



SOUTHERN CALIFORNIA
ASSOCIATION OF GOVERNMENTS
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Los Angeles, CA 90017
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www.scag.ca.gov

REGIONAL COUNCIL OFFICERS

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Cindy Allen, Long Beach

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Ray Marquez, Chino Hills

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Rick Denison, Yucca Valley

Transportation
Mike T. Judge, Ventura County
Transportation Commission

IN-PERSON PARTICIPATION ONLY

SPECIAL MEETING

EXECUTIVE/ ADMINISTRATION COMMITTEE RETREAT

*Members of the Public are Welcome to Attend
In-Person*

PLEASE NOTE DATE AND START TIMES

**Thursday, June 19, 2025 – 12:00 p.m.
and
Friday, June 20, 2025 - 8:30 a.m.**

**Hotel MAYA
Miramar Room
700 Queensway Drive
Long Beach, CA 90802
(562) 435-7676**

PUBLIC ADVISORY

If members of the public wish to review the attachments or have any questions on any of the agenda items, please contact Maggie Aguilar at (213) 630-1420 or via email at aguilarm@scag.ca.gov. Agendas & Minutes are also available at: <https://scag.ca.gov/meetings-leadership>.

SCAG, in accordance with the Americans with Disabilities Act (ADA), will accommodate persons who require a modification of accommodation in order to participate in this meeting. SCAG is also committed to helping people with limited proficiency in the English language access the agency's essential public information and services. You can request such assistance by calling (213) 630-1410. We request at least 72 hours (three days) notice to provide reasonable accommodations and will make every effort to arrange for assistance as soon as possible.



Instructions for Participating and Public Comments

Members of the public can participate in the meeting via written or verbal comments.

1. **In Writing:** Written comments can be emailed to: ePublicComment@scag.ca.gov. Written comments received **by 5pm on Wednesday, June 18, 2025** will be transmitted to members of the legislative body and posted on SCAG's website prior to the meeting. You are **not** required to submit public comments in writing or in advance of the meeting; this option is offered as a convenience should you desire not to provide comments in real time as described below. Written comments received after 5pm on Wednesday, June 18, 2025, will be announced and included as part of the official record of the meeting. Any writings or documents provided to a majority of this committee regarding any item on this agenda (other than writings legally exempt from public disclosure) are available at the Office of the Clerk, at 900 Wilshire Blvd., Suite 1700, Los Angeles, CA 90017 or by phone at (213) 630-1420, or email to aguilarm@scag.ca.gov.
2. **In-Person:** If participating in-person, you are invited but not required, to fill out and present a Public Comment Card to the Clerk of the Board or other SCAG staff prior to speaking. It is helpful to indicate whether you wish to speak during the Public Comment Period (Matters Not on the Agenda) and/or on an item listed on the agenda.

General Information for Public Comments

Verbal comments can be presented in real time during the meeting. Members of the public are allowed a total of three (3) minutes for verbal comments. The presiding officer retains discretion to adjust time limits as necessary to ensure efficient and orderly conduct of the meeting, including equally reducing the time of all comments.

For purpose of providing public comment for items listed on the Consent Calendar, please indicate that you wish to speak when the Consent Calendar is called. Items listed on the Consent Calendar will be acted on with one motion and there will be no separate discussion of these items unless a member of the legislative body so requests, in which event, the item will be considered separately.

In accordance with SCAG's Regional Council Policy, Article VI, Section H and California Government Code Section 54957.9, if a SCAG meeting is "willfully interrupted" and the "orderly conduct of the meeting" becomes unfeasible, the presiding officer or the Chair of the legislative body may order the removal of the individuals who are disrupting the meeting.

OUR MISSION

To foster innovative regional solutions that improve the lives of Southern Californians through inclusive collaboration, visionary planning, regional advocacy, information sharing, and promoting best practices.

OUR VISION

Southern California's Catalyst for a Brighter Future

OUR CORE VALUES

Be Open | Lead by Example | Make an Impact | Be Courageous



EAC - Executive/Administration Committee
Members – June 2025

- 1. Hon. Cindy Allen**
President, Long Beach, RC District 30
- 2. Hon. Ray Marquez**
1st Vice President, Chino Hills, RC District 10
- 3. Hon. Jenny Crosswhite**
2nd Vice President, Santa Paula, RC District 47
- 4. Sup. Curt Hagman**
Imm. Past President, San Bernardino County
- 5. Hon. David J. Shapiro**
CEHD Chair, Calabasas, RC District 44
- 6. Hon. Rocky Rhodes**
CEHD Vice Chair, Simi Valley, RC District 46
- 7. Hon. Rick Denison**
EEC Chair, Yucca Valley, RC District 11
- 8. Hon. Daniel Ramos**
EEC Vice Chair, Adelanto, RC District 65
- 9. Hon. Mike Judge**
TC Chair, VCTC
- 10. Hon. Thomas Wong**
TC Vice Chair, Monterey Park, RC District 34
- 11. Hon. Patricia Lock Dawson**
LCMC Chair, Riverside, RC District 68
- 12. Hon. Margaret Finlay**
LCMC Vice Chair, Duarte, RC District 35
- 13. Hon. Karen Bass**
Member-At-Large, Pres. Appt.
- 14. Hon. Wendy Bucknum**
Mission Viejo, RC District 13, Pres. Appt.
- 15. Hon. Jan C. Harnik**
RCTC Representative, Pres. Appt.
- 16. Hon. Michael Goodsell**
ICTC Representative, Pres. Appt.



- 17. Hon. Andrew Masiel**
Tribal Govt Regl Planning Board Representative

- 18. Ms. Lucy Dunn**
Business Representative - Non-Voting Member



EXECUTIVE/ADMINISTRATION COMMITTEE MEETING AGENDA - RETREAT

Southern California Association of Governments
Hotel MAYA 700 Queensway Drive, Long Beach, CA 90802
Thursday, June 19, 2025 12:00 p.m.
Friday, June 20, 2025 8:30 a.m.

The Executive/Administration Committee may consider and act upon any of the items on the agenda regardless of whether they are listed as Information or Action items.

THURSDAY, JUNE 19, 2025 – 12:00 PM

CALL TO ORDER AND PLEDGE OF ALLEGIANCE

(The Honorable Cindy Allen, Chair)

PUBLIC COMMENT PERIOD (Matters Not on the Agenda)

This is the time for public comments on any matter of interest within SCAG’s jurisdiction that is **not** listed on the agenda for Thursday, June 19, 2025. For items listed on the agenda, public comments will be received when that item is considered. Although the committee may briefly respond to statements or questions, under state law, matters presented under this item cannot be discussed or acted upon at this time.

INFORMATION/DISCUSSION ITEMS

- | | |
|--|-----------|
| 1. Welcome, Opening Remarks, Introductions, Agenda Review and Expectations
<i>(The Honorable Cindy Allen, Chair)</i> | 45 Mins. |
| 2. SCAG 101: Overview of Organization
<i>(Darin Chidsey, Chief Operating Officer)</i> | 45 Mins. |
| 3. Policy Briefs and Emerging Issues
<i>(Kome Ajise, Executive Director and Sarah Jepson, Chief Planning Officer)</i> | 140 Mins. |
| <ul style="list-style-type: none"> • State Climate Policy • Economic Outlook | |
| 4. Proposed Regional Council Policy Manual Amendments
<i>(Jeff Elder, Chief Legal Counsel)</i> | 20 Mins. |

Recess meeting to time and date below.

FRIDAY, JUNE 20, 2025 – 8:30 AM

CALL TO ORDER AND PLEDGE OF ALLEGIANCE

(The Honorable Cindy Allen, Chair)

PUBLIC COMMENT PERIOD (Matters Not on the Agenda)

This is the time for public comments on any matter of interest within SCAG’s jurisdiction that is **not** listed on the agenda for Friday, June 20, 2025. For items listed on the agenda, public comments will be received when that item is considered. Although the committee may briefly respond to statements or questions, under state law, matters presented under this item cannot be discussed or acted upon at this time.



EXECUTIVE/ADMINISTRATION COMMITTEE MEETING AGENDA - RETREAT

INFORMATION/DISCUSSION ITEMS

1. Recap of Day 1 15 Mins.
(The Honorable Cindy Allen, Chair)
2. Presidential Priorities: Regional Council and Policy Committee Outlooks 120 Mins.
(Kome Ajise, Executive Director)
3. Signature Events Evaluation, Government & Public Affairs Division Update 30 Mins.
(Javiera Cartagena, Chief Government and Public Affairs Officer)
4. Wrap up 15 Mins.
(Kome Ajise, Executive Director)

ADJOURNMENT



2025-2026 Executive/Administration Committee Retreat

June 19, 2025

WWW.SCAG.CA.GOV

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WELCOME, OPENING REMARKS, INTRODUCTIONS, AGENDA REVIEW & EXPECTATIONS

The Honorable Cindy Allen, Chair

Thursday, June 19, 2025
AGENDA ITEM #1



SCAG 101: OVERVIEW OF ORGANIZATION

Darin Chidsey, Chief Operating Officer

Thursday, June 19, 2025
AGENDA ITEM #2

AGENDA ITEM #2: SCAG 101: OVERVIEW OF ORGANIZATION

2025-26 Regional Council Board Members



Cindy Allen
PRESIDENT
City of Long Beach



Ray Marquez
FIRST VICE PRESIDENT
City of Chino Hills



Jenny Crosswhite
SECOND VICE PRESIDENT
City of Santa Paula



Curt Hagman
IMMEDIATE PAST PRESIDENT
County of San Bernardino

The SCAG Region

6
COUNTIES

16
TRIBAL
GOVERNMENTS

191
CITIES

18.7M
RESIDENTS



38,618
SQUARE MILES

\$1.6T
REGIONAL GDP

15th
LARGEST
ECONOMY
WORLDWIDE

47.6%
OF STATE
POPULATION

Our Vision

Southern California's catalyst for a brighter future.

Our Mission

To foster innovative regional solutions that improve the lives of Southern Californians through inclusive collaboration, visionary planning, regional advocacy, information sharing, and promoting best practices.

Our Core Values

Be Open

Be accessible, candid, collaborative and transparent in the work we do.

Lead by Example

Commit to integrity and equity in working to meet the diverse needs of all people and communities in our region.

Make an Impact

In all endeavors, effect positive and sustained outcomes that make our region thrive.

Be Courageous

Have confidence that taking deliberate, bold and purposeful risks can yield new and valuable benefits.

Cultivate Belonging

Embrace differences, foster equity, champion inclusion and empower all.

Primary Roles & Responsibilities

1 Regional Transportation Plan (RTP)

2 Sustainable Communities Strategy (SCS)

3 Federal Transportation Improvement Program (FTIP)

4 Regional Housing Needs Assessment (RHNA)

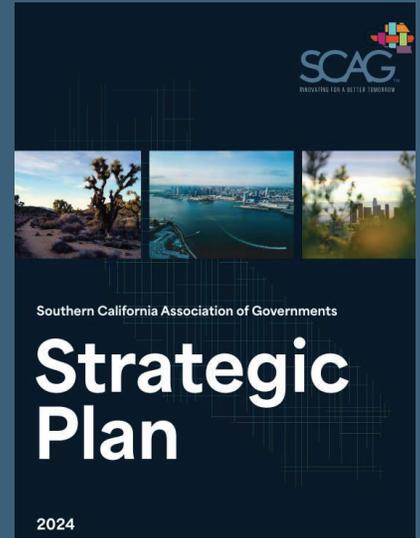
5 Regional Data & Information Center

6 Forum for Issues of Regional Significance

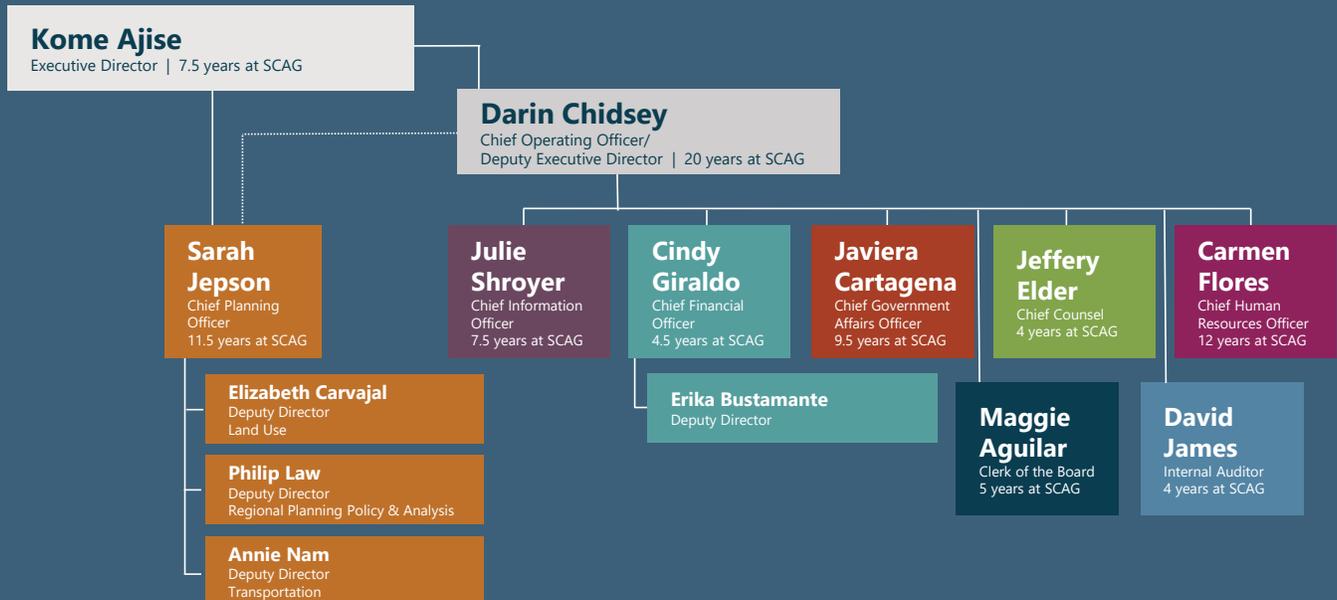


Strategic Plan Priorities

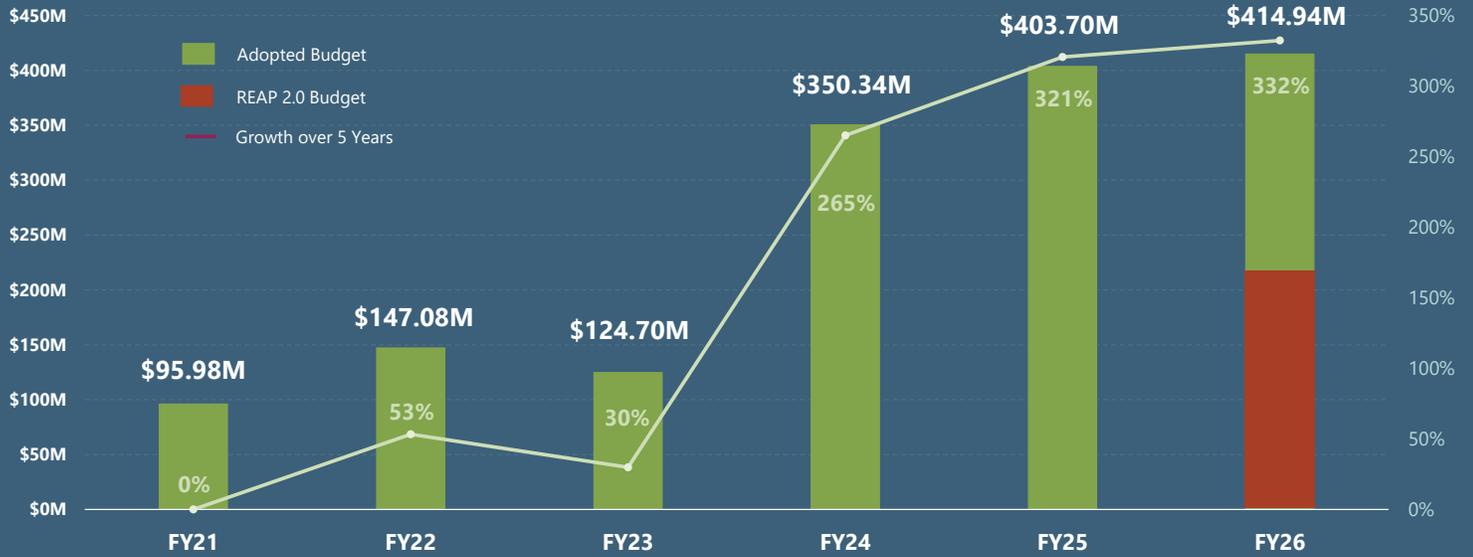
1. Establish and implement a regional vision for a sustainable future.
2. Be a cohesive and influential voice for the region.
3. Spur innovation and action through leadership in research, analysis, and information sharing.
4. Build a unified culture anchored in the pursuit of organizational excellence.
5. Secure and optimize diverse funding sources to support regional priorities.



Executive Team Organizational Chart June 2025



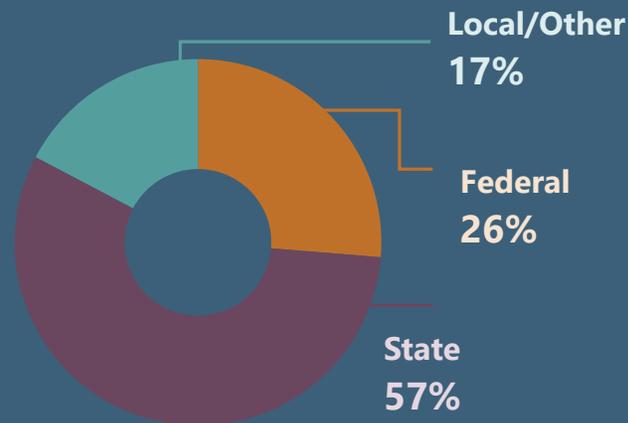
Five-Year Budget History



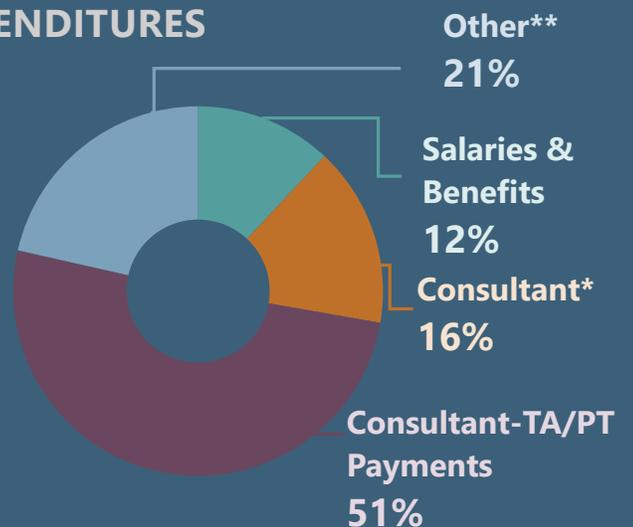
Budget at-a-Glance

\$414.94 Million

FUNDING SOURCES



EXPENDITURES



TA: Technical Assistance; PT: Pass-Through

*Consultant includes prior year TA and PT payments to partner agencies as well as non-profit partnership

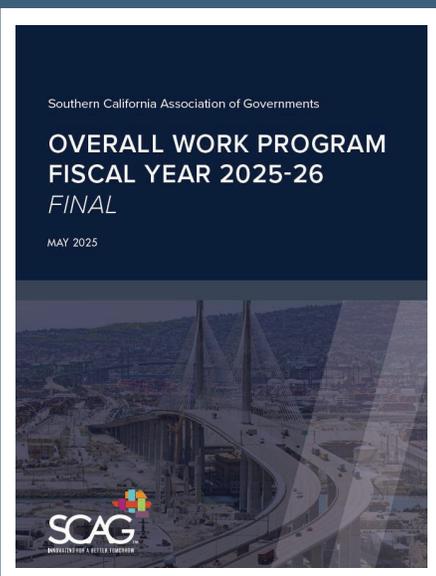
**Other includes non-profits, other operational costs and in-kind contributions

Need to Update Internal Processes and Systems

Project to implement new **Enterprise Resource Planning (ERP)** system, which is used to manage daily operations and automate processes across divisions.



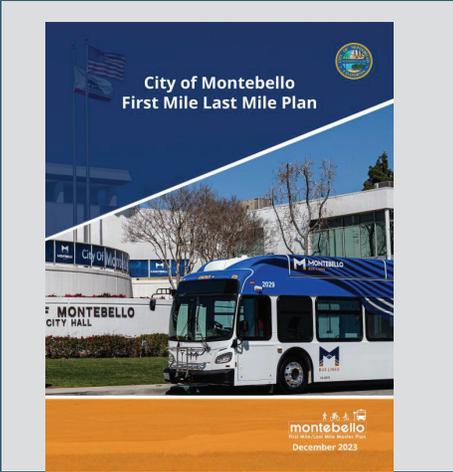
Overall Work Program \$408.50 Million



Consolidated Planning Grant (CPG) \$44.19M	SB 1 Sustainable Communities Formula Grants \$9.54M	CRP, STBG, CMAQ* \$42.92M
Regional Early Action Planning 2021 (REAP 2.0) \$207.47M	MSRC Last Mile Freight Program \$12.13M	Transportation Development Act (TDA) \$9.66M
Other State & Federal Grants \$26.95M		Third Party Contributions \$55.63M

*CRP (Carbon Reduction Program), STBG (Surface Transportation Block Grant Program), CMAQ (Congestion Mitigation and Air Quality Improvement Program)

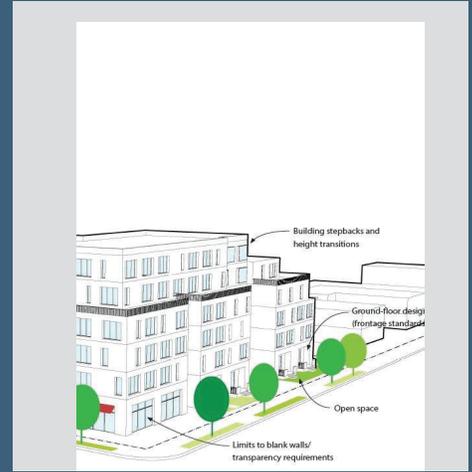
Local Capacity Building – Planning Project Examples



Active Transportation Plans
2020 SCP Call 1: Active Transportation and Safety



Housing Element Updates
Subregional Partnership Program REAP 1.0



Specific Plan Updates
2020 SCP Call 2: Housing and Sustainable Development

Local Capacity Building – Planning Project Examples



Safety Infrastructure Demonstrations
Go Human



Open Loop Fare Payment Pilot
Regional Pilots Initiative



Fleet Electrification
Last Mile Freight Program

Local Capacity Building – Objectives and Strategies

Objectives

- Sustain local capacity building program beyond one-time grants.
- Streamline administration for staff.
- Create consistent experience for stakeholders.

Strategies

- Maintain stable funding through federal reauthorization (CMAQ/STBG).
- Advocate for state resources as part of SB 375 reform and Cap-and-Trade reauthorization.
- Revisit partnership model with a focus on innovation and impact.



POLICY BRIEFS AND EMERGING ISSUES

Kome Ajise, Executive Director

Sarah Jepson, Chief Planning Officer

Thursday, June 19, 2025

AGENDA ITEM #3



STATE CLIMATE POLICY

Changing Landscape for Planning and Funding

AGENDA ITEM #3: POLICY BRIEFS AND EMERGING ISSUES

Sustainable Communities Strategy

California Government Code 65080(b)(2)(B)

As part of developing the Regional Transportation Plan (RTP), SCAG must prepare a Sustainable Communities Strategy (SCS).

**Land Use
& Housing
Strategies**



**Multimodal
Transportation
Investments
& Policies**



**GHG Emission
Reduction
from Passenger
Vehicles**

SCAG has Awarded Over \$75M Since 2016 to Support Local Planning Toward More Sustainable Communities

- ✓ Active Transportation Plans
- ✓ First/Last Mile Planning
- ✓ Specific Plans
- ✓ Enhanced Infrastructure Finance Districts
- ✓ ADU Incentive and Implementation Programs
- ✓ Electric Vehicle Charging
- ✓ ...and more

Active Lake Elsinore



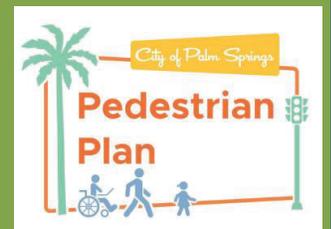
Rialto Foothill Central Specific Plan



Lancaster Transit-Oriented Development Zones



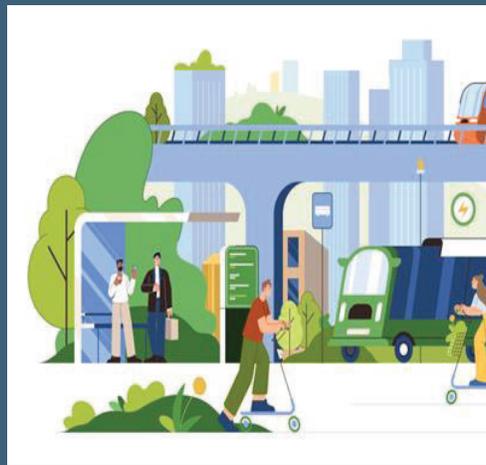
Palm Springs Pedestrian Plan



More Programs/Local Policy Change in the Works



REAP 1 and Housing Element Updates



Regional Pilot Initiative



REAP 2: Housing Production and Supportive Infrastructure

Connect SoCal 2024 SCS Accepted by CARB

- **July 2024:** SCAG submitted Connect SoCal 2024 SCS to CARB
- **May 2025:** CARB staff notified SCAG via email that they have accepted SCAG’s determination that Connect SoCal 2024 meets the regional GHG emission reduction targets
- **TBD:** CARB will release evaluation report

Reduced GHG Emissions from Passenger Vehicles



19% GHG Reduction Target

Connect SoCal meets + surpasses its GHG emission reduction target by the year 2035

The largest GHG emission reductions are from:

- Land Use
- Transit and Multimodal Transportation
- Pricing

CARB to Update GHG Targets by Fall 2026

- SCAG and other MPOs have asked that CARB maintain current targets – which itself will be a difficult challenge.
- Two of CARB’s proposed target scenarios are based on Scoping Plan VMT goals not constrained by funding or feasibility.
- Instead of an extensive target setting process, focus should be on supporting implementation.

CARB Target Scenarios Presented on 5/21

Illustrative Scenarios	New Statewide SCS GHG Per Capita Reduction (2035 vs. 2005)
Scenario 1 (Scoping Plan Based 2045 Target)	-22%
Scenario 2 (Scoping Plan Based Using 2030 and 2045 Targets)	-28%
Scenario 3 (Unchanged - Current Targets)	-19%

Scenario results reflect Statewide target calculation that will be further processed for each MPO

Opportunities to Improve SB 375

- **SB 375 has improved long-range regional planning**
 - Better integration of land use, housing, and transportation policies.
- **However, regional plans are not being implemented fast enough**
 - Sustainable funding streams.
 - Supportive actions by state agencies or the legislature.
- **A holistic review is needed to identify how best to achieve the suite of state and regional goals**
 - Different goals related to housing, equity, land use, transportation, climate, and safety must be reconciled.
 - Action to achieve one objective can have unintended effect on achievement of another.

SB 375 Reform Framework

- **Further Improve Process Integrity**
 - Seek transparency in CARB's target setting methodology.
 - Seek consistency in air quality modeling for meeting state and federal goals
- **Align State Planning Goals and Policies**
 - Coordinate state policies early in the process.
 - Better integrate SCS and RHNA by alternating cycles (8 years).
- **Prioritize Resources to Implement SCSs**
 - Seek sustainable implementation sources (ongoing REAP 2.0-like source).
 - Prioritize state funding for key implementation strategies.
 - Support all GHG-reducing projects, even under an APS.

Approach to Achieving Meaningful Reform

Executive – CARB Board Members

Legislative

Local Government and Transportation Agencies

Local Stakeholders

Regional Agencies (MPOs, CALCOG, etc.)



Cap-and-Trade – Background

- Cap-and-Trade is a state program for reducing greenhouse gas emissions. The program establishes a limit (cap) on emissions that may be produced. Companies covered by the program buy and sell (trade) emissions allowances. The funds raised from Cap-and-Trade are invested in other state programs that reduce greenhouse gas emissions.
- Over the last three years, Cap-and-Trade revenues have averaged \$4.4 billion per year.
- Current state law continuously appropriates Cap-and-Trade funds as follows:
 - **25%** of proceeds for **High-Speed Rail**;
 - **20%** of proceeds for **Affordable Housing Sustainable Communities Program (AHSC)**;
 - **10%** of proceeds for **Transit and Intercity Rail Capital Program (TIRCP)**; and
 - **5%** of proceeds for **Low Carbon Transit Operations Program (LCTOP)**.
- The remaining **40%** of proceeds are typically appropriated to various, discretionary programs.

Cap-and-Trade – Next Steps

- Governor Newsom’s May Revision proposes to reauthorize Cap-and-Trade through 2045. In addition, he proposes a new annual spending plan:
 - **\$1 billion** of proceeds to **High-Speed Rail**
 - **\$1.5+ billion** of proceeds to **Cal FIRE**
- Stakeholders have concerns that the Governor’s new spending proposal would eliminate funding for other priority programs that reduce greenhouse gas emissions.
- SCAG’s Legislative Platform expresses support for reauthorizing Cap-and-Trade. The conversation is also an opportunity to uplift:
 - Long-term funding for regions to implement their SCS, such as permanent REAP-like funding;
 - Regional equity targets in the distribution of funding;
 - The need for stable funding for transit operations and maintenance.



ECONOMIC OUTLOOK

SCAG's Economic Roundtable



OVERVIEW AND VENTURA
Mark Schniepp, Ph.D.
 Director, California Economic Forecast



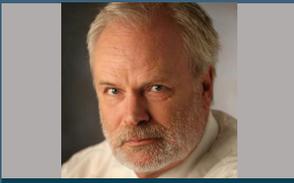
IMPERIAL COUNTY
Michael Bracken
 Managing Partner & Chief Economist,
 Development Management Group, Inc.



LOS ANGELES COUNTY
Shannon Sedgwick
 Director of the Institute for Applied
 Economics, Los Angeles County Economic
 Development Corporation



ORANGE COUNTY
Wallace Walrod, Ph.D.
 Chief Economic Advisor, Orange County
 Business Council



RIVERSIDE & SAN BERNARDINO COUNTIES
Manfred Keil, Ph.D.
 Chief Economist, Inland Empire Economic
 Partnership and Claremont McKenna College



SUSTAINABILITY
David Roland-Holst, Ph.D.
 Managing Director, Berkeley Economic
 Advising & Research



EQUITY
Beth Tamayose, Ph.D.
 Research Director, University of California,
 Riverside School of Public Policy

SCAG Economic Roundtable

An evolution of the first SCAG Economic Summit held in 2009

- December update
- Quarterly meeting and report-out
- SCAG Economic Trends Tool



SCAG Region Economy at a Glance
INNOVATING FOR A BETTER TOMORROW
 Last Updated May 2025

SCAG Economic Roundtable Highlights

- Economic, foreign, and administrative policy uncertainty stemming from the first month of the Trump administration makes it challenging to set expectations for future policies, programs, funding, and investment at this juncture.
- Businesses, nonprofits, public agencies, and other entities are furiously assessing their relationship to the federal government, which is more far-reaching than many have realized.
- While the effects of the Los Angeles wildfires have been severe and devastating, the region's economy is expected to show its resiliency as it absorbs these challenges without significant disruption. The massive size, diversity, and vigor of Los Angeles County and the regional economies provide additional incentives to rebuild post-wildfires, likely accelerating the process.
- Based on past fires, local evidence, and assuming all residents will quickly embark on rebuilding, the roundtable report offers a very preliminary outlook for rebuilding in the Palisades and Eaton fire areas. This anticipates the first homes to be complete in June 2026 and 50 percent of homes replaced by January 2029.

For more details see the [SCAG Economic Insights & Demographic Data Resources](#).


Seasonally Adjusted Unemployment Rate (%)
5.3%


Housing Units Added Year-to-Date
9,693


Top 3 Job-Creating Sectors
Year-over-Year Growth Rate (%), Jobs Added


Health Care and Social Assistance
5.0% 73,774


Public Administration
2.2% 24,500


Transportation and Warehousing
1.2% 5,082


Inflation (YoY), All Items
3.0%


Percent of workdays working from home
33.3%

Notes: The SoCal Economic Trends Tool displays key economic indicators for the SCAG region, including employment, major industries, and housing. Data are updated quarterly and historical trends are included to help stakeholders make informed decisions. The work-from-home statistics is derived based on microdata from [www.wfresearch.com](#), re-weighted to be representative of the Los Angeles Combined Statistical Area and updated as of March 2025. Contact Dr. Echo Zheng, zheng@scag.ca.gov, for additional information.

May 22 Roundtable Key Points

1. Severe Economic Warning Signs
2. Checking in on SoCal’s key industry clusters
 - Television, film, and sound recording
 - Tourism
 - Logistics (Wholesale Trade, Transportation and Warehousing)
 - Technology, Software, and Advanced Manufacturing
 - Housing and nonresidential development

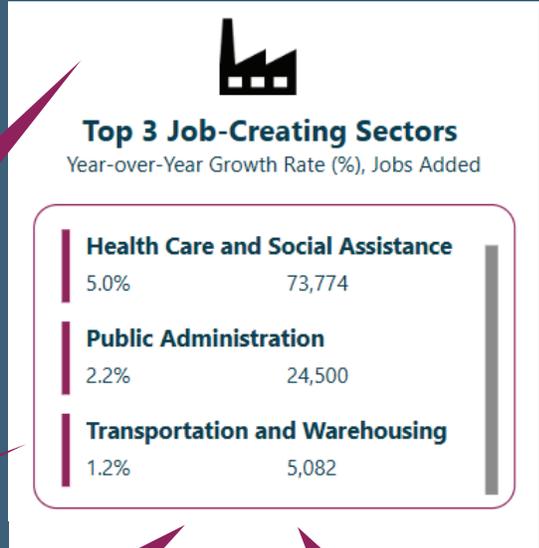
3. Opportunities and solutions

<https://scag.ca.gov/economic-insights-data-resources>

Severe Economic Warning Signs

“The Economic Roundtable flagged a severe risk of regional downturn as tariffs, federal funding cuts, and collapsing consumer confidence pressure several key industries.”

Regionwide job declines in every other sector.



Severe tariff risk. Only growing sector that is not heavily publicly-funded.

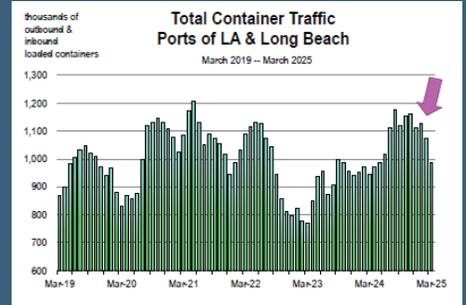
Local government, mostly public schools. *But, enrollment declining.*

Federal cuts a major risk.

“In response, the Roundtable emphasizes the importance of reinforcing SoCal’s core economic drivers, focusing on sectors weakened by recent technological and policy shifts.”

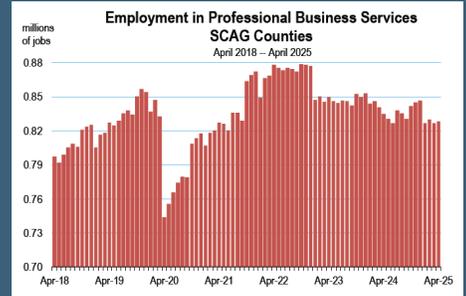
Logistics employment has not dropped following tariff news.

- Shippers have been stocking up lately—drops likely.
- If tariffs remain on the low end, holiday shipments (starting Aug.) may be spared.

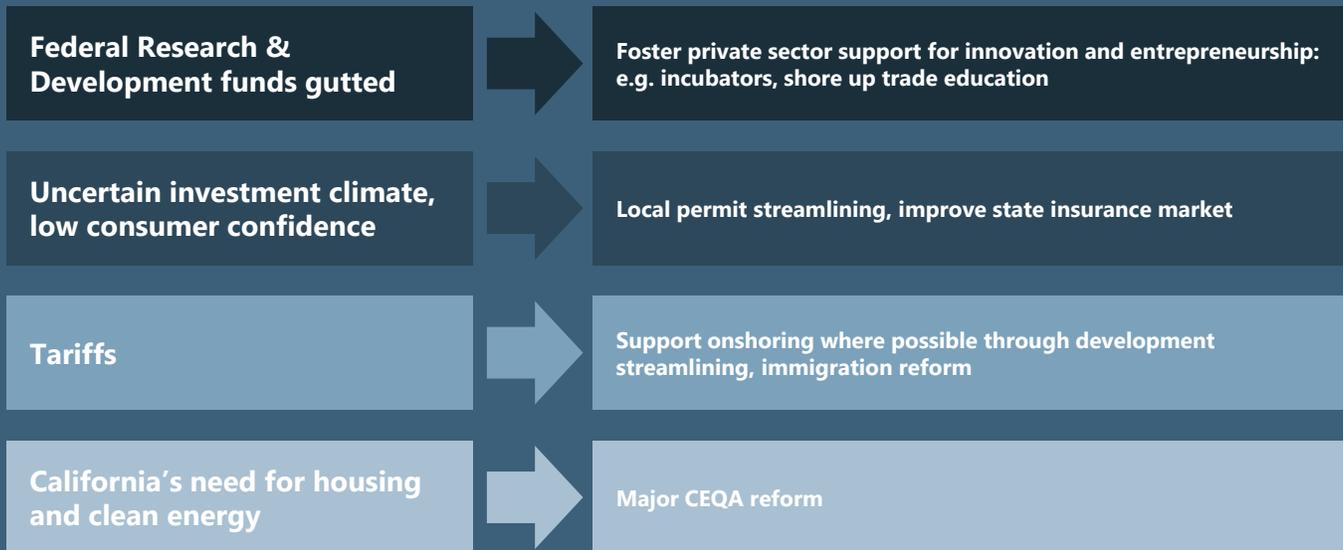


Technology, software, and advanced manufacturing is a key to job and wealth growth.

- California software development jobs 15 percent below pre-ChatGPT levels.
- SCAG region Professional Business Services jobs 50,000 below pre-ChatGPT levels as AI impacts cybersecurity, HR, customer service, etc.



“To mitigate economic threats and spur new growth, the Roundtable recommends:”



Discussion on Opportunities for Regional Leadership

1. Use Quarterly Reports to elevate issues and facilitate dialogue at the Regional Council.
2. Continued coordination with GLUE to engage business community, ground truth research, better understand and share information to mitigate impacts.
3. Advocate for CEQA reform and continue work with cities to remove barriers to housing production.
4. Continued dialogue on insurance challenges and advancement of strategies to reduce risk profile of SoCal communities through resilience efforts.
5. Mitigate impacts and help businesses thrive during LA 28 Games (and beyond) through demand management strategies.
6. Facilitate plans and pilots to support growth, stabilize Clean Transportation sector.



PROPOSED REGIONAL COUNCIL POLICY MANUAL AMENDMENTS

Jeffery Elder, Chief Legal Counsel

Thursday, June 19, 2025
AGENDA ITEM #4

Conflict of Interest Policies

Current Policy Overview

- Article III outlines conflict of interest rules for SCAG Representatives and Article III.A allows for acceptance of gifts and political contributions if compliant with state and federal laws.

Identified Gap

- Existing language does not directly reference the Levine Act obligations.
- Existing language includes outdated references to applicable conflicts laws.

Staff Recommendation

- Add express reference to Levine Act obligations in Article III.A. (gifts/contributions) and Article III.D. (contract/decision-making disqualification).
- Update citations and references and streamline wording for better understanding.

Conflict of Interest Policies

Proposed Language

ARTICLE III
CONFLICT OF INTEREST

...

A. Gift and Political Contribution Prohibitions and Limitations - SCAG Representatives may accept gifts and political contributions but only up to the limits established by state law and only without violation of SCAG's Conflict of Interest Code and any state or federal conflict of interest rules and regulations. In accordance with Government Code Section 84308 ("Levine Act"), SCAG Representatives may not accept campaign contributions from a party or its agent(s) totaling more than \$500 if the party or its agent(s) is involved in a proceeding involving a license, permit, or other entitlement for use, including a contract, that is pending before SCAG or for 12 months following the final decision. SCAG Representatives shall disclose and recuse themselves from any proceeding involving a license, permit, or other entitlement for use, including a contract, if the SCAG Representative has received campaign contributions totaling more than \$500 from a party or its agent(s) involved in the proceeding within the previous 12 months. The Levine Act does not apply to contracts: under \$50,000; where no party receives financial compensation; between two or more public agencies; or competitively bid if required by law, agency policy, or agency rule to be awarded pursuant to a competitive process.

...

D. Contract and Decision-Making Prohibitions and Disqualifications

(1) In accordance with California Government Code Section 1090 et seq., SCAG Representatives shall not participate in making any contract or type of agreement involving SCAG if they are financially interested in the contract or agreement. To "participate in making a contract" includes decisions to create, modify, extend or renegotiate a contract. Most importantly, if an individual SCAG Representative is "financially interested" in a contract, Section 1090 prohibits the entire legislative body of which that individual is a member from taking action on a contract in which said individual has a financial interest. Thus, if a representative of a Member of the Regional Council has a financial interest in a contract, the Regional Council cannot consider or take action on that contract and it is not possible for the representative to simply disqualify themselves **himself** from any vote. For this reason, if SCAG contracting staff or legal counsel determine that a representative of a Member of the Regional Council has a financial interest in a bid or proposal for a contract, such bid or proposal will be disqualified from consideration by SCAG. Determining financial interest questions can be complicated and guidance from SCAG legal counsel should be obtained if any concerns exist regarding the applicability of Government Code Section 1090 to a contract, proposal or bid.

(2) In accordance with 2 CFR Part 200, ~~Title 49 of the Code of Federal Regulations, Section 18.26~~ SCAG Representatives shall not participate in the selection, ~~or~~ award, or administration of a contract supported by federal funds if a conflict of interest, real or apparent, would be involved. A real or apparent conflict-of-interest could arise not only in connection with SCAG Representatives themselves, but also if immediate family members are involved in a contract or because of the employment or potential employment of SCAG Representatives. The requirements of 2 CFR Part 200 ~~Section 18.26~~ are complicated and guidance from SCAG legal counsel should be obtained regarding the applicability of 2 CFR Part 200 ~~Section 18.26~~ to a contract supported by federal funds.

(3) In accordance with California Government Code Section 87100 et seq., SCAG Representatives shall not make, participate in making or attempt to use their official position to influence a decision affecting SCAG when a conflict of interest, real or apparent, would be involved. Such a conflict of interest would arise because of a personal financial interest in a decision affecting SCAG. A financial interest would exist if it is reasonably foreseeable that the decision will have a material financial effect, distinguishable from its effect on the public generally, on an individual or his/her immediate family. If any SCAG Representative has a financial interest in a decision affecting SCAG within the meaning of the PRA ~~Section 87100~~, that individual should recuse himself or herself from making or participating in such a decision and not use his or her position to influence or attempt to influence such a decision. Guidance on the proper recusal procedures to follow should be obtained from SCAG legal counsel who should also be consulted about questions regarding the PRA ~~Section 87100~~.

(4) In accordance with the Levine Act, SCAG Representatives should recuse themselves from participating in decision-making processes that involve a party or participant from whom the SCAG Representative has received campaign contributions over \$500 within the previous 12 months. This requirement does not apply to contracts: under \$50,000; where no party receives financial compensation; between two or more public agencies; or competitively bid if required by law, agency policy, or agency rule to be awarded pursuant to a competitive process.

International Airfare

Background

- Current policy only allows economy class airfare.
- At the direction of the EAC, staff reviewed international travel reimbursement best practices for board members.

Benchmark Review

- Staff contacted several peer agencies.
- Findings: Most agencies limit reimbursement to economy or most economic available fare.

Staff Recommendation

- Amend travel policy to allow upgrades to the next higher class within the main cabin (e.g., premium economy, economy plus) for international flights with scheduled flight time \geq 5 hours.
- Business class and first-class airfare remain ineligible for reimbursement.

International Airfare

Proposed Language

STIPENDS AND EXPENSE REIMBURSEMENTS

E. Travel Policy for Representatives of Members of the Regional Council and SCAG Officers

...

- (3) SCAG representatives of Regional Council Members and SCAG Officers should, whenever possible, use SCAG staff to arrange all air travel. Only economy air travel is allowed for domestic and short-haul international flights. However, for international flights with a scheduled flight time of five (5) hours or more, travel in the next class within the main cabin, commonly referred to as premium economy or economy plus, is permitted. Business class and first-class travel are not eligible for reimbursement. Except for air travel, whenever possible representatives of Members of the Regional Council and SCAG Officers should make their own surface travel and lodging arrangements and obtain reimbursement from SCAG for all expenses incurred. If SCAG representatives make their own air travel arrangements and if the cost of airfare significantly exceeds costs regularly paid by SCAG for air travel, approval of SCAG's President will be required before reimbursement will be made.



2025-2026 Executive/Administration Committee Retreat

June 20, 2025

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RECAP OF DAY 1

The Honorable Cindy Allen, Chair

Friday, June 20, 2025

AGENDA ITEM #1



PRESIDENTIAL PRIORITIES: REGIONAL COUNCIL & POLICY COMMITTEE OUTLOOKS

Kome Ajise, Executive Director

Friday, June 20, 2025

AGENDA ITEM #3

AGENDA ITEM #4: PRESIDENTIAL PRIORITIES AND EMERGING ISSUES

2024-2025 Accomplishments

- The 2024-2025 EAC Work Plan provided direction to staff for advancing four priorities:
 1. Regional Policy Development
 2. Leadership in Resource Deployment
 3. Legislative Action
 4. Technology/Innovation Leadership
- Accomplishments are recapped in staff report and serve as foundation for 2025-2026 Presidential Priorities & Objectives

2025-2026 Presidential Priorities

- Clean Transportation Technology
- Housing Production
- Regional planning in support of the 2028 Olympic & Paralympic Games

Leveraging activities across priorities to provide awareness and highlight opportunities to stabilize the Regional Economy



CLEAN TRANSPORTATION TECHNOLOGY

Background



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- In the South Coast region, mobile sources are responsible for more than 80% of NOx emissions and about 30% of PM2.5 emissions.
- Statewide, about 40% of greenhouse gas (GHG) emissions come from mobile sources.
- NOx and PM2.5 threaten public health and GHGs lead to climate change which has exacerbated extreme heat days, drought, and wildfire in Southern California.
- Failure to meet requirements of the Federal Clean Air Act (CAA) means sanctions may be imposed, jeopardizing transportation funds.
- On April 6, 2023, the Regional Council adopted the SCAG Clean Transportation Technology Policy Resolution, defining clean transportation technology, affirming SCAG's technology neutral position, and affirming the need for equitable access to new technologies.

Accomplishments



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- Continued Last Mile Freight Program Phase 1 -- \$17M in support for clean fleet & supporting infrastructure.
- Recently completed Zero Emission Truck Infrastructure Study (SCAG-ZETI).
- Launched Innovative Clean Transit Study.
- Continued assessment of ZE workforce development needs and industry barriers, and best practices for expanding opportunities.
- Continued to actively lead Clean Cities Coalition.
- Past efforts have also included:
 - Electric Vehicle Charging Site Suitability (EVCSS) Study,
 - Regional Passenger Electric Vehicle (PEV) Plan & Atlas Update.

Significant Shifts in Federal Policies



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- Federal policies, such as the Infrastructure Investment and Jobs Act (IIJA) and the Inflation Reduction Act (IRA), provided significant funding for clean transportation, with hundreds of billions of dollars of planned investment in transportation systems and technologies.
- The “Unleashing American Energy” executive order revoked the initiative to have EVs account for half of new cars sold by 2030.
- Set in motion Congressional revocation of Clean Air Act waivers that allow California to establish vehicle emission standards. On Thursday 6/12, President Trump signed the waivers.
- Recent actions have created enormous policy uncertainty across the entire transportation industry.

Where Do We Go From Here?

- Last Mile Freight Program Phase 2 – \$50M rebate program (funded by CPRG) to open in 1st quarter of FY26.
- Award CMAQ funding to priority clean technology projects via SCAG’s FFY27-28 CMAQ/STBG Call for Projects in 2nd quarter of FY26.
- Initiate Smart Cities Strategic Plan in 1st quarter of FY26 to guide launch of subsequent Smart Cities Call for Projects, with focus on ZEV supporting infrastructure for multi-family dwelling units.
- Initiate next steps for SCAG’s Zero-Emission Truck Infrastructure (ZETI) Study via Comprehensive Sustainable Freight Plan.
- Initiate analysis of ZE Alternative Technology Conveyance Systems for Freight.
- Continue Innovative Clean Transit Study.

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HOUSING

AGENDA ITEM #4: PRESIDENTIAL PRIORITIES AND EMERGING ISSUES

REAP 1.0 Completion & REAP 2.0 Launch

REAP 1.0 Invested \$47m resulting in a range of adopted land use plans, development streamlining tools, financing strategies.

REAP 2.0 Awarded \$189.7m as suballocations to projects that support housing and climate goals.

REAP 1.0 SNAPSHOT (Partial List)

- **81,893** sites inventoried and rezoned.
- **179** programs adopted that **increase** access to fair housing.
- **165** agencies received technical assistance for housing elements and/or site inventories.
- **80** jurisdictions using the infrastructure, CEQA, and other toolkits developed.



GROUND BREAKING OF CALEXICO INTERMODAL TRANSPORTATION CENTER



Lasting Affordability Program

Addresses funding constraints to support housing production

Funding finance strategies, housing trusts, land trusts, catalyst funds



Lasting Affordability Program

\$45M

PROJECT HIGHLIGHTS

LA Metro, Environmental Remediation Housing Acceleration Fund: \$5 million

Develop a revolving fund for assessing surplus available transit lands and completing remediation to ready sites for affordable and mixed-income development (21 Initial Sites).

Housing Trust Fund Ventura County, Revolving Long-Term Loan Program: \$5 million

Establish a long-term loan program and expand an affiliate land trust to increase capacity for providing lasting affordable housing. (anticipated outcomes 656 affordable housing units by 2031).

RUSH Program

Aging or inadequate infrastructure

Funding utility infrastructure capacity expansion to support housing development



Regional Utilities Supporting Housing (RUSH) Program

\$35M

PROJECT HIGHLIGHTS

City of Calipatria, Delta Street Pump Station: \$1.5 million

Design and construct repairs to promote existing and future affordable residential development, supporting up to 736 units.

City of Desert Hot Springs, Downtown and Palm Dr. Corridor Infill Development Sewer Area Implementation Plan: \$500,000

Sewer area implementation plan to support new infill development of local affordable housing (boundaries include newly zoned mixed-use and high-density residential vacant land).

HIPP Program

Addresses Zoning, land use restrictions, and need for policy to support housing production

Programs that increase capacity for housing on infill available lands and large corridor-wide and area-wide infill housing initiatives



HIPP Pilot Program

\$8M

PROJECT HIGHLIGHTS

City of Culver City, Fox Hills Specific Plan: \$505,000

The updated plan will guide the redevelopment and transformation of approximately 330 acres into walkable, high-density mixed residential uses with transit access.

SBCOG, San Bernardino Public Land-to-Residential Inventory and Assistance: \$720,000

Inventory of public lands and technical assistance for developing a pipeline and process to surplus sites for affordable and workforce housing.

Subregional Partnership Program 2.0

Non-Competitive Allocation to Subregional COGs

Supports cities and counties implement actions on infill sites to accelerate housing



Subregional Partnership 2.0

\$23M

PROJECT HIGHLIGHTS

WRCOG/City of Riverside: Repurpose Riverside - Adaptive Reuse for Infill Housing Project \$306,920

Repurpose vacant, underused buildings and other infill sites into housing as either standalone residential or mixed-use development projects.

VCOG/City of Simi Valley: Infill Redevelopment Action Plan \$100,000

Develop a plan of actions and costs to redevelop the Simi Valley Metrolink Station into housing and mixed use.

Housing Workshop Roadshow

SCAG will engage local leaders and planning staff to highlight SCAG's housing program and provide a collaborative space for addressing regional housing goals. Workshops will occur over the coming year.

Who to invite?

Format?



Topics to Cover?

Suggested Presentations?



2028 OLYMPIC & PARALYMPIC GAMES

Program Development Framework

GUIDING PRINCIPLES. Values guiding the program.

GOAL

Southern California will showcase our thriving communities, support local businesses, and invest in the transportation improvements, programs, and policies necessary to leave a lasting legacy in our region.

OBJECTIVES

1. Optimize investment in legacy infrastructure.
2. Accelerate innovation through pilots.
3. Foster alignment of policies and programs to manage demand for the 2028 Games and beyond.
4. Showcase communities to support local placemaking and community development opportunities associated with the games.



Objective 1: Optimize Investment in Legacy Infrastructure



SCAG-Funded Projects



Grant Support



Advocacy

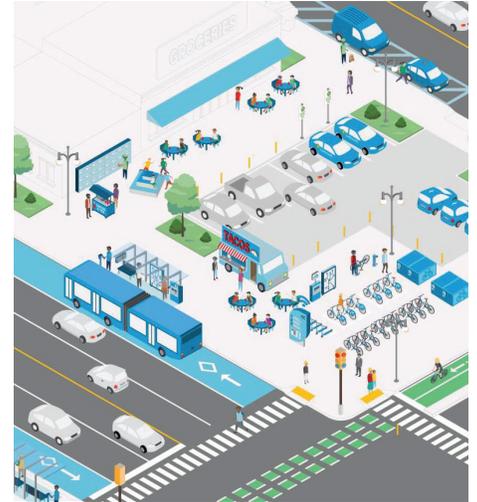
Objective 2: Accelerate Innovation Through Pilots



Open Loop Payments



Quick-Build Infrastructure



Mobility Hubs

Objective 3: Foster Alignment of Policies and Programs to Manage Demand for the Games and Beyond



Passenger TDM:
Wayfinding Kit of Parts



Freight TDM:
Off-peak Delivery & Re-Routing



Passenger TDM:
Marketing Campaigns & Incentives

Objective 4: Showcase Communities



Community Hubs



Pedestrianizing Roadways



DISCUSSION

Regional Council Agenda Outlook for FY26

Date	Discussion	Business
September	<ul style="list-style-type: none"> CARB: California Climate Policy & Investments Economic Update SCAG Games Program Development Framework (Action) & Local Perspectives on Regional Planning 	<ul style="list-style-type: none"> REAP 2 Update
October		No Meetings
November	<ul style="list-style-type: none"> CALSTA: Transit Transformation Taskforce Recommendations 	Sustainable Communities Program Guidelines (Action)
December	<ul style="list-style-type: none"> Clean Transportation Technology Games Update JPC: Economic Update 	<ul style="list-style-type: none"> Project Selection: CMAQ/STBG (Action)
January		No Meetings
February	<ul style="list-style-type: none"> California Housing and Homelessness Agency 	<ul style="list-style-type: none"> REAP 2 Update
March**	<ul style="list-style-type: none"> Resilience Resolution Update Economic Update JPC: Connect SoCal 2028 Development Kick-off 	
April	<ul style="list-style-type: none"> Games Update 	<ul style="list-style-type: none"> Connect SoCal 2028: DRAFT Policy Development Framework (Action)

Transportation Committee Draft FY26 Agenda Outlook

- Connect SoCal Implementation
- Regional Pilot Initiatives Update
- REAP 2.0 County Transportation Partnership Program Update
- CMAQ/STBG Call for Project Nominations – Award Recommendations
- CMAQ/STBG Administrative Policies
- 2027 Federal Transportation Improvement Program Guidelines
- Smart Cities Strategic Plan Initiation & Updates
- 2028 Games: Transportation Demand Management Plan and Implementation Strategy
- 2028 Games: Quick Build Projects & Open Streets
- Strategic Innovation in Revenue Collection (SIRC) Project Initiation & Updates
- Innovative Clean Transit Study Update
- Climate Pollution Reduction Grant (CPRG) Funded SCAG Last Mile Freight Rebate Program
- Airport Passenger Surface Transportation Study Update
- Comprehensive Sustainable Regional Freight Study
- ZE Alternative Technology Conveyance System for Freight Study
- Broadband Local Agency Technical Assistance Wrap Up
- Connect SoCal Draft Policy Framework

Community, Economic, and Human Development Committee Draft FY26 Agenda Outlook

- Connect SoCal Implementation
- Expanding Homeownership – Alternative Ownership and Financing Models
- Housing production strategies across the region
- Housing Production Data
- Community Development Financial Institutions (CDFI)
- Best Practices for Economic Development
- Downtown Revitalization Economic Development Strategies
- Community Land Trusts
- Community Development Funding Programs
- Olympic Community Hubs and Placemaking Strategies
- Connect SoCal Draft Policy Framework

Energy and Environment Committee Draft FY26 Agenda Outlook

- Connect SoCal Implementation
- Resilient Utility Infrastructure
- Integrating Resilience into Capital Improvement Plans
- Nature-based strategies: flooding and wildfires
- Carbon Sequestration: Natural and Farm Lands
- Extreme Heat Strategies in an Urban Context
- Climate Finance Tools
- Green Stormwater Infrastructure
- Vehicle-to-Grid Technologies
- Connect SoCal Draft Policy Framework
- SB375 Target Setting

Meeting Structure

- RC Meeting Objectives: Balancing Business and Policy
- In-Person Participation at EAC/RC
- RC Meeting Schedule

Ways to Get Involved

- **Legislative Advocacy**
 - Sacramento Summit (*March 2026*)
 - California Transportation Congressional Reception in Washington, D.C. (*May 2026*)
- **Mobile Workshops**
- **Joint MPO Coordination Meetings**
- **Project Milestone Events**
- **SCAG REAP Projects in the Field**





SIGNATURE EVENTS EVALUATION, GOVERNMENT & PUBLIC AFFAIRS DIVISION UPDATE

Javiera Cartagena, Chief Government and Public Affairs Officer

Friday, June 20, 2025
AGENDA ITEM #2



SIGNATURE EVENTS EVALUATION

2024 Economic Update Evaluation

OBJECTIVE: Facilitate regional dialogue and collaboration on key issues for effective policy development.

KPIs	2023	2024
Total Registrations	441	142
Total Attendees	269	108
Attendance Rate	61%	76%
Survey Response Rate	26%	2.8%
Net Promoter Score	28	n/a
Resource Engagement (report downloads/ YouTube video)	149 / n/a	130 / 44
Overall Reach (email, social and web)	12,755	8,638
Media Mentions	41M	59M

The 2024 Economic Update took place during the December Regional Council meeting, allowing for members to engage closely with economic content.

- Resource downloads were comparable to the previous year, despite a smaller event.
- Report share-out posts on social media had the highest reach and engagement.
- Earned media mentions significantly exceeded the previous year, despite the smaller event.



General Assembly 60th Anniversary

General Assembly 2025 Summary

92% Attendance Rate **944** Registrations **864** Attendees **\$97K** Ticket Revenue

Social Media

16,658 Reach/Impressions **11.47%** Engagement Rate

Email

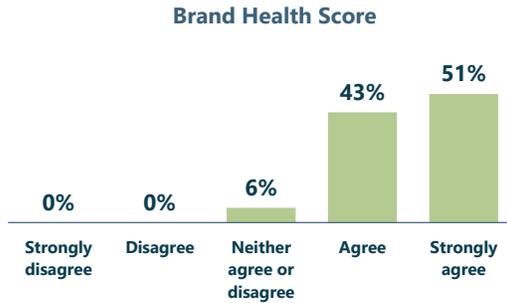
11% Click Rate **18%** Conversion Rate

Site

4,448 Users **3,381** New Users

Survey Respondent Data

69 respondents*



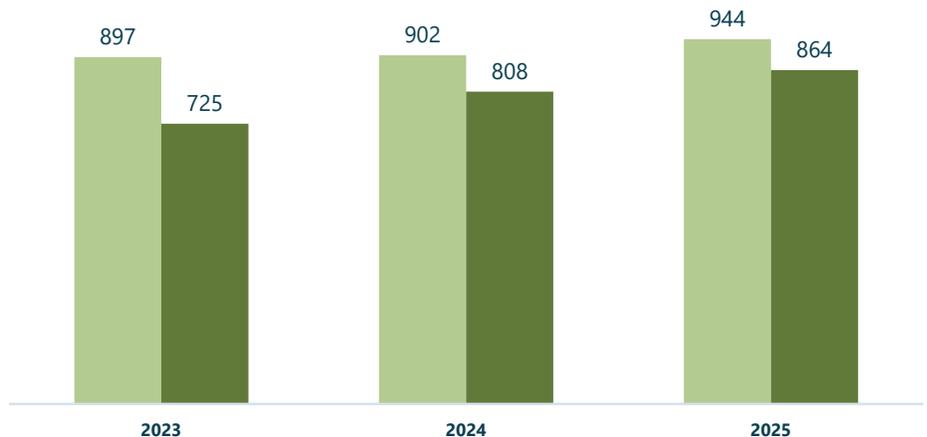
Note: A minimum threshold of 10% is required for reporting.
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Highest Registration and Attendance in Three Years

Registrations vs Attendees, 2023 - 2025

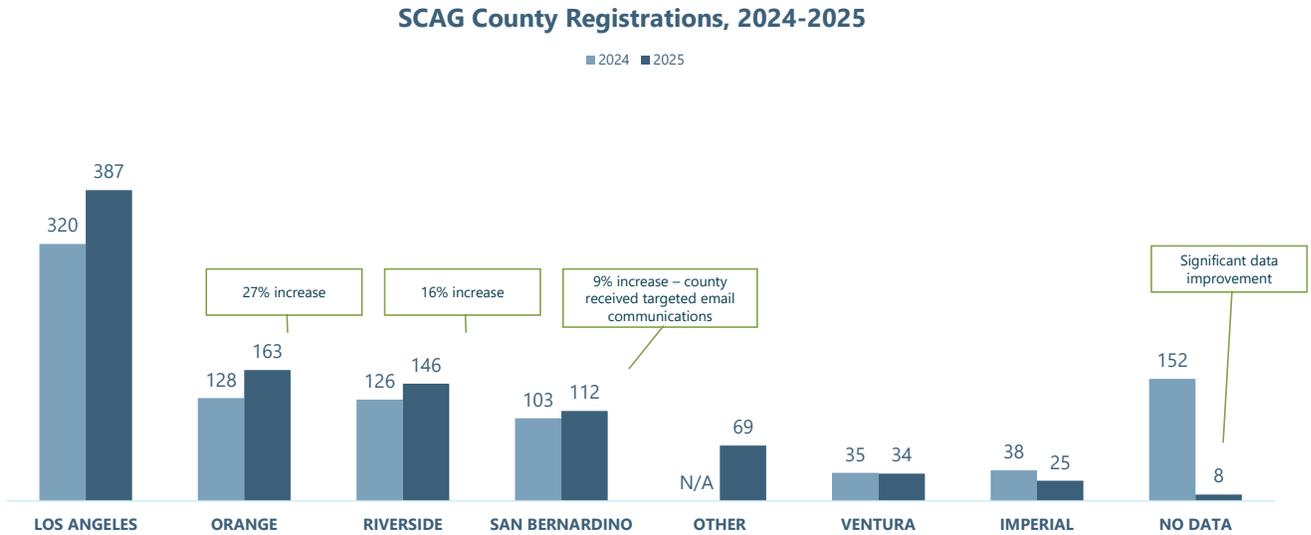
REGISTRATIONS ATTENDEES

92%
ATTENDANCE RATE
(864 of 944 total registrants attended)



Note: Attendance rate = number of attendees / number of registrants. 2025 figures were calculated using cleaned and validated registration data.
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County Participation Continues to Grow Outside of LA



Survey Response Highlights

Attendee survey responses provided valuable insights:

- Most respondents indicated the event met or exceeded expectations, with many expressing strong interest in attending again next year.
- Speakers and panels were well received, highlighting relevance of topics and expertise of presenters.
- Program content was broadly well received, some attendees expressed interest in a wider range of breakout topics and additional session choices in the future.

Sponsorship

\$435,500

GOAL: \$325,000

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SPONSORS



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Signature Events Feedback Discussion

- What went well?
- What are areas of improvement?
- How can we make these events even more valuable and/or meaningful?

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Government & Public Affairs Updates

Media & Public Affairs

- Incorporated regular measurement to guide continued incremental improvements.
- Published the first SCAG Writing & Style Guide.
- Developed standards for graphic design that will bring greater visual consistency.
- Made SCAG newsfeed on website source of regular updates.
- Working to update Public Participation Plan in next fiscal year.

Legislative Affairs & Government Relations

- Repurposed the Government Relations Department Manager position to a Legislative Analyst to increase SCAG's ability to respond to legislative issues.
- Decommissioned SCAG's San Bernardino County Office and renaming the Riverside County Office as the "Inland Empire Office."



WRAP UP

Kome Ajise, Executive Director

Friday, June 20, 2025

AGENDA ITEM #4



ADJOURN
