



SOUTHERN CALIFORNIA  
ASSOCIATION OF GOVERNMENTS  
900 Wilshire Blvd., Ste. 1700  
Los Angeles, CA 90017  
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www.scag.ca.gov

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MEETING OF THE

COMMUNITY,  
ECONOMIC, AND  
HUMAN DEVELOPMENT  
COMMITTEE

**Members of the Public are Welcome to Attend  
In-Person & Remotely**

**Thursday, June 5, 2025  
10:00 a.m. – 11:45 a.m.**

**To Attend In-Person:**

**SCAG Main Office – Policy B Meeting Room  
900 Wilshire Blvd., Ste. 1700  
Los Angeles, CA 90017**

**To Watch or View Only:**

**<https://scag.ca.gov/scag-tv-livestream>**

**To Attend and Participate on Your Computer:**

**<https://scag.zoom.us/j/82448520609>**

**To Attend and Participate by Phone:**

**Call-in Number: 1-669-900-6833  
Meeting ID: 824 4852 0609**

**PUBLIC ADVISORY**

If members of the public wish to review the attachments or have any questions on any of the agenda items, please contact Maggie Aguilar at (213) 630-1420 or via email at [aguilarm@scag.ca.gov](mailto:aguilarm@scag.ca.gov). Agendas & Minutes are also available at: [www.scag.ca.gov/committees](http://www.scag.ca.gov/committees).

SCAG, in accordance with the Americans with Disabilities Act (ADA), will accommodate persons who require a modification of accommodation to participate in this meeting. SCAG is also committed to helping people with limited proficiency in the English language access the agency's essential public information and services. You can request such assistance by calling (213) 630-1410. We request at least 72 hours (three days) notice to provide reasonable accommodations and will make every effort to arrange for assistance as soon as possible.



## Instructions for Attending the Meeting

**To Attend In-Person and Provide Verbal Comments:** Go to the SCAG Main Office located at 900 Wilshire Blvd., Ste. 1700, Los Angeles, CA 90017 or any of the remote locations noticed in the agenda. The meeting will take place in the Policy B Meeting Room on the 17<sup>th</sup> floor starting at 10:00 a.m.

**To Attend by Computer:** Click the following link: <https://scag.zoom.us/j/82448520609>. If Zoom is not already installed on your computer, click “Download & Run Zoom” on the launch page and press “Run” when prompted by your browser. If Zoom has previously been installed on your computer, please allow a few moments for the application to launch automatically. Select “Join Audio via Computer.” The virtual conference room will open. If you receive a message reading, “Please wait for the host to start this meeting,” simply remain in the room until the meeting begins.

**To Attend by Phone:** Call **(669) 900-6833** to access the conference room. Given high call volumes recently experienced by Zoom, please continue dialing until you connect successfully. Enter the **Meeting ID:** 824 4852 0609, followed by #. Indicate that you are a participant by pressing # to continue. You will hear audio of the meeting in progress. Remain on the line if the meeting has not yet started.

## Instructions for Participating and Public Comments

**Members of the public can participate in the meeting via written or verbal comments.**

**In Writing:** Written comments can be emailed to: [ePublicComment@scag.ca.gov](mailto:ePublicComment@scag.ca.gov). Written comments received **by 5pm on Wednesday, June 4, 2025**, will be transmitted to members of the legislative body and posted on SCAG’s website prior to the meeting. You are **not** required to submit public comments in writing or in advance of the meeting; this option is offered as a convenience should you desire not to provide comments in real time as described below. Written comments received after 5pm on Wednesday, June 4, 2025, will be announced and included as part of the official record of the meeting. Any writings or documents provided to a majority of this committee regarding any item on this agenda (other than writings legally exempt from public disclosure) are available at the Office of the Clerk, at 900 Wilshire Blvd., Suite 1700, Los Angeles, CA 90017 or by phone at (213) 630-1420, or email to [aguilarm@scag.ca.gov](mailto:aguilarm@scag.ca.gov).

**Remotely:** If participating in real time via Zoom or phone, please wait for the presiding officer to call the item for which you wish to speak and use the “raise hand” function on your computer or \*9 by phone and wait for SCAG staff to announce your name/phone number.

**In-Person:** If participating in-person, you are invited but not required, to fill out and present a Public Comment Card to the Clerk of the Board or other SCAG staff prior to speaking. It is helpful to indicate whether you wish to speak during the Public Comment Period (Matters Not on the Agenda) and/or on an item listed on the agenda.

## General Information for Public Comments

Verbal comments can be presented in real time during the meeting. Members of the public are allowed a total of 3 minutes for verbal comments. The presiding officer retains discretion to adjust time limits as necessary to ensure efficient and orderly conduct of the meeting, including equally reducing the time of all comments.

For purpose of providing public comment for items listed on the Consent Calendar, please indicate that you wish to speak when the Consent Calendar is called. Items listed on the Consent Calendar will be acted on with one motion and there will be no separate discussion of these items unless a member of the legislative body so requests, in which event, the item will be considered separately.

***In accordance with SCAG’s Regional Council Policy, Article VI, Section H and California Government Code Section 54957.9, if a SCAG meeting is “willfully interrupted” and the “orderly conduct of the meeting” becomes unfeasible, the presiding officer or the Chair of the legislative body may order the removal of the individuals who are disrupting the meeting.***



## COMMUNITY, ECONOMIC, AND HUMAN DEVELOPMENT COMMITTEE AGENDA

### TELECONFERENCE AVAILABLE AT THESE ADDITIONAL LOCATIONS\*

<p><b>Debra Dorst-Porada</b> City of Ontario - City Hall 303 East B Street Conference Room 2 Ontario, CA 91764</p>	<p><b>Keith Eich</b> 4821 Daleridge Road La Canada Flintridge, CA 91011</p>	<p><b>Bob Engler</b> City of Thousand - City Hall 2100 Thousand Oaks Boulevard Thousand Oaks, CA 91362</p>
<p><b>Rose Espinoza</b> City of La Habra - City Hall 110 East La Habra Boulevard La Habra, CA 90631</p>	<p><b>Waymond Fermon</b> 82-566 Cray Mill Drive Indio, CA 92201</p>	<p><b>Claudia Frometa</b> City of Downey - City Hall 11111 Brookshire Avenue Council Conference Room Downey, CA 90241</p>
<p><b>John Grass</b> SCAG Imperial County Regional Office 1503 N. Imperial Avenue, Suite 104 El Centro, CA 92243</p>	<p><b>Peggy Huang</b> City of Yorba Linda - City Hall 4845 Casa Loma Avenue Yorba Linda, CA 92886</p>	<p><b>Jed Leano</b> City of Claremont - City Hall 207 Harvard Avenue Upstairs Junior Conference Room Claremont, CA 91711</p>
<p><b>Anni Marshall</b> City of Avalon - City Hall 410 Avalon Canyon Road Avalon, CA 90704</p>	<p><b>John A. Mirisch</b> City of Beverly Hills - City Hall 455 N. Rexford Drive, 4th Floor Beverly Hills, CA 90210</p>	<p><b>Joseph Morabito</b> City of Wildomar - City Hall 23873 Clinton Keith Road Wildomar, CA 92595</p>
<p><b>Zizette Mullins</b> City of Burbank - City Hall 275 E. Olive Avenue, 2nd Floor Burbank, CA 91502</p>	<p><b>Joe Murphy</b> Pechanga Government Center 12705 Pechanga Road Temecula, CA 92592</p>	<p><b>Sonny Santa Ines</b> City of Bellflower - City Hall 16600 Civic Center Drive Bellflower, CA 90706</p>
<p><b>Becky A. Shevlin</b> City of Monrovia - City Hall 415 S Ivy Avenue Monrovia, CA 91016</p>	<p><b>Mary Solorio</b> 1425 Hollister Street San Fernando, CA 91340</p>	<p><b>Mark Waronek</b> 24116 Alliene Avenue Lomita, CA 90717</p>
<p><b>Judy Woolsey</b> City of Yucaipa - City Hall Conference Room B 34272 Yucaipa Boulevard Yucaipa, CA 92399</p>	<p><b>Tony Wu</b> 4509 Temple City Boulevard Temple City, CA 91780</p>	<p><b>Frank Zerunyan</b> City of Midlothian - City Hall 215 North 8th Street, 2nd Floor Midlothian, TX 76065</p>

\* Under the teleconferencing rules of the Brown Act, members of the body may remotely participate at any location specified above.



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**CEHD - Community, Economic, and Human Development Committee**  
***Members – June 2025***

- 1. Hon. David J. Shapiro**  
CEHD Chair, Calabasas, RC District 44
- 2. Hon. Rocky Rhodes**  
CEHD Vice Chair, Simi Valley, RC District 46
- 3. Hon. Cindy Allen**  
2nd Vice President, Long Beach, RC District 30
- 4. Hon. Valerie Amezcua**  
Santa Ana, RC District 16
- 5. Hon. Joe Baca**  
Rialto, SBCTA
- 6. Hon. Debbie Baker**  
La Palma, RC District 18
- 7. Hon. Drew Boyles**  
El Segundo, RC District 40
- 8. Hon. Wendy Bucknum**  
Mission Viejo, RC District 13
- 9. Hon. Don Caskey**  
Laguna Hills, OCCOG
- 10. Hon. Tanya Doby**  
Los Alamitos, OCCOG
- 11. Hon. Debra Dorst-Porada**  
Ontario, Pres. Appt. (Member at Large)
- 12. Ms. Lucy Dunn**  
Business Representative, Non-Voting Member
- 13. Hon. Keith Eich**  
La Cañada Flintridge, RC District 36
- 14. Hon. Shaunna Elias**  
Glendora, RC District 33
- 15. Hon. Bob Engler**  
Thousand Oaks, VCOG
- 16. Hon. Rose Espinoza**  
La Habra, OCCOG



## COMMUNITY, ECONOMIC, AND HUMAN DEVELOPMENT COMMITTEE AGENDA

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- 17. Hon. Waymond Fermon**  
Indio, CVAG
  - 18. Hon. Margaret Finlay**  
Duarte, RC District 35
  - 19. Hon. Betty Franco**  
Irvine, Pres. Appt. (Member at Large)
  - 20. Hon. Claudia Frometa**  
Downey, RC District 25
  - 21. Hon. Martin Fuentes**  
Cudahy, GCCOG
  - 22. Hon. Gary Gardner**  
Desert Hot Springs, RC District 2
  - 23. Hon. John Grass**  
Brawley, ICTC
  - 24. Hon. Mark Henderson**  
Gardena, RC District 28
  - 25. Hon. Peggy Huang**  
Yorba Linda, OCCOG
  - 26. Hon. Cecilia Hupp**  
Brea, OCCOG
  - 27. William Hussey**  
Grand Terrace, SBCTA
  - 28. Hon. Lynda Johnson**  
Cerritos, GCCOG
  - 29. Hon. Megan Kerr**  
Long Beach, Pres. Appt. (Member at Large)
  - 30. Hon. Jed Leano**  
Claremont, SGVCOG
  - 31. Hon. Anni Marshall**  
Avalon, GCCOG
  - 32. Hon. Andrew Masiel**  
Tribal Govt Regl Planning Board Representative
  - 33. Hon. John Mirisch**  
Beverly Hills, Pres. Appt. (Member at Large)



## COMMUNITY, ECONOMIC, AND HUMAN DEVELOPMENT COMMITTEE AGENDA

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- 34. Hon. Geneva Mojado**  
Soboba Band of Luiseño Indians
- 35. Hon. Joseph Morabito**  
Wildomar, WRCOG
- 36. Hon. Zizette Mullins**  
Burbank, AVCJPA
- 37. Hon. Joseph Murphy**  
Pechanga Band of Indians
- 38. Hon. Misty Perez**  
Port Hueneme, Pres. Appt. (Member at Large)
- 39. Hon. Freddy Puza**  
Culver City, WCCOG
- 40. Hon. Nithya Raman**  
Los Angeles, RC District 51
- 41. Hon. Sonny Santa Ines**  
Bellflower, GCCOG
- 42. Hon. Becky Shevlin**  
Monrovia, SGVCOG
- 43. Hon. Mary Solorio**  
San Fernando, SFVCOG
- 44. Hon. Helen Tran**  
San Bernardino, RC District 7
- 45. Hon. Mark Waronek**  
Lomita, RC District 39
- 46. Hon. Acquanetta Warren**  
Fontana, SBCTA
- 47. Hon. Jeff Wood**  
Lakewood, RC District 24
- 48. Hon. Judy Woolsey**  
Yucaipa, SBCTA
- 49. Hon. Tony Wu**  
West Covina, SGVCOG
- 50. Hon. Frank A. Yokoyama**  
Cerritos, RC District 23



## COMMUNITY, ECONOMIC, AND HUMAN DEVELOPMENT COMMITTEE AGENDA

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- 51. Hon. Frank Zerunyan**  
Rolling Hills Estates, Pres. Appt.



# COMMUNITY, ECONOMIC, AND HUMAN DEVELOPMENT COMMITTEE AGENDA

Southern California Association of Governments  
900 Wilshire Boulevard, Suite 1700 - Policy B Meeting Room  
Los Angeles, CA 90017  
**Thursday, June 5, 2025**  
**10:00 AM**

The Community, Economic, and Human Development Committee may consider and act upon any of the items on the agenda regardless of whether they are listed as Information or Action items.

## CALL TO ORDER AND PLEDGE OF ALLEGIANCE

*(The Honorable David J. Shapiro, Chair)*

## PUBLIC COMMENT PERIOD (Matters Not on the Agenda)

This is the time for public comments on any matter of interest within SCAG’s jurisdiction that is *not* listed on the agenda. For items listed on the agenda, public comments will be received when that item is considered. Although the committee may briefly respond to statements or questions, under state law, matters presented under this item cannot be discussed or acted upon at this time.

## REVIEW AND PRIORITIZE AGENDA ITEMS

### CONSENT CALENDAR

#### Approval Items

- |   |      |
|---|------|
| 1. Minutes of the Meeting – April 3, 2025 | PG 9 |
|---|------|

#### Receive and File

- |   |       |
|---|-------|
| 2. CEHD Agenda Outlook and Future Agenda Items  | PG 17 |
| 3. Connect SoCal 2024: Sustainable Communities Strategy Acceptance and Target Updates | PG 21 |
| 4. Connect SoCal 2024: Implementation Strategies Update                               | PG 24 |

### INFORMATION ITEMS

- |   |          |       |
|---|----------|-------|
| 5. Factory Built Housing<br><i>(Eduardo “Edu” Santana, Chief Communications Officer, Impact Housing)</i>  | 30 Mins. | PG 49 |
| 6. Advancing Local Economic Development through Placemaking<br><i>(Jennifer Lilley, Community and Economic Development Director, City of Riverside)</i> | 30 Mins. | PG 52 |

### CHAIR’S REPORT

*(The Honorable David J. Shapiro, Chair)*

### STAFF REPORT

*(Jonathan Davis, Government Affairs Officer, SCAG)*

### ANNOUNCEMENTS

### ADJOURNMENT



**MINUTES OF THE REGULAR MEETING  
COMMUNITY, ECONOMIC AND HUMAN DEVELOPMENT COMMITTEE (CEHD)  
THURSDAY, APRIL 3, 2025**

THE FOLLOWING MINUTES ARE A SUMMARY OF ACTIONS TAKEN BY THE COMMUNITY, ECONOMIC AND HUMAN DEVELOPMENT COMMITTEE (CEHD). A VIDEO AND AUDIO RECORDING OF THE FULL MEETING IS AVAILABLE AT: <http://scag.iqm2.com/Citizens/>.

The Community, Human and Development Committee (CEHD) of the Southern California Association of Governments (SCAG) held its regular meeting both in person and virtually (telephonically and electronically). A quorum was present.

**Members Present**

<b>Hon. David Shapiro, Chair</b>	<b><i>Calabasas</i></b>	<b>District 44</b>
<b>Hon. Rocky Rhodes, Vice Chair</b>	<b><i>Simi Valley</i></b>	<b>District 46</b>
Hon. Cindy Allen	<i>Long Beach</i>	District 30
Hon. Debbie Baker	<i>La Palma</i>	District 18
Hon. Joe Baca	<i>Rialto</i>	SBCTA
Hon. Drew Boyles	<i>El Segundo</i>	District 40
Hon. Wendy Bucknum	<i>Mission Viejo</i>	District 13
Hon. Tanya D. Doby	<i>Los Alamitos</i>	OCCOG
Ms. Lucy Dunn		Ex-Officio
Hon. Keith Eich	<i>La Cañada Flintridge</i>	District 36
Hon. Shaunna Elias	<i>Glendora</i>	District 33
Hon. Bob Engler	<i>Thousand Oaks</i>	VCOG
Hon. Rose Espinoza	<i>La Habra</i>	OCCOG
Hon. Waymond Fermon	<i>Indio</i>	CVAG
Hon. Margaret E. Finlay	<i>Duarte</i>	District 35
Hon. Martin Fuentes	<i>Cudahy</i>	GCCOG
Hon. Victoria Garcia	<i>San Fernando</i>	District 67
Hon. Gary Gardner	<i>Desert Hot Springs</i>	District 2
Hon. Mike Goodsell	<i>Holtville</i>	ICTC
Hon. Cecilia Hupp	<i>Brea</i>	OCCOG
Hon. William Hussey	<i>Grand Terrace</i>	SBCTA
Hon. Lynda Johnson	<i>Cerritos</i>	GCCOG
Sup. Matt LaVere	<i>Ventura County</i>	CoC
Hon. Anni Marshall	<i>Avalon</i>	GCCOG



Hon. Geneva Mojado	<i>Soboba Band of Luiseño Indians</i>	
Hon. Joseph Morabito	<i>Wildomar</i>	WRCOG
Hon. Zizette Mullins	<i>Burbank</i>	AVCJPA
Hon. Joseph Murphy	<i>Pechanga Band of Luiseno Indians</i>	
Hon. Marisela Nava	<i>Perris</i>	District 69
Hon. Freddy Puza	<i>Culver City</i>	WCCOG
Hon. Becky Shevlin	<i>Monrovia</i>	SGVCOG
Hon. Mark Waronek	<i>Lomita</i>	SBCCOG
Hon. Acquanetta Warren	<i>Fontana</i>	SBCTA
Hon. Jeff Wood	<i>Lakewood</i>	District 24
Hon. Judy Woolsey	<i>Yucaipa</i>	SBCTA
Hon. Tony Wu	<i>West Covina</i>	SGVCOG
Hon. Frank Yokoyama	<i>Cerritos</i>	District 23
Hon. Frank Zerunyan	<i>Rolling Hills Estates</i>	SBCCOG

**Members Not Present**

Hon. Valerie Amezcua	<i>Santa Ana</i>	District 16
Hon. Don Caskey	<i>Laguna Hills</i>	OCCOG
Hon. Debra Dorst-Porada	<i>Ontario, Pres. Appt.</i>	Member at Large
Hon. Claudia M. Frometa	<i>Downey</i>	District 25
Hon. John Grass	<i>Brawley</i>	ICTC
Hon. Mark Henderson	<i>Gardena</i>	District 28
Hon. Peggy Huang	<i>Yorba Linda</i>	OCCOG
Hon. Jed Leano	<i>Claremont</i>	SGVCOG
Hon. Andrew Masiel, Sr.	<i>Tribal Gov't Reg'l Planning Rep.</i>	
Hon. John Mirisch	<i>Beverly Hills, Pres. Appt.</i>	Member at Large
Hon. Tomas Oliva	<i>El Centro</i>	ICTC
Hon. Misty Perez	<i>Port Hueneme, Pres. Appt.</i>	Member at Large
Hon. Nithya Raman	<i>Los Angeles</i>	District 51
Hon. Sonny Santa Ines	<i>Bellflower</i>	GCCOG
Hon. Mary Solorio	<i>San Fernando</i>	SFVCOG
Hon. Helen Tran	<i>San Bernardino</i>	SBCTA

**CALL TO ORDER AND PLEDGE OF ALLEGIANCE**

The Honorable Rocky Rhodes called the meeting to order at 10:15 a.m. and asked Councilmember Wendy Bucknum, Mission Viejo, District 13, to lead the Pledge of Allegiance.

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## PUBLIC COMMENT PERIOD

Vice Chair Rhodes provided detailed instructions and general information on how to provide public comments.

Vice Chair Rhodes opened the public comment period and noted this was the time for members of the public to offer comment for matters that are within SCAG's jurisdiction but are not listed on the agenda.

SCAG staff noted there were no written public comments received via email before or after the 5pm deadline on 5pm on Wednesday, April 2, 2025. SCAG staff also noted that there were no public comments for matters not listed on the agenda.

Vice Chair Rhodes closed the public comment period for matters not listed on the agenda.

## REVIEW AND PRIORITIZE AGENDA ITEMS

There were no reprioritizations made.

## ACTION ITEM

### 1. Election of Chair and Vice Chair

Richard Lam, Deputy Legal Counsel, announced there was one nominee for the CEHD Chair position, the Hon. David J. Shapiro, (Calabasas). He recited SCAG's election rules and process for nominating from the floor and asked the Committee to proceed with the nomination process.

A vote was taken to close the nominations and re-elect Hon. David J. Shapiro (Calabasas) as the CEHD Chair. The election passed by the following roll call vote:

**AYES:** Baker, Baca, Boyles, Bucknum, Doby, Eich, Engler, Espinoza, Fermon, Finlay, Fuentes, Garcia, Gardner, Goodsell, Hupp, Hussey, Johnson, LaVere, Marshall, Mojado, Morabito, Mullins, Nava, Puza, Rhodes, Shapiro, Shevlin, Waronek, Warren, Wood, Wu, Yokoyama and Zerunyan (33)

**NOES:** None (0)

**ABSTAIN:** None (0)

There were no public comments on this item.

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Richard Lam, Deputy Legal Counsel, continued conducting the elections for Vice Chair, noting the same process for nominations from the floor. He reported that there were two nominees for the position of CEHD Vice Chair:

1. Hon. Rocky Rhodes, (Simi Valley)
2. Hon. Keith Eich, (La Canada Flintridge) (Declined nomination)

A roll call vote was taken to close the nominations and re-elect Hon. Rocky Rhodes (Simi Valley) as the CEHD Vice Chair. The election passed with the following roll call votes:

**AYES:** Allen, Baker, Baca, Boyles, Bucknum, Doby, Eich, Engler, Espinoza, Fermon, Finlay, Fuentes, Garcia, Gardner, Goodsell, Hupp, Hussey, Johnson, LaVere, Marshall, Mojado, Morabito, Mullins, Nava, Puza, Rhodes, Shapiro, Shevlin, Waronek, Warren, Wood, Woolsey, Wu, Yokoyama and Zerunyan (35)

**NOES:** None (0)

**ABSTAIN:** None (0)

Richard Lam, Deputy Legal Counsel, requested that Vice Chair Rhodes conduct a vote for the CEHD to approve Chair Shapiro’s request to participate remotely due to illness.

**AYES:** Allen, Baker, Baca, Boyles, Bucknum, Doby, Eich, Engler, Espinoza, Fermon, Finlay, Fuentes, Garcia, Gardner, Goodsell, Hupp, Hussey, Johnson, LaVere, Marshall, Mojado, Morabito, Mullins, Nava, Puza, Rhodes, Shapiro, Shevlin, Waronek, Warren, Wood, Woolsey, Wu, Yokoyama and Zerunyan (35)

**NOES:** None (0)

**ABSTAIN:** None (0)

**CONSENT CALENDAR**

Approval Items

2. Minutes of the March 6, 2025 Meeting

Receive and File

3. CEHD Agenda Outlook and Future Agenda Items

MOTION was made (Finlay) to approve Consent Calendar Items 2; and Receive and File Item 3. Motion was SECONDED (Yokoyama). The motion was passed by the following roll call vote:

**AYES:** Allen, Baca, Boyles, Bucknum, Doby, Eich, Elias, Engler, Espinoza, Fermon, Finlay, Fuentes, Garcia, Gardner, Goodsell, Hupp, Hussey, Johnson, LaVere, Marshall, Mojado, Morabito, Mullins, Nava, Puza, Rhodes, Shapiro, Shevlin, Waronek, Warren, Wood, Woolsey, Wu, Yokoyama and Zerunyan (35)

**NOES:** None (0)

**ABSTAIN:** Baker (1)

There were no public comments on this item.

#### **INFORMATION ITEMS**

#### 4. Regional Recovery and Resilience in the face of Disasters-Policy Discussion

Vice Chair Rhodes provided background information and noted that the discussion would continue to explore regional recovery and resilience policies that can better protect their communities from natural disasters. He noted that experts in emergency preparedness and resilience would highlight best practices and resources on home hardening and other important resilience strategies, such as defensible space design. He asked speakers, Ms. Eilizabeth Christy, Sustainability Program Manager, U.S. Green Building Council and Brian Cameron, President, Emergency Preparedness from Calabasas (EPIC) to begin their presentations.

Presentations provided by guest speakers, Eilizabeth Christy and Brian Cameron provided an overview and discussion on local level strategies from lessons learned since the 2017 Megafires, including proposed considerations for rebuilding, home hardening elements, defensible space, and the importance of native plants in building climate resilience. Additional highlights included discussion for emergency housing measures, business improvement, and setting goals for recovery and flexibility in meeting the needs of the impacted community and fire survivors.

Staff and the Panelists responded to the comments and questions expressed by the Councilmembers that focused on wildfire prevention, disaster preparedness strategies, and community safety. Members raised questions about obtaining educational resources and training for their communities and the applicability of the presented information for densely populated areas, in addition to the challenges that underserved communities have in trying to combat climate change with their limited resources. Additional discussions focused on the importance of defensible

spaces and home hardening, with the speakers offering to provide the Committee with more concise information for select communities. The importance of community outreach and securing funding for coordinated fire-safe projects, including the benefits of becoming a fire-wise community and potential insurance discounts, were discussed.

The CEHD members expressed gratitude for the speakers' thorough presentations.

The comprehensive staff report was provided in the agenda packet. Copies of the presentation were distributed to the CEHD members after the meeting and posted on the website.

There were no public comments on Item 4.

### **CHAIR'S REPORT**

Vice Chair Rhodes recognized and welcomed the newest members to the CEHD Committee: Debbie Baker (La Palma, District 18); John Grass (Brawley, ICTC); and Joe Baca (Rialto, SBCTA). He also reported on the Sacramento Summit whereby SCAG's Legislative/Communications and Membership Committee travelled to Sacramento to meet with key elected officials and staff to advocate for the region's priorities, including a list of priorities and policies intended to promote resiliency and address the impact of natural disasters. He also reported that SCAG was hosting its 60th Annual Regional Conference and General Assembly on May 1 through May 2, 2025, in Palm Desert.

### **STAFF REPORT**

Jonathan Davis, SCAG Government Affairs Officer, reported that SCAG received two separate awards: the California Association of Councils of Governments (CALCOG) Eureka Award for Regional Excellence, which recognized SCAG's active transportation safety and engagement program, *Go Human*; and the Association of Environment Professionals (AEP) award for Outstanding Environmental Analysis Document, which recognizes the analysis of the Environmental Impact Report for the Connect SoCal 2024 RTP/SCS.



**ADJOURNMENT**

There being no further business, Vice Chair Rhodes adjourned the meeting of the Community, Economic, and Human Development Committee at 11:32 a.m.

Carmen Summers  
Community, Economic and Human Development Committee Clerk

[MINUTES ARE UNOFFICIAL UNTIL APPROVED BY THE CEHD COMMITTEE]

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**COMMUNITY, ECONOMIC AND HUMAN DEVELOPMENT COMMITTEE ATTENDANCE REPORT**

**2024-25**

MEMBERS	Representing	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Total Mtgs Attended To Date
Allen, Cindy	Long Beach, RC District 30	1					1					1		3
Amezcuca, Valarie	Santa Ana, RC District 16	1												1
Baca, Joe	Rialto, SBCTA											1		1
Baker, Debbie	La Palma, RC District 18											1		1
Boyles, Drew	El Segundo, RC District 40											1		1
Bucknum, Wendy	Mission Viejo, RC District 13	1			1		1	1			1	1		6
Caskey, Don	Laguna Hills, OCCOG	1					1	1						3
Doby, Tanya D.	Los Alamitos, OCCOG	1			1		1	1			1	1		6
Dorst-Porada, Debra	Ontario, Pres. Appt. (Member at Large)						1				1			2
Dunn, Lucy	Business Representative	1			1		1				1	1		5
Eich, Keith	La Cañada Flintridge, RC District 36	1	D	D	1	D	1	1			1	1		6
Elias, Shaunna	Glendora, RC District 33										1	1		2
Engler, Bob	Thousand Oaks, VCOG	1					1	1			1	1		5
Espinoza, Rose	La Habra, OCCOG	1						1			1	1		4
Fermon, Waymond	Indio, CVAG	1					1				1	1		4
Finlay, Margaret E.	Duarte, RC District 35	1					1	1				1		4
Frometa, Claudia M.	Downey, RC District 25	1									1			2
Fuentes, Martin	Cudahy, GCCOG	1										1		2
Garcia, Victoria	San Fernando, RC District 67		A	A		A					1	1		2
Gardner, Gary	Desert Hot Springs, RC District 2											1		1
Goodsell, Mike	ICTC						1	1			1	1		4
Grass, John	Brawley, ICTC													
Henderson, Mark E.	Gardena, RC District 28	1						1			1			3
Huang, Peggy	Yorba Linda, OCCOG										1			1
Hupp, Cecilia	Brea, OCCOG	1			1		1	1			1	1		6
Hussey William	Grand Terrace, SBCTA	1			1			1			1	1		5
Johnson, Lynda	Cerritos, GCCOG				1			1				1		3
LaVere, Matt	Ventura County CoC	1			1		1	1				1		5
Leano, Jed	Claremont, SGVCOG	1			1		1	1			1			5
Marshall, Anni	Avalon, GCCOG				1			1			1	1		4
Masiel, Sr., Andrew	Pechanga Band of Luiseno Indians Tribal Gov Reg Planning Board				1			1						2
Mirisch, John	Beverly Hills, Pres. Appt. (Member at Lar	1					1	1						3
Mojado, Geneva	Soboba Band of Luiseño Indians	1	K	K		K	1				1	1		4
Morabito, Joseph	Wildomar, WRCOG	1			1		1	1			1	1		6
Mullins, Zizette	Burbank, AVCJPA	1			1		1	1			1	1		5
Murphy, Joseph	Pechanga Band of Luiseno Indians	1										1		2
Nava, Marisela	Perris, RC District 69	1			1		1	1				1		5
Oliva, Tomas	El Centro, ICTC													
Perez, Misty	Port Hueneme, Pres. Appt. (Member at Large)													
Puza, Freddy	Culver City, WCCOG				1		1	1			1	1		5
Raman, Nithya	Los Angeles, RC District 51													
Rhodes, Rocky	Simi Valley, RC District 46	1			1		1	1			1	1		6
Santa Ines, Sonny	Bellflower, GCCOG	1			1			1			1			4
Shapiro, David J.	Calabasas, RC District 44	1			1		1	1			1	1		6
Shevlin, Becky A.	Monrovia, SGVCOG	1			1			1			1	1		5
Solorio, Mary	San Fernando, SFVCOG						1	1			1			3
Tran, Helen	San Bernardino, SBCTA						1	1			1			3
Waronek, Mark	Lomita, SBCCOG							1			1	1		3
Warren, Acquanetta	Fontana, SBCTA	1			1			1			1	1		5
Wood, Jeff	Lakewood, RC District 24				1		1	1			1	1		5
Woolsey, Judy	Yucaipa, SBCTA										1	1		2
Wu, Tony	West Covina, SGVCOG	1			1			1			1	1		5
Yokoyama, Frank A.	Cerritos, RC District 23	1					1	1			1	1		5
Zerunyan, Frank	Rolling Hills Estates, SBCCOG				1		1				1	1		4
<b>TOTAL ATTENDANCE</b>		<b>31</b>			<b>23</b>		<b>27</b>	<b>32</b>			<b>34</b>	<b>38</b>		

Attachment: CEHD Attendance Sheet FY24-25 (Minutes of the April 3, 2025 Meeting)



**AGENDA ITEM 2**

**REPORT**

Southern California Association of Governments  
June 5, 2025

**To:** Community Economic & Human Development Committee (CEHD)

**EXECUTIVE DIRECTOR'S  
APPROVAL**

**From:** Elizabeth Carvajal, Deputy Director  
(213) 236-1801, carvajal@scag.ca.gov

**Subject:** CEHD Agenda Outlook and Future Agenda Items

**RECOMMENDED ACTION:**

Receive and File

**STRATEGIC PRIORITIES:**

This item supports the following Strategic Priority

**EXECUTIVE SUMMARY:**

*In April 2024, SCAG’s Regional Council adopted the 2024-2050 Regional Transportation Plan/Sustainable Communities Strategy, Connect SoCal 2024. Following adoption of Connect SoCal 2024, staff developed a 12-month CEHD Outlook to carry forward the policy priorities and Implementation Strategies of Connect SoCal 2024. For FY2025, the CEHD Outlook reflects outcomes of the 2024 Executive Administration Committee (EAC) Retreat, survey responses from CEHD members, and discussions with the CEHD Chair and Vice Chair. The Committee Outlook and Future Agenda Items will be updated monthly as a receive and file item.*

**BACKGROUND:**

The work of the Southern California Association of Governments (SCAG) and the leadership from the agency’s Policy Committees and Regional Council is driven by SCAG’s legally mandated duties as a Metropolitan Planning Organization (MPO) for Southern California, the long-range Regional Transportation Plan/Sustainable Communities Strategy (RTP/SCS), Connect SoCal 2024 as well as, the agency Strategic Plan approved by the Executive Administrative Committee on May 1, 2024<sup>1</sup>.

**Community, Economy, and Human Development (CEHD) Committee Outlook and Framework**

The Policy Committees help to further the implementation of Connect SoCal by advising on policy, research or resource programs. The Policy Committees will also be informed and advise on broader regional leadership items as needed. Over the upcoming year, most agenda items fall under the following three categories:

<sup>1</sup> SCAG 2024 Strategic Plan: <https://scag.iqm2.com/Citizens/FileOpen.aspx?Type=1&ID=2497&Inline=True>

1. **Connect SoCal:** Connect SoCal 2024, the 2024-2050 Regional Transportation Plan/Sustainable Communities Strategy was approved on April 4, 2024. These agenda items will be focused on implementation of the investments and strategies included in the plan, as well as amendments as needed.
2. **Local Resources:** This refers to programs administered by SCAG such as the Sustainable Communities Program, the Regional Early Action Program, or Go Human. Action and information items may related to guideline development or program awards. These agenda items may also include updates of grants, data or tools available to local jurisdictions.
3. **Regional Leadership:** These agenda items relate to issues or policy areas of regional significance and may include updates and presentations from external speakers.

The topics and panels covered may change based on speaker availability, progress on the targeted programs, and other requests from the Committee Chair and Vice Chair as well as members. To request future agenda items, Policy Committee members may request that the agenda item be pulled for discussion or they may send a request directly to the Chair or committee staff for consideration and reporting out at the next meeting. Agenda items that are recommended by Policy Committee members will be discussed with the Chair and Vice Chair to assess relevance to the CEHD Policy Committee and the considerations noted above.

**FISCAL IMPACT:**

Work associated with this item is included in the FY25 Indirect Cost Program (810.0120.20: Planning Policy Development).

**ATTACHMENT(S):**

1. June 2025 CEHD Agenda Outlook



# Community, Economic & Human Development Committee Agenda Outlook for FY2025-Revised

Date	Connect SoCal	Local Program	Regional Leadership
Feb. – March  (No January meeting)	<ul style="list-style-type: none"> <li>Connect SoCal 2024: Implementation Strategies Progress Report</li> <li>Joint Policy Committee: Plan Implementation (Feb)</li> <li>Expanding Homeownership – Alternative Ownership and Financing Models</li> </ul>	<ul style="list-style-type: none"> <li>REAP 2.0 Update</li> </ul>	<ul style="list-style-type: none"> <li>Downtown Revitalization Economic Development Strategies</li> <li>∇ Factory-Built Housing</li> <li>Community Development Financial Institutions (CDFI)</li> <li>Sonoma County Resilient Rebuild and Mutual Aid</li> </ul>
April-June	<ul style="list-style-type: none"> <li>Housing production strategies across the region</li> <li>Housing Production Data</li> </ul>	<p style="text-align: center;">General Assembly</p>	<ul style="list-style-type: none"> <li>Best Practices for Economic Development</li> <li>Community Land Trusts</li> <li>Community Development Funding Programs</li> <li>Tribal Data Needs Assessment Project Update</li> <li>Resilience, Home Hardening</li> <li>∇ Factory Built Housing</li> </ul>

KEY

∇ = Emerging Technology Item

Anticipated major actions and information items. Does not include all Receive/File and Program Updates.



**AGENDA ITEM 3**

**REPORT**

Southern California Association of Governments  
June 5, 2025

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**To:** Executive/Administration Committee (EAC)  
Community Economic & Human Development Committee (CEHD)  
Transportation Committee (TC)  
Energy and Environment Committee (EEC)

**From:** Sarah Dominguez, Planning Supervisor  
(213) 236-1918, dominguezs@scag.ca.gov

**Subject:** Connect SoCal 2024: Sustainable Communities Strategy Acceptance and Target Updates

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**EXECUTIVE DIRECTOR'S  
APPROVAL**

**RECOMMENDED ACTION FOR EEC:**

Information Only – No Action Required

**RECOMMENDED ACTION FOR EAC, CEHD, AND TC:**

Receive and File

**STRATEGIC PRIORITIES:**

This item supports the following Strategic Priority

**EXECUTIVE SUMMARY:**

*On May 7, 2025, the California Air Resources Board (CARB) notified SCAG staff that they have accepted SCAG’s determination that the Connect SoCal 2024 Regional Transportation Plan/Sustainable Communities Strategy achieves the greenhouse gas (GHG) emission reduction targets set by CARB. This affirms the work by SCAG to integrate land use planning with transportation policies and investments to achieve statewide climate goals. However, the prolonged review process leading up to CARB’s acceptance underscores the issues raised by SCAG about the need to revisit the SB 375 framework to better focus on implementation.*

**BACKGROUND:**

In April 2024, the SCAG Regional Council adopted Connect SoCal 2024, the 2024-2050 Regional Transportation Plan/Sustainable Communities Strategy (RTP/SCS). In July 2024, SCAG submitted the SCS to the California Air Resources Board (CARB) for their evaluation that the SCS would, if implemented, meet the greenhouse gas (GHG) emission reduction targets. Pursuant to Government Code Section § 65080(b)(2)(J)(ii) review by CARB “shall be limited to acceptance or rejection of the metropolitan planning organization’s determination that the strategy submitted would, if implemented, achieve the greenhouse gas emission reduction targets established by the State Air Resources Board. The State Air Resources Board shall complete its review within 60 days.”

### **Review of Connect SoCal 2024**

On May 7, 2025, CARB staff confirmed via email that they have accepted SCAG’s determination that Connect SoCal 2024 meets the GHG emission reduction targets. They stated that their formal report will take some time to complete and publish. CARB’s acceptance was received 10 months after SCAG’s initial SCS submittal. This protracted review process highlights the challenges metropolitan planning organizations (MPO) have raised in response to the upcoming 2026 target update process. Specifically, it reflects the degree to which the current SB 375 framework has evolved towards an extensive technical process instead of prioritizing implementation<sup>1</sup>. The additional, post-submission engagement with CARB staff for their review did not relate to or result in any updated policies, programs or investments in Connect SoCal 2024.

### **2026 SB 375 Target Update Process**

Pursuant to Government Code Section § 65080(b)(2)(A)(iv) CARB shall update regional targets every eight years. SCAG’s targets were last updated in 2018, keeping the 8% reduction from 2005 levels by 2020 and updating the target for 2035 to a 19% reduction from 2005 levels. The next target update process must be concluded by 2026 to meet the eight-year statutory requirement.

CARB initiated the target update process in July 2024 with a public workshop. In response to their request for detailed data from MPOs, the four largest MPOs in California wrote a joint letter to CARB requesting that the current SB 375 Targets and SCS Guidelines process be paused to allow for a holistic review of SB 375. In the letter, the MPOs requested to engage in a government-to-government dialogue with CARB, the California Transportation Commission, Caltrans, and the California Department of Housing and Community Development to collaboratively discuss how to achieve multiple state and regional goals and shift the focus towards implementation. In response, CARB stated that they cannot commit to pausing the SB 375 target update process given the statutory requirements and necessity to advance “analytical staff work, support an inclusive public dialogue, and conduct an environmental review on these topics”.<sup>2</sup>

In response to the requested government-to-government dialogue, CARB agreed to participate. From October 2024 to February 2025, SCAG and other MPOs from across the state met collectively with representatives from each of the above state agencies to discuss challenges with and potential solutions for the SB 375 framework. This forum allowed for robust dialogue which helped to solidify MPO perspectives on the principles for SB 375 reform. Going forward, SCAG will continue to engage with CARB directly and through the public target setting process.

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<sup>1</sup> SCAG Energy and Environment Committee, November 7, 2024: Senate Bill 375: Joint MPO Letter to CARB <https://scag.igam2.com/Citizens/FileOpen.aspx?Type=1&ID=2528&Inline=True#page=25>

<sup>2</sup> Ibid.

On May 21, 2025, CARB staff hosted a public workshop on the target setting process which included proposed target scenarios. SCAG will submit a joint public comment letter reiterating issues raised during earlier meetings about the applicability of the Scoping Plan scenario to MPO targets and the need to clarify what technical assumptions will be used in both the target setting and the SCS evaluation. SCAG and other MPOs across the state have requested that CARB maintain the current targets. Given the economic and demographic headwinds in achieving GHG reductions and the inability to take credit for the electric vehicle transition, MPOs will face challenges in maintaining their current target achievement.

**Next Steps**

CARB anticipates releasing a draft target report in fall 2025 and then a final report and environmental assessment in spring 2026. Updated targets will apply to SCAG's next SCS, currently anticipated to be adopted in 2028. SCAG will continue to engage with CARB as the process progresses and will update SCAG's Policy Committees once CARB's draft report is released. Concurrently, SCAG will continue to work with local stakeholders and other MPOs to seek potential legislative reform to address the issues with the current SB 375 framework and the barriers to SCS implementation. Staff will bring these matters to the Policy Committees and the Legislative/Communications and Membership Committee for discussion.

**FISCAL IMPACT:**

Work associated with this item is included in the FY 24-25 Overall Work Program (310.4874.01: Connect SoCal Development).



# AGENDA ITEM 4

## REPORT

Southern California Association of Governments  
June 5, 2025

**To:** Community Economic & Human Development Committee (CEHD)  
Transportation Committee (TC)

EXECUTIVE DIRECTOR'S  
APPROVAL

Energy and Environment Committee (EEC)

**From:** Annaleigh Ekman, Associate Regional Planner  
(213) 630-1427, ekman@scag.ca.gov

**Subject:** Connect SoCal 2024: Implementation Strategies Update

**RECOMMENDED ACTION FOR EEC:**

Information Only – No Action Required

**RECOMMENDED ACTION FOR CEHD AND TC:**

Receive and File

**STRATEGIC PRIORITIES:**

This item supports the following Strategic Priority 1: Establish and implement a regional vision for a sustainable future.

**EXECUTIVE SUMMARY:**

*In April 2024, the Regional Council adopted Connect SoCal 2024, SCAG’s Regional Transportation Plan/Sustainable Communities Strategy (RTP/SCS). Connect SoCal 2024 included Implementation Strategies which identify ways SCAG will Lead, Partner, or Support other responsible parties. This report summarizes the progress to date of these implementation activities for which methods vary from collaborative policy leadership, research, or resource roles.*

**BACKGROUND:**

As required by federal and state law, SCAG prepares a long-range Regional Transportation Plan/Sustainable Communities Strategy (RTP/SCS) every four years which provides a vision for integrating land use and transportation for increased mobility and more sustainable development. The Regional Council adopted the latest RTP/SCS, Connect SoCal 2024, one year ago in April 2024. SCAG led an extensive planning and visioning process in developing Connect SoCal 2024, including meetings with 164 jurisdictions in the region to review their growth forecasts, an extensive public outreach process, and policy discussions with elected leaders from around the region. The plan identifies a series of outcomes including increased transit ridership; an emphasis on Priority Development Areas that bring housing, jobs, and mobility options closer together; safe and efficient goods movement; and streets that prioritize people and safety. Staff provided the first Implementation Strategies Update to the Policy Committees in November 2024.

## CONNECT SOCIAL 2024 IMPLEMENTATION

Direct implementation of Connect SoCal 2024 primarily relies on the actions and decisions of other transportation agencies, local jurisdictions, and actors in the private sector to operate transit service, install new bike paths, approve new land uses, or build new housing. SCAG has an increasingly significant role in implementing the plan which rests on collaboration with other agencies and stakeholders, policy leadership, our role as an information hub, through research—and, lastly, by providing resources to local agencies or jurisdictions to advance their efforts or implementation.

*Regional Planning Policies:* Connect SoCal 2024 includes Regional Planning Policies which provide guidance for integrating land use and transportation planning to realize the vision of Connect SoCal. The policies have been refined over several planning cycles to promote multimodal transportation investments and local development that align with the regional growth vision. The policies also incorporate recent direction from SCAG’s Regional Council, Policy Committees, and special subcommittees.

*Implementation Strategies:* The Implementation Strategies articulate priorities for SCAG efforts in fulfilling or going beyond the related Regional Planning Policies. These strategies represent near term efforts where SCAG will lead, partner, or support other responsible parties and are further specified as part of SCAG’s Overall Work Program development process.

Chapter 3.4 of Connect SoCal 2024 provides the complete list of Implementation Strategies. The Implementation Strategies are organized by Regional Planning Policy categories within the four Connect SoCal goal areas of Mobility, Communities, Environment, and Economy.

Since adoption of Connect SoCal 2024, SCAG has made progress on 79 of the 93 Implementation Strategies. The attached report details the 52 actions and milestones that have occurred since the last semi-annual update in November 2024. Several additional strategies have made internal progress with initial research or drafting of Scopes of Work. As those projects progress, they will be included in future Connect SoCal Implementation Strategy Progress Reports.

Generally, successful implementation of Connect SoCal 2024 relies on many actors and decision makers beyond SCAG. The attached report includes a brief list of some of the accomplishments made by local agencies in the SCAG region since last fall. Accomplishments include securing significant project funding, progress toward zero emission bus fleets, opening affordable housing developments, successful tests of zero-emission passenger trains, construction of significant infrastructure projects that meet community needs, and more.

*Regional Leadership:* SCAG’s role in implementing Connect SoCal 2024, detailed in many of the Implementation Strategies, is in four primary ways: collaboration and policy leadership, funding administration, research, and resources. The following highlight some of the recent significant activities and milestones completed since Connect SoCal 2024 adoption:

### **Collaboration and Policy Leadership**

- SCAG Regional Council President Curt Hagman delivered remarks during SCAG’s “2024 Southern California Economic Update,” featuring SCAG’s annual economic reporting, presentations from SCAG’s Economic Roundtable, and in-depth discussion about the state of the economy among Regional Council members on December 5, 2024.
- SCAG’s Chief Government and Public Affairs Officer Javiera Cartagena traveled to Washington, D.C. on March 11, as part of the LA Area Chamber of Commerce’s ACCESS D.C. delegation, where she met with Rep. Julia Brownley (D-Thousand Oaks), who serves on the House Transportation and Infrastructure Committee, to discuss SCAG’s priorities for the next Surface Transportation Reauthorization Bill.
- SCAG Executive Director Kome Ajise moderated a panel of experts at the ITS America Events 2025 Policy Summit. The panel, “Maintaining Consumer Privacy in a Connected Ecosystem,” discussed the transportation industry’s best practices for maintaining consumer data privacy. The panel also discussed the potential for a federal data privacy framework and other ways to shape and improve consumer education practices.
- SCAG Regional Council President Hagman, Chief Operating Officer Darin Chidsey, and a delegation of SCAG Regional Council members held a mobile workshop in the city of Ontario, touring the Amazon Robotics Fulfillment Center on April 11, 2025. These mobile workshops are critical to understanding the growing and evolving transportation planning needs of the region, as well as providing an opportunity to see how the transportation planning and funding is being implemented.

### **Federal Funding Administration**

- SCAG’s Regional Council approved the Surface Transportation Block Grant (STBG) and Congestion Mitigation and Air Quality (CMAQ) Program Guidelines on March 6, 2025, and initiated the project nomination process, which will award \$1.2 billion in federal funds to cities, counties, transit agencies, federally recognized Tribal governments, and county transportation commissions in the SCAG region.
- SCAG received FHWA approval for the final transportation conformity analyses for 2025 Federal Transportation Improvement Program (FTIP) and Connect SoCal 2024 Amendment 1 in December 2024.

- SCAG’s Regional Council approved the 2025 Regional Active Transportation Program on April 3, 2025, which is funded with a combination of state and federal dollars. The program is comprised of 15 projects (totaling \$35.023 million) and 113 contingency projects (totaling \$972.2 million) that support walking, bicycling, and other forms of active transportation in the region.
- SCAG received a \$6 million grant from the U.S. DOT for the Events and Games Pedestrian Safety Program to improve pedestrian safety in Los Angeles ahead of major international events.

### Data Collection, Analysis, and Research

- SCAG released numerous data and best practices resources:
  - SCAG published the “Southern California Zero Emissions Truck Infrastructure Study,” a study on the potential zero-emission charging and fueling demand across the SCAG region that includes a phased blueprint and action plan for a regional network of charging and fueling infrastructure. The study also was conducted to answer key questions about how stations in the region may operate to service different truck markets and business functions.
  - SCAG published the “Mobility Hub Design and Implementation Guide,” which provides a supportive framework for local implementation, equipping local jurisdictions and potential partners with resources to conceptualize, design, and implement mobility hubs. To support local practitioners, SCAG hosted a Mobility Hubs Toolbox Tuesday training session on March 18, 2025.
  - SCAG published the SoCal Transportation Safety Predictive Modeling Platform, a web-based traffic safety planning tool for local planners and decision-makers to analyze, model, and predict transportation system safety risks. The tool will assist local agencies reduce the number and severity of traffic collisions by employing a data-focused approach to the assessment of roadway safety performance and for targeting transportation system safety investments where they are most needed. This tool provides important decision support resource for elected officials and planners to identify emerging local safety issues so that investments and risk mitigation efforts may be strategically prioritized as part of a performance-based approach to transportation safety planning. SCAG hosted two Toolbox Tuesday training sessions (Part I and Part II) for the tool in January 2025.
- FHWA awarded SCAG a Strategic Innovation for Revenue Collection (SIRC) grant to test how a mileage-based user fee can work in tandem with existing revenue collection mechanisms, including tolling. With this grant, SCAG, in partnership with NextMove by Cintra, will test a

concept for transportation revenue collection technology to capture the full picture of drivers' transportation fees while evaluating policy parameters to holistically address inequity in transportation. This project will help determine viability of a mileage-based user fee at the regional level and uncover how a user-based mechanism can coexist with existing tolling infrastructure.

- SCAG initiated work on the “Innovative Clean Transit Regional Assessment” and issued a request for proposals in January 2025. To support SCAG’s local transit agencies in meeting CARB’s Innovative Clean Transit regulations, the study will assess the efforts of the region’s transit operators to develop and implement zero-emissions bus rollout plans and assess the readiness of the region to transition to zero-emission transit fleets. With the transition to zero-emission bus fleets by 2040, the region stands to benefit from improved air quality and reduced greenhouse gas emissions.
- SCAG initiated work with a consultant on the “Natural & Agricultural Lands Economic and Resilience Benefits Study,” which will consist of a white paper and resource appendix on the ecosystem services, resilience benefits, and economic benefits of natural and agricultural lands in the SCAG region.

#### **Local Technical Assistance Resources**

- SCAG Regional Council approved funding for 13 projects through the 2024 Sustainable Communities Program Active Transportation and Safety call for projects, awarding a total of \$8.1 million. Projects include community plans, areawide plans, and quick-build projects that encourage active transportation (e.g., walking, biking, and transit) and improve roadway safety to help achieve the mobility goals, planning policies, strategic investments, and implementation strategies of Connect SoCal 2024.
- SCAG kicked off several projects supported by the Regional Utilities Supporting Housing (RUSH) program, focused on investments in utility infrastructure planning and capital improvements that will support jurisdictions in meeting the housing production goals defined in the 6th cycle RHNA, housing elements and REAP 2.0 Program objectives. Several more projects are expected to begin by the end of this fiscal year.
- SCAG conducted two Streetlight Insight trainings and seven Toolbox Tuesday sessions. Streetlight Insight is a big data platform that provides insights into travel behavior trends in an easy-to-use interface. SCAG provides licenses to local agency staff so that they can analyze changes in walking, biking, vehicle, and truck volumes, estimating vehicle-mile-traveled (VMT) impacts of development projects, evaluating transportation safety changes, and determining changes in local and regional travel patterns. Toolbox Tuesday sessions provide a range of planning knowledge and technical skills for local planners at no cost. It is a forum for SCAG to

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provide technical assistance and share best practices on emerging planning topics such as equity, environmental justice, traffic safety, housing, transportation, sustainability, spatial analytics, programming language, and data literacy.

- SCAG initiated work on the “Regional Resilience Toolkit,” a resource that provides a stepwise approach to resilience planning, including guidance on identifying potential shocks and stressors for local communities and information on funding and financing options. This resource is anticipated to be completed and shared with local and regional partners in Spring 2026.
- SCAG and the Mobile Source Air Pollution Reduction Review Committee issued reimbursements for 11 more projects for a total of 14 projects through the Last Mile Freight Program, implementing freight-related clean vehicles, equipment, and infrastructure to support air quality goals.

*Regional Performance Monitoring:* SCAG continues to monitor regional trends to demonstrate how the region is performing relative to the goals of Connect SoCal and to support performance-based decision-making. The attached report includes a table and summary of 18 performance measures between 2019 and 2023. Through this trend analysis, the impact of the COVID-19 pandemic on travel and economic outcomes are clear, though several of the measures are outperforming pre-pandemic statistics.

**NEXT STEPS:**

Many strategies have ongoing or upcoming work that staff will continue to report on in future updates. While generally SCAG collects a comprehensive summary of progress as part of the next RTP/SCS development cycle, SCAG staff will continue to provide highlights of progress by external agencies and performance measures on a semiannual basis.

**FISCAL IMPACT:**

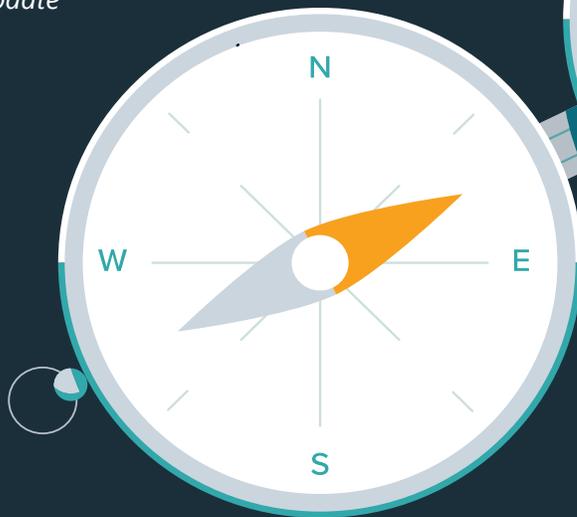
Work associated with this item is included in the FY 24-25 Overall Work Program (Connect SoCal 2024 Implementation Strategies, 310.4874.02).

**ATTACHMENT(S):**

1. PowerPoint Presentation - Connect SoCal 2024 Implementation Update (June 2025)
2. Connect SoCal 2024 Implementation Report (June 2025)

# Connect SoCal 2024

Implementation Strategies Update



The Southern California Association of Governments' 2024-2050 Regional Transportation Plan/ Sustainable Communities Strategy

June 5, 2025

Attachment: PowerPoint Presentation - Connect SoCal 2024 Implementation Update (June 2025) (Connect SoCal 2024: Implementation

## Our Role in the Region



### Vision and Goals

SCAG leads the region by defining where we want to go and outlining strategies to get us there.

#### Leadership

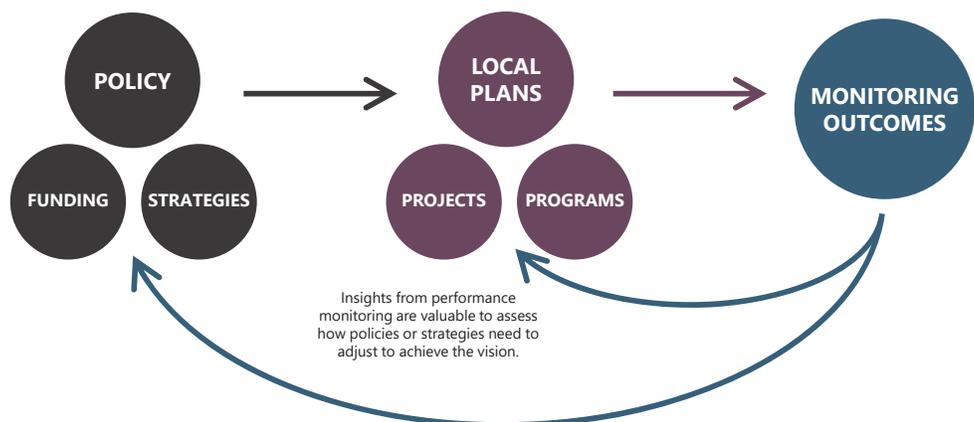
SCAG works with local jurisdictions, transportation commissions, state and federal agencies and various stakeholder groups to identify how we will work together to achieve the regional vision.

#### Implementation

Jurisdictions take action at the local level to implement work that moves toward achieving this regional vision. SCAG can support implementation by providing policy leadership, research or targeted resources.

#### Evaluation

Measurement of implementation work and outcomes acts as a benchmark on progress toward achieving the vision.



# Plan Impact: Implementation



## Regional Leadership

Collaboration and Policy Leadership

Federal Funding Administration

Data Collection, Analysis and Research

Local Technical Assistance Resources

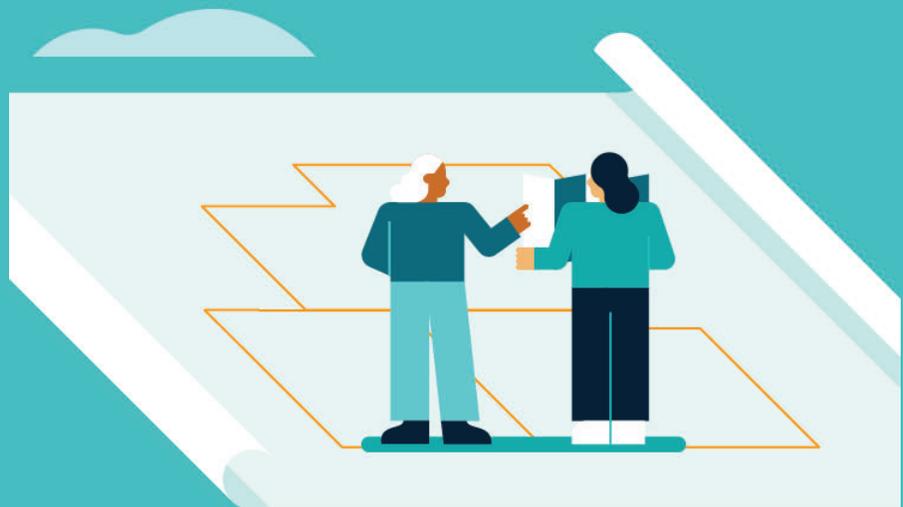
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# Connect SoCal 2024 Implementation Progress



## June 2025 Update

- Second semi-annual progress update since adoption of Connect SoCal 2024 in April 2024
- Milestone updates for **52** Implementation Strategies. In total, SCAG progressed on **79 of 93** strategies since April 2024.
- Local Accomplishments
- Performance Measures



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# Vision and Goals



**“A Healthy, Prosperous, Accessible and Connected Region for a More Resilient and Equitable Future”**



## MOBILITY

**Build and maintain** an integrated multimodal transportation network



## ENVIRONMENT

Create a **healthy** region for the people of today and tomorrow



## COMMUNITIES

Develop, connect and sustain **livable and thriving** communities



## ECONOMY

Support a sustainable, efficient and productive regional environment that provides **opportunities for all** people in the region

# Connect SoCal 2024 Implementation Progress



## Mobility

## Communities

## Environment

## Economy

### Complete Streets and Safety

- Regional Council approved the 2025 Regional Active Transportation Program and funding for 13 projects through the 2024 Sustainable Communities Program Active Transportation and Safety.

### Funding the System and System Preservation and Resilience

- Adopted the FFY2026-27 and FFY2027-28 STBG/CMAQ Program Guidelines and initiated the project nomination process.

### Transit and Multimodal Integration

- Published the Mobility Hub Design and Implementation Guide, to conceptualize, design, and implement mobility hubs.

# Connect SoCal 2024 Implementation Progress



Mobility

**Communities**

Environment

Economy

## Housing the Region

- Issued agreements and kicked-off several projects for the Regional Utilities Supporting Housing (RUSH) program.
- *Local Accomplishment:* Los Lirios, a 64-unit affordable housing development, opened and is located adjacent to the Metro E Line Soto Station.

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# Connect SoCal 2024 Implementation Progress



Mobility

**Communities**

**Environment**

Economy

## Clean Transportation

- Issued a request for proposals for the Innovative Clean Transit Regional Assessment to assess the efforts of the region's transit operators to develop and implement Zero-Emissions Bus Rollout Plans and assess the readiness of the region to transition to zero-emission transit fleets.

## Natural and Agricultural Lands Preservation

- Issued a contract for the Natural & Agricultural Lands Economic and Resilience Benefits Study and completed 25 stakeholder interviews to inform the study.

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# Connect SoCal 2024 Implementation Progress



Mobility

Communities

Environment

Economy

## Goods Movement

- Published the Southern California Zero Emissions Truck Infrastructure Study.

## Workforce Development

- Conducted stakeholder outreach and worked on county-level profiles for SCAG's Inclusive Economic Recovery Strategy research.

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# THANK YOU!

For more information, please visit:

[www.scag.ca.gov](http://www.scag.ca.gov)



The Southern California Association  
of Governments' 2024-2050  
Regional Transportation Plan/  
Sustainable Communities Strategy

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# Connect SoCal 2024: Implementation Strategies Update, June 2025 (79 of 93 strategies)

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SCAG’s role in implementing Connect SoCal 2024 rests on collaboration with other agencies and stakeholders, policy leadership, our role as an information hub, through research—and, lastly, by providing resources to local agencies or jurisdictions to advance their planning efforts. In total, 79 of the 93 strategies have progressed since the adoption of Connect SoCal 2024. Since the update on implementation strategies in November 2024, 44 strategies continued to make significant progress, and 8 strategies began to make progress. Below are key actions and milestones from November 2024 to May 2025 under those four categories:

- **Collaboration and Policy Leadership**
  - SCAG Executive Director Kome Ajise attended the groundbreaking of the Calexico Intermodal Transportation Center (ITC) on February 28, 2025, marking a major step forward for safer, more efficient, and sustainable transportation options in the region.
  - SCAG Regional Council President Hagman, Chief Operating Officer Darin Chidsey, and a delegation of SCAG Regional Council members held a mobile workshop in the city of Ontario, touring the Amazon Robotics Fulfillment Center on April 11, 2025.
- **Federal Funding Administration**
  - SCAG’s Regional Council approved the [Surface Transportation Block Grant \(STBG\) and Congestion Mitigation and Air Quality \(CMAQ\) Program](#) Guidelines and initiated the project nomination process to award \$1.2 billion in federal funds.
  - SCAG’s Regional Council approved the [2025 Regional Active Transportation Program](#), which includes 15 projects (totaling \$35.023 million) and 113 contingency projects (totaling \$972.2 million) that support active transportation in the region.
- **Data Collection, Analysis and Research**
  - SCAG released several data and best practices resources, including the “[Southern California Zero Emissions Truck Infrastructure Study](#),” “[Mobility Hub Design and Implementation Guide](#),” and the SoCal Transportation Safety Predictive Modeling Platform.
- **Local Technical Assistance Resources**
  - SCAG Regional Council approved funding for 13 projects through the 2024 [Sustainable Communities Program](#) Active Transportation and Safety call for projects, awarding a total of \$8.1 million.
  - SCAG kicked off several projects supported by the [Regional Utilities Supporting Housing \(RUSH\) program](#), focused on investments in utility infrastructure planning and capital improvements.

The tables on the following pages provide additional progress details for the 52 of 93 Implementation Strategies that have progressed between November 2024 and May 2025, organized by each of the four Connect SoCal 2024 goal pillars: Mobility, Communities, Environment, and Economy.

## MOBILITY

Category	Strategy	Status	Action or Milestone
Complete Streets	Support implementation of Complete Streets demonstrations (including those addressing curb space management) to accommodate and optimize new technologies and micromobility devices, first/last mile connections to transit and last-mile deliveries	In Progress	SCAG Regional Council approved 13 projects (11 quick-build projects and 2 plans) for funding through the 2024 Sustainable Communities Program Active Transportation and Safety call for projects on December 5, 2024.
Complete Streets	Support community-led Complete Streets plans and projects, including those that take into account how to mitigate or adapt to climate change impacts (e.g., extreme heat)	In Progress	SCAG Regional Council approved 13 projects (11 quick-build projects and 2 plans) for funding through the 2024 Sustainable Communities Program Active Transportation and Safety call for projects on December 5, 2024.
Complete Streets	Encourage data-driven approaches to inform Complete Streets policies	In Progress	SCAG staff attended the second Project Advisory Committee meeting for the California Active Transportation Data Portal.
Complete Streets	Engage regional stakeholders in Complete Streets policy and plan development, implementation and evaluation	In Progress; Ongoing	SCAG staff convened quarterly meetings of the Safe and Active Streets Working Group in December 2024 and March 2025.
Complete Streets	Provide leadership at the state and regional levels to promote Complete Streets, including involvement on the statewide Complete Streets Advisory Committee and the Active Transportation Technical Advisory Committee	In Progress; Ongoing	SCAG staff attended several statewide meetings: State Active Transportation Program Technical Advisory Committee (November 2024 and February 2025), California Walk and Bike Technical Advisory Committee (November 2024 and February 2025), and Strategic Highway Safety Plan (SHSP) Bicyclist & Pedestrian Challenge Area (November 2024).
Funding the System/User Pricing	*Coordinate with local, regional, state and national partners to support transition to a mileage-based user fee	Ongoing	FHWA awarded SCAG a Strategic Innovation for Revenue Collection grant to test how a mileage-based user fee can work in tandem with existing revenue collection mechanisms, including tolling. With this grant, SCAG, in partnership with NextMove by Cintra, will test a concept for transportation revenue collection technology to capture the full picture of drivers' transportation fees while evaluating policy parameters to holistically address inequity in transportation. This project will help determine viability of a mileage-based user fee at the regional level and uncover how a user-based mechanism can coexist with existing tolling infrastructure.

Category	Strategy	Status	Action or Milestone
Funding the System/User Pricing	*Support local and regional partners on implementation of dynamic and congestion-based pricing programs, including facilitation of regional coordination	Ongoing	FHWA awarded SCAG a Strategic Innovation for Revenue Collection grant to test how a mileage-based user fee can work in tandem with existing revenue collection mechanisms, including tolling and other congestion-based pricing programs. SCAG continues to support build-out of the regional express lane network through the Federal Transportation Improvement Program (FTIP) and STBG/CMAQ call for project nomination process.
Funding the System/User Pricing	*Continue development and support for job-center parking pricing, including through Smart Cities and the Mobility Innovations Sustainable Communities Program (SCP) grant program	In Progress	SCAG Regional Council adopted the federal fiscal year (FFY) 2026-2027 and FFY 2027-2028 Surface Transportation Block Grants (STBG)/Congestion Mitigation and Air Quality (CMAQ) Improvement Program Guidelines on March 6, 2025 and initiated the project nomination process. The program prioritizes transportation demand management projects, including parking pricing projects.
Funding the System/User Pricing	*Continue to coordinate with regional partners to support build-out of regional express lanes network	Ongoing	SCAG Regional Council adopted the FFY 2026-2027 and FFY 2027-2028 STBG/CMAQ Program Guidelines on March 6, 2025 and initiated the project nomination process. The program prioritizes transportation system management and goods movement projects, including managed lanes projects. SCAG continues to support build-out of the regional express lane network through the FTIP and STBG/CMAQ call for project nomination process.
Funding the System/User Pricing	Study and pilot transportation user-fee programs and mitigation measures that increase equitable mobility	Upcoming	FHWA awarded SCAG a Strategic Innovation for Revenue Collection grant to test how a mileage-based user fee can work in tandem with existing revenue collection mechanisms, including tolling. With this grant, SCAG, in partnership with NextMove by Cintra, will test a concept for transportation revenue collection technology to capture the full picture of drivers' transportation fees while evaluating policy parameters to holistically address inequity in transportation. This project will help determine viability of a mileage-based user fee at the regional level and uncover how a user-based mechanism can coexist with existing tolling infrastructure.

Category	Strategy	Status	Action or Milestone
Safety	Promote implementation of data-driven approaches to guide transportation safety and security investment decision-making, including development of High Injury Networks and innovative safety modeling tools.	In Progress	SCAG staff hosted two Toolbox Tuesday sessions to demonstrate use of the SoCal Transportation Safety Predictive Modeling Platform in January 2025. SCAG released the SoCal Transportation Safety Predictive Modeling Platform at SCAG’s General Assembly in May 2025.
Safety	Provide leadership at the state and regional levels to promote transportation safety and security planning, including involvement on the statewide Strategic Highway Safety Plan (SHSP) Steering Committee and Executive Leadership Committee.	Ongoing	SCAG Regional Council adopted the 2025 Regional Transportation Safety Targets on February 6, 2025. Staff have continued to represent MPOs at meetings of the SHSP Steering Committee and the SHSP Bicyclist & Pedestrian Challenge Area Working Groups (November 2024).
Safety	Evaluate projects submitted for inclusion in RTP/SCS and FTIP for their progress in achieving safety targets in the SCAG region.	Ongoing	SCAG continued to upgrade both the FTIP and the Connect SoCal transportation project list tools to better track contributions to the federal performance measures, including safety. SCAG Regional Council adopted the FFY2026-27 and FFY 2027-28 STBG/CMAQ Program Guidelines on March 6, 2025 and initiated the project nomination process. The program selection criteria emphasize federal performance measures, including transportation system safety. SCAG staff are developing a framework to guide integration of a performance-based planning foundation throughout the regional planning process.
Safety	Work with local, state and federal partners to advance safer roadways, including reduced speeds to achieve zero deaths and reduce GHG.	Ongoing	SCAG Regional Council approved 13 projects (11 quick-build projects and 2 plans) for funding through the 2024 Sustainable Communities Program Active Transportation and Safety call for projects on December 5, 2024. SCAG staff attended several statewide meetings: State Active Transportation Program Technical Advisory Committee (November 2024 and February 2025), California Walk and Bike Technical Advisory Committee (November 2024 and February 2025), and SHSP Bicycle & Pedestrian Challenge Area Working Groups (November 2024). SCAG staff convened quarterly meetings of the Safe and Active Streets Working Group in December 2024 and March 2025.

Category	Strategy	Status	Action or Milestone
System Preservation and Resilience	Per federal requirements, establish and monitor regional targets for pavement conditions, bridge conditions and transit/rail assets, in coordination with Caltrans	Ongoing	SCAG staff continued to coordinate with the California Transportation Commission and Caltrans on the development of the SB 1121 Transportation Needs Assessment and 2026 Transportation Asset Management Plan. SCAG joined FTA's Transit Asset Management Peer Working Group to learn more from other MPOs who are collecting and evaluating transit data.
System Preservation and Resilience	Repair, operate, maintain and preserve the SCAG region's transportation assets in a state of good repair	Ongoing	SCAG's STBG/CMAQ call project nomination process started in March 2025, providing opportunities for financial support to repair, operate, maintain and preserve the SCAG region's transportation assets in a state of good repair.
System Preservation and Resilience	Collaborate to work toward a regional asset management approach	Ongoing	SCAG joined FTA's Transit Asset Management Peer Working Group to learn more from other MPOs who are collecting and evaluating transit data.
System Preservation and Resilience	Evaluate projects submitted for inclusion in the FTIP and RTP/SCS according to contributions in achieving system performance targets	Ongoing	SCAG continued to upgrade both the FTIP and the Connect SoCal transportation project list to better track contributions to the federal performance measures, including system preservation. SCAG Regional Council adopted the FFY2026-27 and FFY 2027-28 STBG/CMAQ Program Guidelines on March 6, 2025 and initiated the project nomination process. The program selection criteria emphasize Federal performance measures, including National Highway System performance.
Technology Integration	Implement Intelligent Transportation Systems (ITS) priorities to improve the safety and efficiency of the current transportation system	Ongoing	SCAG Regional Council adopted the FFY2026-27 and FFY 2027-28 STBG/CMAQ Program Guidelines on March 6, 2025 and initiated the project nomination process. The program prioritizes transportation system management and goods movement projects, including ITS elements.
Transit and Multimodal Integration	* All Modes. Increase multimodal connectivity (e.g., first/last mile transit and airport connections), which includes planning for and developing mobility hubs throughout the SCAG region	In Progress	SCAG published the Mobility Hub Design and Implementation Guide in March 2025, which provides a supportive framework for local implementation, equipping local jurisdictions and potential partners with resources to conceptualize, design, and implement mobility hubs. SCAG staff partnered with four local jurisdictions to develop mobility hub conceptual designs. SCAG staff hosted a Mobility Hubs Toolbox Tuesday training session for local practitioners on March 18, 2025.

Attachment: Connect SoCal 2024 Implementation Report (June 2025) (Connect SoCal 2024:

Category	Strategy	Status	Action or Milestone
Transit and Multimodal Integration	*Transit/Rail. Expand the region’s dedicated lanes network—including new bus rapid transit, dedicated bus lanes, express bus service on managed and express lanes—as well as the region’s urban and passenger rail network and transit/rail signal priority treatments. Improve transit/rail frequency, reliability, and fare and scheduling integration across operators.	In Progress	SCAG Executive Director Kome Ajise continued to serve as a member of the CalSTA Transit Transformation Task Force. SCAG staff shared updates and sought feedback on recommended strategies and actions via the Regional Transit Technical Advisory Committee and the County Transportation Commission Planning Directors' meetings.
Transit and Multimodal Integration	* Transit/Rail. Through land use planning, support residential development along high-frequency transit corridors and around transit/rail facilities and centers	In Progress	SCAG continues to monitor progress on land use developments along transit/rail corridors including the RCTC Core Capacity Innovative Study, and other LA Metro and Metrolink efforts.
Transit and Multimodal Integration	* Active Transportation. Support community-led active transportation and safety plans, projects and programs (e.g., Safe Routes to Schools). Partner with local jurisdictions on demonstrations and quick-build projects through SCAG’s Go Human initiative	In Progress	SCAG Regional Council approved 13 projects (11 quick-build projects and 2 plans) for funding through the 2024 Sustainable Communities Program Active Transportation and Safety call for projects on December 5, 2024.
Transit and Multimodal Integration	* Active Transportation. Expand the region’s networks of bicycle and pedestrian facilities. This includes creating more low stress facilities, such as separated bikeways and bike paths, slow streets, and open streets	In Progress	SCAG Regional Council approved 13 projects (11 quick-build projects and 2 plans) for funding through the 2024 Sustainable Communities Program Active Transportation and Safety call for projects on December 5, 2024.
Transportation System Management	Evaluate projects submitted for inclusion in RTP/SCS and FTIP for progress in achieving travel-time reliability in the SCAG region	Ongoing	SCAG continued to upgrade both the FTIP and the Connect SoCal transportation project list to better track contributions to the federal performance measures, including system reliability. SCAG Regional Council adopted the FFY2026–2027 and FFY 2027–2028 STBG/CMAQ Program Guidelines on March 6, 2025 and initiated the project nomination process. The program selection criteria emphasize Federal transportation performance measures.
Transportation Demand Management	Incentivize and promote the development of more Transportation Management Agencies/Organizations (TMAs/TMOs)	Upcoming	SCAG issued a request for proposals for the 2028 Games TDM Support Plan, which includes work on TMA/TMOs partnerships.

Category	Strategy	Status	Action or Milestone
Transportation Demand Management	Facilitate partnerships and provide a forum between public and private sector Transportation Demand Management (TDM) practitioners and stakeholders to develop and implement policies, plans and programs that encourage use of transportation alternatives.	Ongoing	SCAG convened monthly Games Mobility Executives TDM Subcommittee meetings to coordinate planning for the 2028 Olympic and Paralympic Games. SCAG issued a regional TDM survey to collect information on TDM efforts across the region and confirm interest in engagement and planning for the Games. SCAG staff are planning for the first Regional TDM Forum in April 2025.
Transportation Demand Management	Develop and promote the use of a regional TDM data clearinghouse. Leverage data and TDM Toolbox best practices to identify cost-effective strategies.	Upcoming	SCAG issued a request for proposals for the 2028 Games TDM Support Plan, which includes an evaluation of pilot and permanent projects and programs.
Transportation Demand Management	Collaborate to develop regional and localized marketing campaigns that promote TDM modes such as transit, carpool, walking and biking to school.	Upcoming	SCAG issued a request for proposals for the 2028 Games TDM Support Plan, which includes support on communications.

## COMMUNITIES

Category	Strategy	Status	Action or Milestone
Housing the Region	Identify and pursue partnerships at the local, regional, state and federal levels to align utility, transit and infrastructure investments with housing development and equitable outcomes across the region	In Progress	SCAG has executed 3 MOUs for the Regional Utilities Supporting Housing (RUSH) program and expects the remaining projects executed by the end of May 2025.

## ENVIRONMENT

Category	Strategy	Status	Action or Milestone
Air Quality	Coordinate with local, regional, state and federal partners to meet federal and state ambient air-quality standards and improve public health	Ongoing	SCAG received final federal approval of the transportation conformity determination for the FTIP and Connect SoCal 2024 Amendment 1. SCAG staff hosted monthly Transportation Conformity Working Group meetings and processed at least 11 project-level conformity review requests. SCAG coordinated with federal (EPA and FHWA), state (Caltrans), and local (SBCTA) partners on the development of the highway project list in response to the highway sanction in the Mojave Desert area, while actively engaging with the Mojave Desert AQMD to identify ways to resolve the highway sanction. SCAG collaborated with San Joaquin Valley MPO on reviews of and comments for CARB's new EMFAC202Y model. SCAG coordinated with CARB to test new conformity budgets for the 2015 70ppb ozone state implementation plans.
Clean Transportation	Maintain a robust Clean Technology Program that focuses on planning, research, evaluation, stakeholder support and advocacy.	Ongoing	SCAG provided technical support on grant applications for local agencies, including the U.S. Joint Office of Energy and Transportation Ride and Drive Electric grant program to fund projects to improve performance, reliability, and resiliency of electric vehicle (EV) charging while strengthening the EV workforce, and the U.S. National Science Foundation Smart and Connected Communities grant program that aims to accelerate the creation of novel intelligent technologies and concepts through high-risk/high-reward research that addresses major challenges and issues faced by communities across the nation.
Clean Transportation	Share information and provide technical assistance to local jurisdictions and operators on opportunities to upgrade their fleets and accelerate deployment of supporting infrastructure	Ongoing	SCAG staff provided support on applications and programming development for truck fleet operators and Clean Cities Coalition stakeholders.

Category	Strategy	Status	Action or Milestone
Clean Transportation	Investigate how zero-emission vehicles can strengthen resilience through vehicle to-grid technologies or other opportunities where batteries can be used to enhance capacity of renewable energy sources	Ongoing	SCAG staff developed programming for the 2025 General Assembly focused on zero-emission vehicles, resilience, electrification, and grid capacities. SCAG provided technical support on grant applications for local agencies, including the U.S. Department of Energy's Vehicle Technologies Office Program Wide Funding for Vehicle Technology Integration, which includes a focus on local power grid hosting capacity, future upgrade plans, and the costs of grid interconnection and energization which require multi-megawatt capacity at scale.
Clean Transportation	Investigate opportunities to install charging stations that can be used by multiunit dwellers that don't have the same opportunities for charging as single-family homeowners	In Progress	SCAG provided technical support on grant applications for local agencies focused on the installation of EV charging in multiunit dwellings. This includes the California Energy Commission's Reliable, Equitable, and Accessible Charging for Multi-family Housing 3.0 grant that focuses on demonstrating replicable and scalable business and technology models for large-scale deployment of EV charging infrastructure to maximize access for multifamily housing residents.
Clean Transportation	Support the deployment of clean transit and technologies to reduce greenhouse gas emissions as part of the CARB innovative clean technology rule	Upcoming	SCAG issued a request for proposals for the Innovative Clean Transit Regional Assessment in January 2025. SCAG anticipates awarding contracts by June 2025.
Climate Resilience	Research existing and potential options to fund the climate resilience efforts of implementation agencies.	Complete	SCAG integrated panels into the Energy and Environment Committee and the Community, Economic, and Human Development Committee in March 2025 that focused on the structure and uses of Climate Resilience Districts (CRDs) and Enhanced Infrastructure Financing Districts (EIFDs) for increasing local funding for climate resilience.
Climate Resilience	Collaborate with partners to foster adoption of systems and technologies that can reduce water demand and/or increase water supply, such as alternative groundwater recharge technologies, stormwater capture systems, urban cooling infrastructure and greywater usage systems.	In Progress	SCAG researched and interviewed a Groundwater Sustainability Agency and several other water agencies to gather information on water management challenges related to water supply, including groundwater for Phase I of the Water White Paper.
Climate Resilience	Support use of systems-based risk-management methods and tools to help implementation	In Progress	SCAG is pursuing a partnership with the State of California to implement the SoCal Greenprint Tool and support regular data and functionality updates.

Category	Strategy	Status	Action or Milestone
	agencies identify and reduce resilience risks for vulnerable communities.		
Climate Resilience	Provide local and regional partners with resources, education and trainings to identify and protect areas vulnerable to climate effects and other resilience shocks and stressors, particularly for low-income communities and communities of color.	In Progress	SCAG initiated work on the Regional Resilience Toolkit, a resource that provides a stepwise approach to resilience planning, including guidance on identifying potential shocks and stressors for local communities and information on funding and financing options. This resource is anticipated to be completed and shared with local and regional partners in Spring 2026.
Climate Resilience	Support implementing agencies' efforts to include climate-ready home-hardening strategies in new construction as well as the retrofitting of existing structures to minimize the potential loss of housing units stemming from climate-related hazards.	In Progress	SCAG hosted a panel on post-wildfire recovery at a special February meeting of the Joint Policy Committees. Included in the panel were the Planning Directors for the City of Los Angeles and County of Los Angeles where home hardening strategies for a resilient recovery were discussed.
Climate Resilience	Support integration of climate vulnerability assessments into infrastructure planning and delivery for implementing agencies.	In Progress	SCAG initiated work on the Regional Resilience Toolkit, a resource that provides a stepwise approach to resilience planning, including guidance on identifying potential shocks and stressors for local communities and information on funding and financing options. This resource is anticipated to be completed and shared with local and regional partners in Spring 2026.
Natural and Agricultural Lands Preservation	Identify and leverage resources for research, policies and programs to conserve and restore natural and agricultural lands.	In Progress	SCAG released the request for proposals for the Natural & Agricultural Lands Economic and Resilience Benefits Study and issued a contract in March 2025. SCAG staff completed 25 stakeholder interviews to inform the study.
Natural and Agricultural Lands Preservation	Explore opportunities to increase and quantify the carbon sequestration potential and resilience benefits of natural and agricultural lands—and pursue funding for implementation and demonstration projects.	In Progress	SCAG released the request for proposals for the Natural & Agricultural Lands Economic and Resilience Benefits Study and issued a contract in March 2025. SCAG staff completed 25 stakeholder interviews to inform the study.
Natural and Agricultural Lands Preservation	Support the integration of nature-based solutions into implementing agency plans to address urban heat, organic waste reduction, protection of wetlands, habitat and wildlife corridor restoration, greenway connectivity and similar efforts.	In Progress	SCAG released the request for proposals for the Natural & Agricultural Lands Economic and Resilience Benefits Study and issued a contract in March 2025. SCAG staff completed 25 stakeholder interviews to inform the study.
Sustainable Development	Monitor and pursue funding opportunities that can foster sustainable and equitable land use and development across the SCAG region. Explore the	In Progress	SCAG continues to implement the Programs to Accelerate Transformative Housing (PATH) program, which includes projects that establish and provide funding to revolving loan and similar

Category	Strategy	Status	Action or Milestone
	feasibility of creating a pilot grant program to support local planning and/or implementation.		programs. These programs support the creation of affordable housing in various areas throughout the region.
Sustainable Development	Research the availability of resources that can support the development of water and energy-efficient building practices, including green infrastructure.	Ongoing	SCAG staff researched incentives for rebuild/recovery for a number of water and energy-efficient building practices, including fire resilient homes, fire resilient landscapes/water efficient landscapes/low impact development, cool roofs, solar systems/battery storage, as well as energy and water efficiency installations. This research was integrated into LA County's Rebuilding Resources Guide to facilitate and accelerate the repair and/or rebuilding of homes destroyed in the Eaton and Palisades fires.

## ECONOMY

Category	Strategy	Status	Action or Milestone
Goods Movement	Manage the implementation and transition to near-zero and zero-emission technologies for medium- and heavy-duty vehicles and supporting infrastructure.	In Progress	SCAG completed the Southern California Zero Emissions Truck Infrastructure Study and will be presenting the final report to SCAG's Transportation Committee in June 2025. SCAG staff continue to manage multiple agreements with local agencies as part of the Last Mile Freight Program for both near-zero and zero-emission technology implementation in the South Coast Air Basin.
Goods Movement	Leverage the Last Mile Freight Program to develop and implement operational concepts with a core focus on last-mile delivery strategies across urban and rural communities.	In Progress	SCAG and the Mobile Source Air Pollution Reduction Review Committee issued reimbursements for 11 more projects for a total of 14 projects through the Last Mile Freight Program. SCAG Regional Council directed funds for the Last Mile Freight Program Phase 1 component toward the deployment of Class 4 and Class 5 battery-electric vehicles.
Goods Movement	Continue to coordinate with federal and state partners on goods movement planning efforts, including the Last Mile Freight Program, to position the SCAG region for further funding opportunities	In Progress	SCAG hosted a quarterly Goods Movement Regional Partner Agency Meeting with the local seaports and county departments of transportation and a Caltrans Headquarters/District Meeting in March 2025. SCAG continued monthly coordination with Caltrans Headquarters and SANDAG.
Workforce Development	Encourage the growth of, and equitable access to, living-wage jobs throughout the region	In Progress	SCAG's consultant is developing county-level profiles that synthesize strategies and research from California Jobs First collaboratives and SCAG's Inclusive Economic Recovery Strategy research to inform local decision-making.

Category	Strategy	Status	Action or Milestone
Workforce Development	Develop resources for understanding, analyzing and communicating complex regional economic and workforce data	In Progress	SCAG conducted stakeholder outreach to inform a report on expanding access to apprenticeships in the SCAG region.

## Local Accomplishments

SCAG plays a key role in leading, partnering, and supporting actions to implement Connect SoCal 2024, but local agencies are critical in making the most immediate and impactful changes in the region. To highlight some of the successes in local implementation of Connect SoCal 2024, here is a brief list of some of the accomplishments in the SCAG region since last fall:

- In August 2024, Valley Express Dial-A-Ride and VCTC began a fixed-route service connecting Fillmore and Moorpark.
- In October 2024, Brightline West received \$3 billion of federal funding for a high-speed rail project between Southern California and Las Vegas with plans for three stations in California (Victor Valley, Hesperia, Rancho Cucamonga) and connections to existing Metrolink stations. Construction is expected to begin in 2025.
- In October 2024, ICTC was awarded \$12.6 million by the state to construct a transit facility at the Calexico Port of Entry which will integrate various modes of transportation. The planning phase is expected to start in early 2025.
- In November 2024, RCTC was awarded \$40.5 million for a new Metrolink station and mobility hub in the unincorporated community of Mead Valley. Metrolink 91/Perris Valley Line will bring more transportation options to the region, especially rapidly growing communities along the I-215 corridor.
- In November 2024, the OCTA Board of Directors approved the purchase of 40 hydrogen-fuel cell buses and 10 battery electric buses to replace buses at the end of their useful lifespan. This milestone aligns with CARB’s 2018 Innovative Clean Transit Rule. The new buses are expected to start service in late 2026.
- In November 2024, a 64-unit affordable housing project called Los Lirios opened. This was a project under LA Metro’s Joint Development Program and is located adjacent to the Metro E Line Soto Station.
- Starting in November 2024, North America’s first federally compliant self-powered, zero-emission passenger train was being tested along Metrolink’s Arrow corridor on the San Bernardino Line. The Zero-Emission Multiple Unit (ZEMU) uses a hybrid hydrogen and battery technology to propel the train and power onboard electrical systems. After the test ends, the ZEMU is intended for safe entry into service in early 2025.
- In December 2024, the City of Barstow celebrated the completion of the North First Avenue Bridge project that replaces a structure built in 1930 that no longer met modern safety and functionality standards. Spanning approximately 1,179 feet, the new

concrete bridge features a modern design with enhanced amenities, including a wider pedestrian walkway, eight-foot shoulders for bicyclists, and a lookout point over the railway.

- In January 2025, construction began on Riverside County’s I-15 Smart Freeway Pilot Project. Once complete, the project will be the first of its kind with the goal of improving traffic flow.
- In January 2025, OCTA shared the 2025 Board and CEO Strategic Initiatives and Action Plan to guide agency efforts throughout the coming year, with the focus on continuing to deliver the public with a transportation network that is balanced, reliable, and equitable, while remaining fiscally responsible and resilient.
- In February 2025, ICTC broke ground on the new Calexico Intermodal Transportation Center (ITC). The ITC in downtown Calexico, located within a few blocks of the West Port of Entry, will provide multiple transportation services in one place.
- In February 2025, the OCTA Board of Directors voted to advance four priority projects under the Coastal Rail Stabilization Priority Project, a significant milestone in safeguarding the rail corridor.
- In March 2025, the SBCTA Board of Directors approved their Final Long Range Multimodal Transportation Plan.

## Performance Measures Update

SCAG monitors regional performance through the use of a variety of metrics. Although the impact of Connect SoCal 2024 may not be detectable only one year out from adoption, SCAG continues to monitor regional trends to demonstrate how the region is performing relative to the goals of Connect SoCal and to support performance-based planning and decision-making.

**Table 1** summarizes regional performance trends for 18 measures between 2019, the base year for Connect SoCal 2024 analysis, and 2023, the latest available full year of data for the measures. This provides a snapshot of regional performance in the years since the previous Connect SoCal 2020 adoption and leading up to adoption of Connect SoCal 2024. Through this trend analysis, the impacts of the COVID-19 pandemic are clear, though we are starting to see measures that outperform pre-COVID statistics. As shown in the table, the comparison of metrics between 2019 and 2023 reveals the following:

- Due to the increases in work from home, non-single occupancy vehicle commute mode share increased significantly by 7.2 percentage points, while mode share for active transportation and transit decreased slightly (0.1 and 0.6 percentage points, respectively).
- Daily vehicle miles traveled (VMT) per capita is 1.1 miles below 2019 levels, however the trend between 2020 and 2023 shows that it is steadily increasing.

- The total number of collision-related fatalities decreased by 40 fatalities, but the total number of collision-related serious injuries increased by 274 victims.
- The median annual household income increased by \$20,510 (an increase of about 28.5 percent).
- The number of new housing units permitted increased by 9,061, for a total of 62,134 units permitted in 2023.

**Table 1: Selected Connect SoCal 2024 Performance Measures, 2019-2023**

Performance Measure	2019	2020	2021	2022	2023	2019 vs 2023
Average Commute Travel Time (mins) <sup>1</sup>	32.0	31.1	30.9	30.6	30.8	-1.2
Non-SOV Commute Travel Mode Share <sup>1</sup>	24.0%	25.5%	27.5%	29.2%	31.2%	+7.2
Active Transportation Commute Mode Share <sup>1</sup>	2.7%	2.7%	2.5%	2.6%	2.6%	-0.1
Transit Commute Mode Share <sup>1</sup>	3.8%	3.9%	3.6%	3.4%	3.2%	-0.6
Vehicle Miles Traveled (VMT) per capita <sup>2,3</sup>	22.9	20.4	21.3	21.7	21.8	-1.1
Number of Collision-Related Fatalities <sup>4</sup>	1,601	1,732	1,916	2,012	1,561	-40
Number of Collision-Related Serious Injuries <sup>5</sup>	7,162	6,553	7,964	7,881	7,436	+274
Number of Active Transportation Fatalities and Serious Injuries <sup>4,5</sup>	2,261	2,009	2,354	2,487	2,441	+180
Household Housing Cost Burden <sup>1</sup>	27.6%	27.2%	27.0%	26.8%	26.7%	-0.9
Annual Household Income <sup>1</sup>	\$71,994	\$75,262	\$80,450	\$88,006	\$92,504	+\$20,510
New Housing Units Permitted <sup>6</sup>	53,073	41,201	11,569	59,136	62,134	+9,061
Household Broadband Access <sup>1</sup>	85.8%	88.2%	93.1%	93.3%	94.4%	+8.6
No Health Insurance Coverage <sup>1</sup>	9.0%	8.6%	8.5%	7.7%	7.4%	-1.6
Unemployment Rate <sup>1,3</sup>	6.2%	6.4%	8.8%	5.5%	5.5%	-0.7
Income Below Poverty Line <sup>1,3</sup>	14.0%	13.2%	12.8%	12.6%	12.4%	-1.6

Sources:

- 1: U.S. Census Bureau
- 2: California Public Road Data from the Highway Performance Monitoring System
- 3: California Department of Finance
- 4: National Highway Traffic Safety Administration Fatality Analysis Reporting System
- 5: California Highway Patrol, Statewide Integrated Traffic Records System
- 6: Southern California Association of Governments



**AGENDA ITEM 5**  
**REPORT**

Southern California Association of Governments  
June 5, 2025

**To:** Community Economic & Human Development Committee (CEHD)

**EXECUTIVE DIRECTOR'S  
APPROVAL**

**From:** Elizabeth Carvajal, Deputy Director  
(213) 236-1801, carvajal@scag.ca.gov

**Subject:** Factory Built Housing

**RECOMMENDED ACTION:**

Information Only – No Action Required

**STRATEGIC PRIORITIES:**

This item supports the following Strategic Priority 3: Spur innovation and action through leadership in research, analysis and information sharing.

**EXECUTIVE SUMMARY:**

*The housing crisis calls for the region to explore and leverage innovations and tools that can meet that can support increasing housing production, of all types, reducing cost and production timelines. The CEHD will hear from a representative of Impact Housing and the work they are doing in the factory-built housing space.*

**BACKGROUND:**

Tackling the housing crisis and achieving the region’s housing goals calls for exploring innovations and a variety of tools that can support increasing production, a variety of housing types, expediting processes, and decreasing cost for construction and for future residents.

The American Planning Association defines Factory Built Housing in two ways. First, includes manufactured housing as built under the 1976 Department of Housing and Urban Development (HUD) Manufactured Housing Code, preempting local code standards, and commonly referred to as "HUD Code Housing." The second addresses modular housing. Modular housing is that form of housing which is built off-site in components or modules for later assembly on-site in accordance with locally adopted and enforced building codes.<sup>1</sup> For the purposes of discussion of the CEHD meeting, the focus will be on the latter.

In addition, HUD defines Factory-built housing (FBH) as a factory constructed version of a site-built residential structure. FBH laws and regulations are intended to help reduce many of the site costs

<sup>1</sup> [APA Policy Guide on Factory Built Housing](#)

and weather delays associated with the construction of single family and multifamily dwellings, dormitories, hotels and motels onsite by allowing mass production techniques, combined with the benefits of a controlled atmosphere and efficiency of a factory. Once assembled onsite, there is no practical difference between FBH and site-built residential structures.<sup>2</sup>

### **Impact Housing**

CEHD Policy Committee members will hear from a representative of Impact Housing. Impact Housing is a vertically integrated real estate company dedicated to delivering high-quality, attainable housing through a scalable modular development model. Founded in 2021, the company brings together in-house architecture, manufacturing, construction, and asset management to streamline the development process, reduce costs, and accelerate delivery. With deep cross-disciplinary expertise, Impact Housing builds more efficiently and sustainably—shortening project timelines while maintaining a high standard of design and operational performance.

To date, Impact Housing has completed five projects, manufactured over 1,200 modular units at its own facility, and is actively developing and operating hundreds of multifamily homes. Its approach is rooted in partnership—with local governments, community organizations, and capital providers—to meet the urgent housing needs of growing communities. The company focuses on serving low- and moderate-income households who are often underserved by traditional housing models. Impact Housing’s mission is to redefine how housing is delivered by combining innovation with practical execution at scale.

### **SPEAKER BIO:**

**EDUARDO “EDU” SANTANA, Chief Communications Officer, Impact Housing:** Mr. Eduardo “Edu” Santana has served as Chief Communications Officer at Impact Housing since its founding in 2021. In this role, he leads the development of community and government engagement strategies for the organization and its housing development projects. He is also responsible for crafting all outward-facing messaging systems.

Mr. Santana plays a key role in engaging with local leaders, resolving project-related issues, introducing developments to stakeholders, and identifying opportunities for collaboration and partnership. Prior to Impact Housing, Mr. Santana held the same role at Universal Standard Housing and founded the Pershing Square Renew initiative. He has also served on the development teams at Forest City Commercial and MacFarlane Partners, and was previously a Vice President at RCLCO. He earned a Bachelor of Arts in Public Policy from Occidental College and an MBA from the University of Southern California.

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<sup>2</sup> <https://www.hcd.ca.gov/building-standards/manufactured-modular-factory-built/factory-built-housing/docs/hcdfbh314.pdf>



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**FISCAL IMPACT:**

Work associated with this item is included in the FY25 Indirect Cost Program (810.0120.20: Planning Policy Development).



**AGENDA ITEM 6**  
**REPORT**

Southern California Association of Governments  
June 5, 2025

**To:** Community Economic & Human Development Committee (CEHD)

**EXECUTIVE DIRECTOR'S  
APPROVAL**

**From:** Victor Negrete, Department Manager  
(213) 236-1974, negrete@scag.ca.gov

**Subject:** Advancing Local Economic Development through Placemaking

**RECOMMENDED ACTION:**

Information Only – No Action Required

**STRATEGIC PRIORITIES:**

This item supports the following Strategic Priority 1: Establish and implement a regional vision for a sustainable future.

**EXECUTIVE SUMMARY:**

*As Southern California communities recover and evolve in the wake of shifting economic and social landscapes, placemaking has emerged as a promising tool to spur local economic development, build community identity, and enhance quality of life. Rooted in community engagement and urban design, placemaking transforms underutilized or overlooked public spaces into vibrant, people-centered destinations that foster a strong sense of community and local identity.*

*Placemaking strategies can vary widely, but typically involve enhancements to the public realm—such as activating streetscapes, creating public art installations, improving walkability, and supporting local events or temporary pop-ups—to attract foot traffic and increase economic activity. Local governments across the SCAG region have embraced placemaking as a complementary strategy to traditional infrastructure investment and business development programs.*

**BACKGROUND:**

As Southern California communities recover and evolve in the wake of shifting economic and social landscapes, placemaking has emerged as a promising tool to spur local economic development, build community identity, and enhance quality of life. Rooted in community engagement and urban design, placemaking transforms underutilized or overlooked public spaces into vibrant, people-centered destinations that foster a strong sense of community and local identity.

Placemaking strategies can vary widely, but typically involve enhancements to the public realm—such as activating streetscapes, creating public art installations, improving walkability, and supporting local events or temporary pop-ups—to attract foot traffic and increase economic activity. Local governments across the SCAG region have embraced placemaking as a complementary strategy to traditional infrastructure investment and business development programs.

When implemented strategically, placemaking can yield measurable returns on investment (ROI) by:

- Enhancing the visibility and viability of small businesses;
- Attracting private investment and new developments;
- Increasing property values and local tax revenues;
- Improving safety, public health, and mobility through better-designed spaces;
- Strengthening community resilience and social capital.

Moreover, creative placemaking efforts—where the arts are integrated into development efforts—can deepen cultural expression, engage historically underserved communities, and elevate local identity as a unique economic asset.

CEHD members will hear from the City of Riverside and efforts that they have taken to advance placemaking and economic development.

**SPEAKER BIO:**

Jennifer A. Lilley, AICP is the Director of Community and Economic Development for the City of Riverside, where she leads the implementation of *Riverside Realized*, the City’s strategic vision for inclusive economic growth, innovation, and community prosperity. With more than 30 years of experience in economic development, urban planning, organizational leadership, and public engagement, Jennifer works alongside elected officials, the City Manager, and a team of dedicated professionals to strengthen Riverside’s position as a regional hub in our Areas of Excellence including Green Technology, Medical and Biotech, Aerospace/Defense, General Technology, and Arts and Tourism.

Before joining the City of Riverside, she founded and led the Lilley Planning Group, where she guided cities across California in unlocking investment, streamlining development, and fostering community-centered economic strategies. She is a recognized expert in civic engagement, having supported national efforts like *Listening to the City*, *California Speaks*, and *Internet for Everyone*.

Jennifer has been honored for her innovative outreach strategies, including launching Orange County’s first municipal podcast and leading Riverside’s award-winning Economic Summit of Excellence. Her commitment to collaboration, innovation, and economic vitality continues to help position Riverside as a dynamic, prosperous, and future-ready city.



**FISCAL IMPACT:**

Work associated with this item is included in the FY25 Indirect Cost Program (810.0120.20: Planning Policy Development).