



# Water Resilience Challenges and Opportunities

May 20, 2025



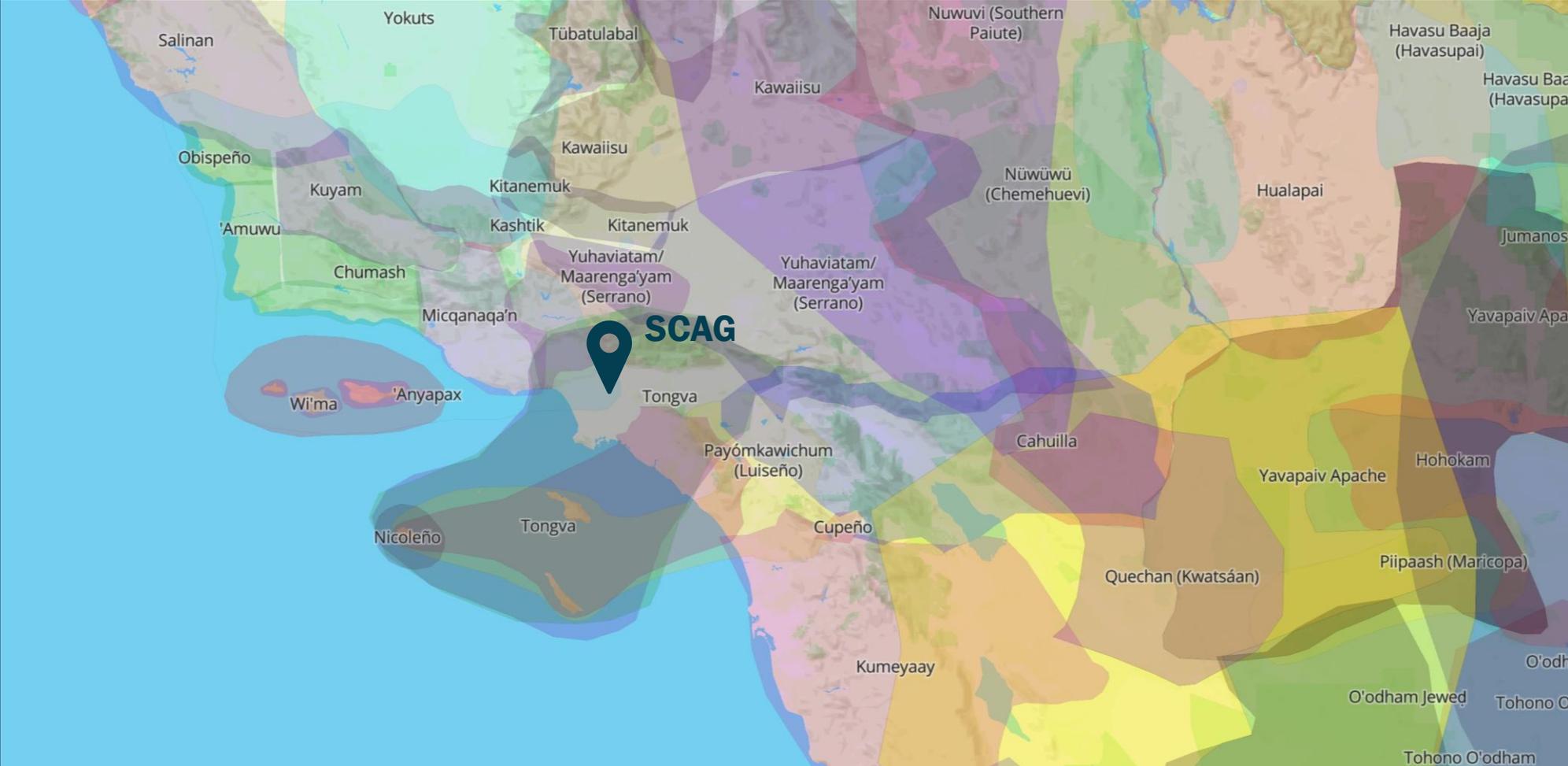
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# Housekeeping

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1. Meeting length: 1.5 hour
2. This meeting is being recorded
3. All participant lines will be muted
4. At the end, there will be a Q&A session
5. If you have a question, please type it into the chat box
6. We will log all questions and then voice a selection at the end of the session
7. Closed captioning can be turned on by clicking "Show captions" on the Zoom ribbon
8. A recording of this webinar and the PowerPoint slides will be available on the SCAG website. We will send a link to everyone who has registered after the event
9. Please fill out our survey at the end to help us improve future Toolbox Tuesdays!

# Land Acknowledgement



# Agenda

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- SCAG Water Action Resolution White Paper
  - Charlotte Will, Estolano Advisors
  - Stephanie Zinn, Geosyntec Consultants
- Los Angeles County Public Works
  - Lee Alexanderson, PE, ENV SP, Senior Civil Engineer
- Metropolitan Water District
  - Liz Crosson, Chief Sustainability, Resilience and Innovation Officer
- Western Municipal Water District
  - Ryan Shaw, Director of Water Resources
- Discussion Panel
  - Cecilia Estolano, Estolano Advisors



# Water Resolution White Paper: Regional Findings

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May 2025

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# Agenda

- 1 **Project Context**
- 2 **Water Resilience Challenges and Opportunities**
- 3 **Conclusion & Next Steps**



# PROJECT CONTEXT

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# Regional Context

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- By 2050, an additional 2 million people are projected to live in the SCAG region (as compared to 2019). The region is also anticipating major growth in water-intensive industries.
- Water agencies are grappling with issues related to water reliability, quality, affordability, accessibility, and resilience and need funding to address them.
- To keep pace with growth projections and address these challenges, housing agencies, land use planners, and water managers will need to coordinate.

# Project Components

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## Stakeholder Interviews

- 17 interviews (22 stakeholders)
- Interviewees represented a state agency, a groundwater management agency, water districts, a regional conservation district, flood control districts, and community based-organizations (CBOs)
- Focused on major water management challenges and promising strategies to address them

## Water Data Landscape Analysis

- Included desktop research, geospatial analysis, and stakeholder interviews
- Reviewed availability, quality, and consistency of water management data
- Focused analysis on water equity indicators: reliable, clean and safe, affordable, accessible, and resilient

## Network Mapping

- Mapped key actors involved in water management in each county:
  - Federal, state, and local regulatory bodies
  - Public, private, and mutual water companies, including wholesalers and retailers
- Mapped each entity's function and contractual/regulatory relationships



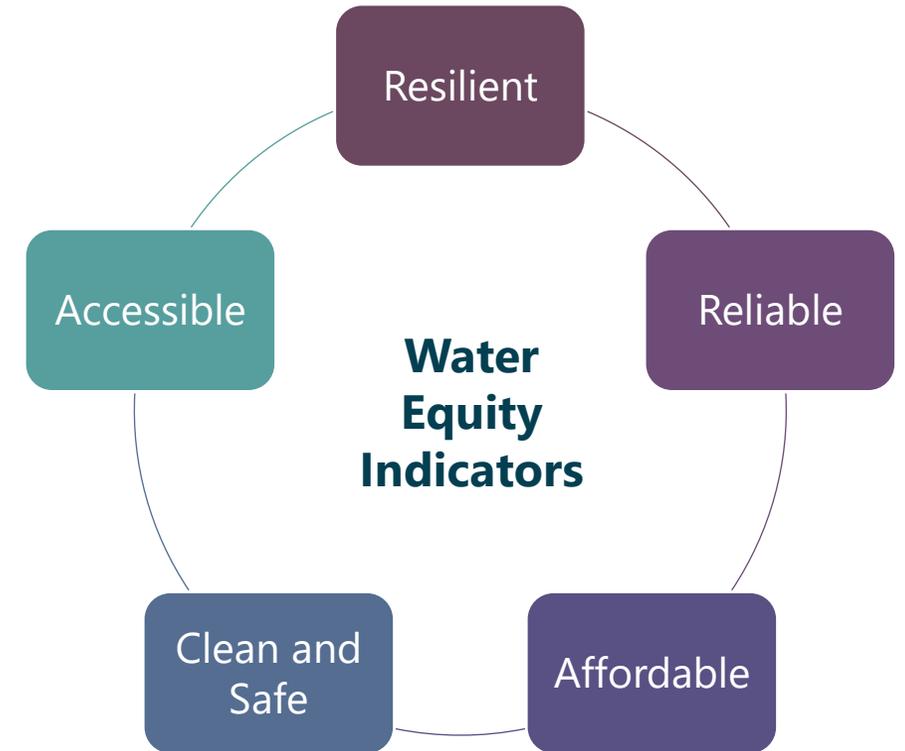
# REGIONAL WATER RESILIENCE CHALLENGES AND OPPORTUNITIES

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# Five Indicators for Water Equity

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- **Reliable** – the number of water sources and the reliability of each source.
- **Clean and Safe** – the quality of water for purposes such as human consumption, cooking, and sanitation.
- **Affordable** – the portion of household median income allocated to paying for water.
- **Accessible** – the presence and condition of water conveyance infrastructure.
- **Resilient** – the ability for a community or water source to “bounce back” from climate change impacts like droughts, floods, and sea level rise.



# Regional Themes: **Reliable**

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## Takeaways

- **Projected increased demand** from industrial, commercial, and residential growth may strain limited water supplies.
- Pressure to **diversify water supplies** to respond to climate change and to meet demand.
- Extreme wet and dry periods due to climate change amplify the **need for more water storage**.

## Promising Strategies

Coordinated efforts  
between public  
agencies

Local water supply  
diversification projects

Tribal ecological  
practices

Sustainable  
groundwater  
management

# Data Gaps/Tools: **Reliable**

## Takeaways

- May be a **gap between how water demand and population projections** are calculated.
- No region-wide summary of the **number and type of water supplies** each water purveyor uses exists.
- Limited data on **groundwater levels** for basins outside of the Sustainable Groundwater Management Act (SGMA) requirements.

## Key Datasets/Tools

Department of Water  
Resources (DWR)  
State Water Project  
Delivery Capability  
Report

DWR Agricultural  
Land & Water Use  
Estimates

Urban Water  
Management Plans

CalMatters 2025  
California Water  
Tracker

Groundwater  
Sustainability Plans

# Regional Themes: **Clean and Safe**

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## Takeaways

- **Aging infrastructure** can impact water quality at the tap.
- **Industrial and agricultural runoff** can contaminate groundwater and surface water sources.
- **Coordination between planning agencies and water managers** is critical to address the impacts of runoff on local watersheds and communities.
- Areas not covered by a water district typically rely on **private wells that have unknown water quality conditions**.

## Promising Strategies

Emerging contaminant treatment technologies

Community-led education and research initiatives

Nature-based solutions for improved watershed health

# Data Gaps/Challenges: **Clean and Safe**

## Takeaways

- Limited data on water quality for **small water systems and domestic wells**
- Limited data on **emerging contaminants** (e.g., PFAS), but is expected to increase.
- Data on **groundwater quality** may be inconsistent, outdated, and inaccessible.
- No data on the **frequency or locations of the delivery of hauled or bottled water due to poor quality of tap water.**

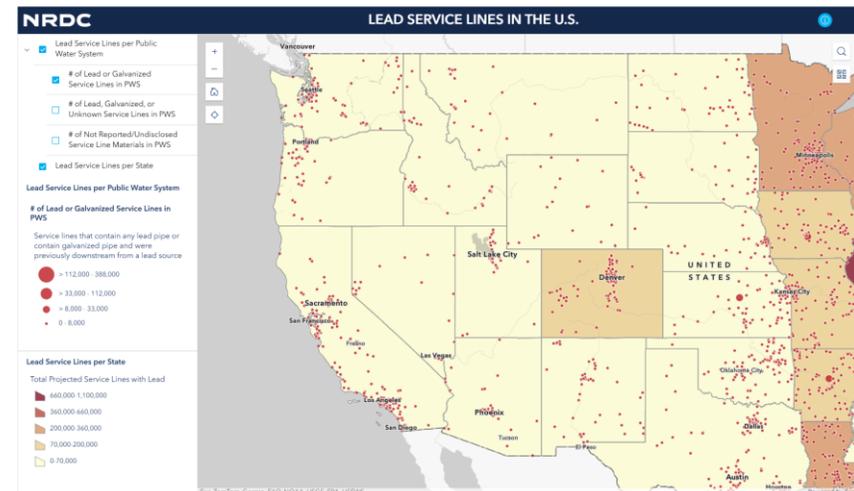
## Key Datasets/Tools

SWRCB Safe and Affordable Funding for Equity and Resilience (SAFER) Program Dashboard

SWRCB Risk Assessment Dashboard  
Small Water Systems  
Domestic Wells

SWRCB's GeoTracker

NRDC/EPA Lead Pipe Interactive Map



# Regional Themes: **Affordable**

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## Takeaways

- Some water districts are increasing rates to meet the **rising costs of water management**.
- Low-income communities across the region **struggle to afford these rate increases**.
- Increases in water rates have **unknown impacts on agricultural producers** in the region.

## Promising Strategies

Water rate structures that promote water conservation and affordability

Agricultural crop swap programs for high value, low water use crops

# Data Gaps/Challenges: **Affordable**

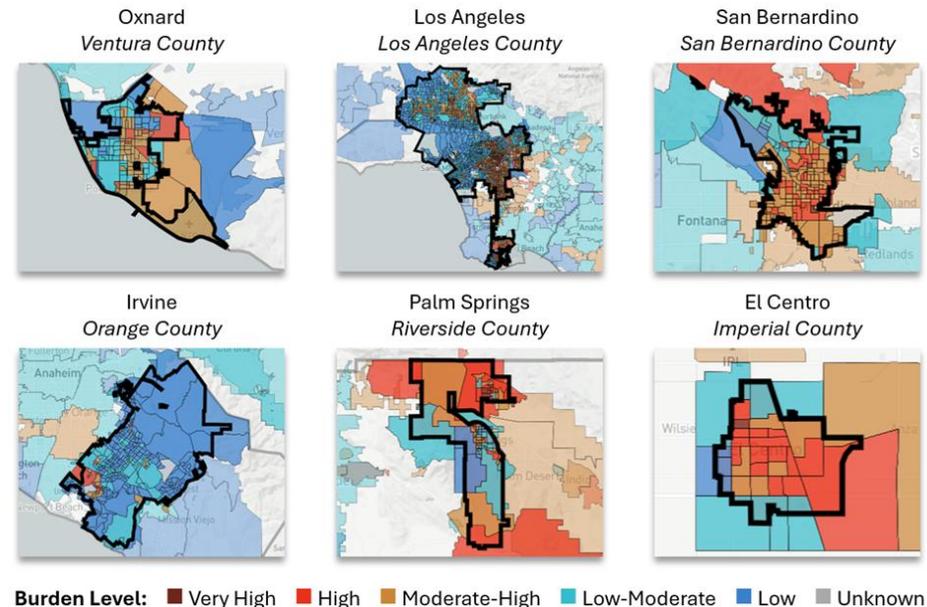
## Takeaways

- **Costs of hauled or bottled water** for small and/or rural communities is unknown.
- Data on **costs for operation, maintenance, and repair of private wells** is not reported.
- Limited data on **agricultural water rates and their affordability**.
- Limited data on the **economic costs and benefits of agricultural water conservation**.

## Key Datasets/Tools

Duke Nicholas Institute  
Water Affordability  
Dashboard

SWRCB SAFER Drinking  
Water Needs Assessment  
– Affordability  
Assessment



# Regional Themes: **Accessible**

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## Takeaways

- **More funding is needed** to cover the costs of necessary infrastructure upgrades.
- **New infrastructure to provide reliable water access** is needed in some rural parts of the region.
- **Limited capacity to pursue diverse funding** for infrastructure improvements at the agency level, particularly for small water systems.

## Promising Strategies

Cross-sector  
infrastructure  
planning

Increased  
infrastructure funding  
(BRIC, Prop 1)

# Data Gaps/Challenges: **Accessible**

## Takeaways

- Data gaps on the **location and condition of water conveyance infrastructure** throughout the region.
- **Not all water agencies have water master plans** documenting age, material, and condition of conveyance infrastructure.
- No public data on **historical water main breaks** or gaps in service.

## Key Datasets/Tools

Local Water Master Plans

Digital Twin of Water Infrastructure for improved management



# Regional Themes: **Resilient**

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## Takeaways

- **Agencies are pursuing adaptive and resilient solutions** to climate and natural hazards.
- **Drought, sea level rise, extreme flooding, wildfires, and earthquakes** are all threats to water resiliency in the SCAG region.
- **Increased cross-agency partnerships are needed** to implement promising programs and projects, that will support each other during interruptions.

## Promising Strategies

Resilience and  
emergency planning

Climate Adaptation  
Funding and Plan  
Development

# Data Gaps/Challenges: **Resilient**

## Takeaways

- No known comprehensive dataset **compares or overlays water infrastructure data with climate hazard datasets** (i.e., data on sea level rise, flooding, wildfire risks).
- Jurisdictions need **support with applying climate models** to their local planning context.

## Key Datasets/Tools

Local Water Shortage  
Contingency Plans

Local Hazard  
Mitigation Plans

Sea Level Rise  
Interactive Maps

Wildfire Risk Maps

FEMA Flood Maps

CalAdapt



# CONCLUSION AND NEXT STEPS

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# Key Conclusions

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- **More coordination is needed between planning agencies and water managers** to align land use and development planning with water management considerations.
- **More funding is needed** to plan and invest in water conveyance and flood control infrastructure upgrades, improve the region's resilience to climate change, and support growth.
- While watersheds span county, city, and water district boundaries, **many water management-related datasets are not available or consistent** across the region.
- Member agencies and water districts could use **support with utilizing state or regional datasets** to promote more accurate water supply and demand projections.

# Next Steps

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- SCAG will use the findings from this work to identify strategies to support its member jurisdictions with advancing sustainable infrastructure needs in the region.

**Contact us with any questions or comments:**

Kim Clark,  
Sustainable & Resilient  
Development Dept,  
[Clark@scag.ca.gov](mailto:Clark@scag.ca.gov)

The background of the image is a photograph of a water treatment facility, featuring a large concrete dam or weir with water cascading over it. In the background, there are trees and a bridge structure. The entire image is overlaid with a semi-transparent blue filter.

# LACOUNTY WATER PLAN

collaboration regional

equity sustainability

resources

Where **does** our water come from?

opportunity

resilience

local relationships water

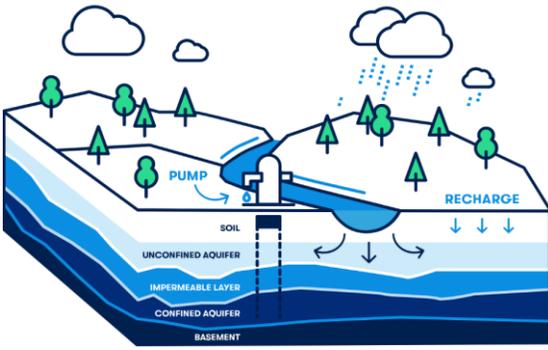


# Imported Water Sources (60%)



# Local Water Sources (40%)

**Groundwater**



**Recycled Water**

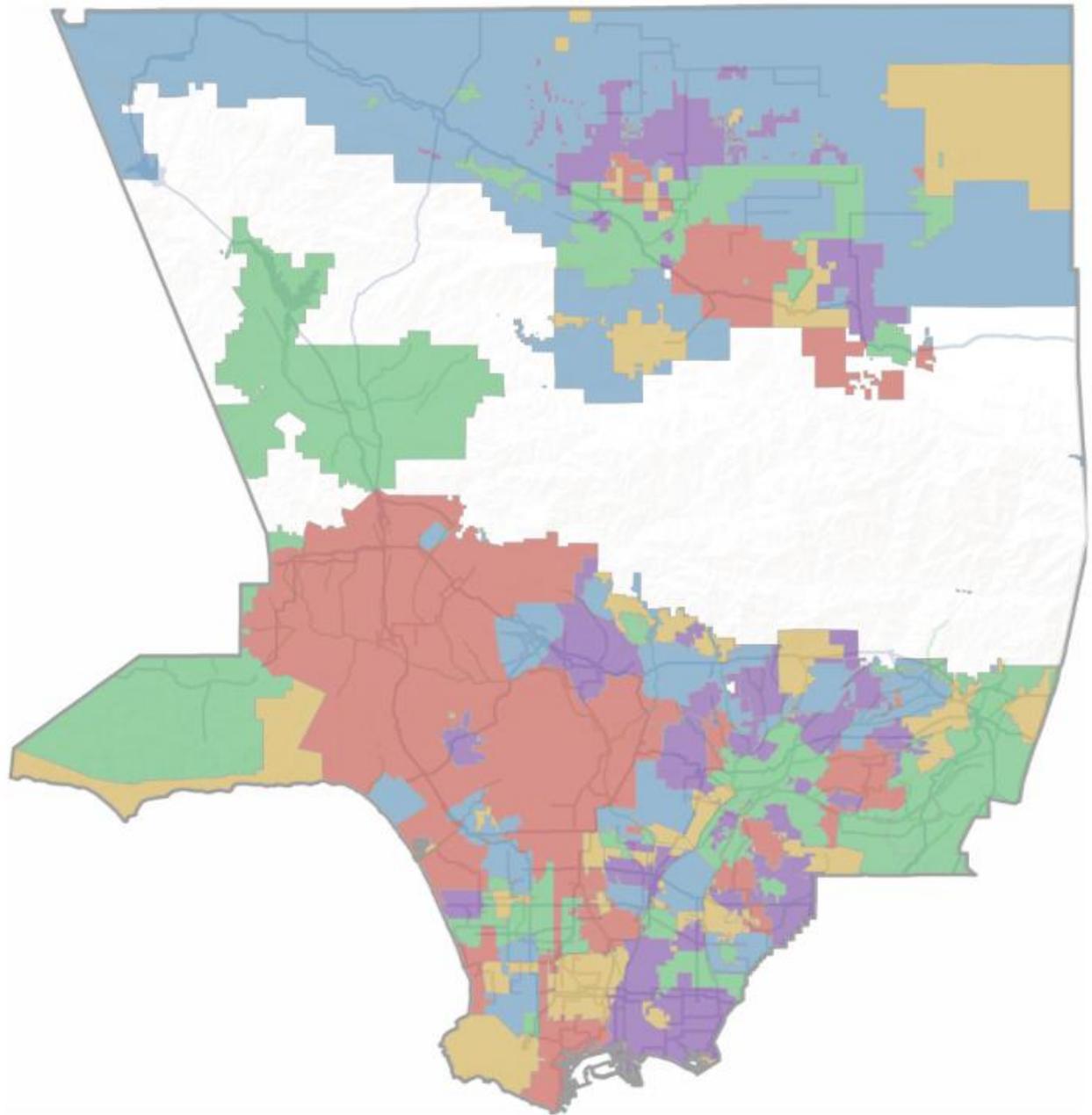


**Stormwater Capture**



# Governance

- **More than 200 drinking water supply entities operate within LA County**



collaboration regional

sustainability

equity

resources

County Water Plan  
Development

opportunity

resilience

local

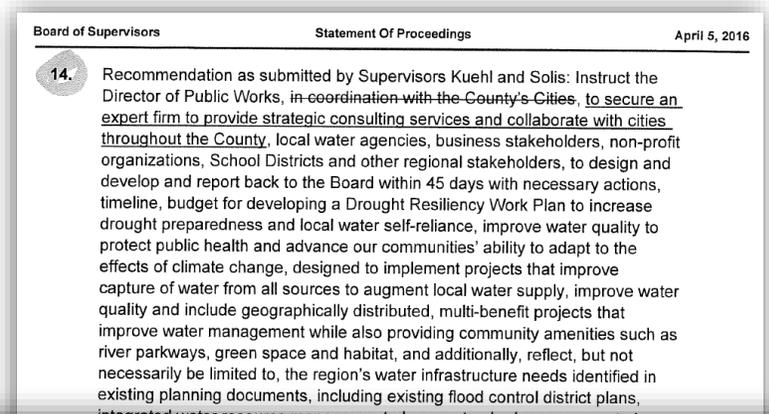
relationships

water



# How did the CWP come to be?

- **2016:** Drought Resiliency Work Plan & Water Resilience Initiative Board Motion
- **2018:** CSO's OurCounty Sustainability Plan Adoption
- **2019:** OurCounty Action 35 – LA County Water Plan



**Action 35:** Develop a local water supply plan.

Horizon	Short-to-Medium Term
Sphere of influence	Direct, Indirect
Lead County entity	Los Angeles County Public Works
Partners	CEO, Cities, DPH, DPR, Local water agencies, LACSD
Topic Tags	Landscapes & Ecosystems, Resilience, Water



# Vision

**The CWP articulates a shared, inclusive, regional path forward to sustainably and equitably achieve safe, clean, and reliable water resources for Los Angeles County.**

# Resilience Through Collaboration



# Development Process



# Overview of the Plan



## CHAPTER 1 ACHIEVING REGIONAL WATER RESILIENCE THROUGH COLLABORATION

The Los Angeles County Water Plan (CWP) focuses on achieving countywide water resilience through collaborative strategies. Over 200 agencies manage a complex network of water systems to meet the needs of our communities and environment. Cross-sector teamwork and a holistic approach to best leverage natural and engineered systems are essential to achieve safe, clean, and reliable water resources for the present and future generations of Los Angeles County. This chapter provides the vision for the CWP, along with an overview of the CWP development process and outcomes.

**VISION**  
The CWP articulates a shared, inclusive, regional path forward to sustainably achieve safe, clean, and reliable water resources for Los Angeles County.

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Vision



## CHAPTER 2 TARGETS FOR A RESILIENT WATER FUTURE

CWP targets reflect shared desired outcomes for regional water resilience across Los Angeles County by 2045. Meeting these targets requires successful implementation of both local and regional efforts, projects, and programs, including many efforts led outside of the CWP. Guided by implementable two-year action plans, CWP strategies and actions will support progress towards targets. The targets were developed to enable future progress tracking that leverages existing and easily reportable data sources in addition to any new information on benefits provided by stakeholder projects.

When stakeholders were asked their desired outcomes for future water resilience, some examples they gave were:

- “Equity, affordability and resilience”
- “Ability to withstand droughts”
- “Better connectivity between isolated systems”
- “Reduce fire-related damage”
- “Understanding of opportunities for partnerships”
- “Regional forum to discuss common concerns, issues, opportunities”

Targets that are meaningful and measurable were intentionally selected for the CWP. The resulting targets within each of the four focal areas are presented in this chapter with corresponding metrics and background context. Further details as to how each individual target was developed and how it will be tracked are included in Appendix B.

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Targets



## CHAPTER 3 STRATEGIES AND ACTIONS FOR A RESILIENT WATER FUTURE

Fourteen CWP strategies have been developed to capitalize on the opportunities identified for further regional collaboration to meet the shared CWP targets. Each strategy presented in this chapter is supported by a suite of detailed actions that will be facilitated throughout CWP implementation. The strategies and actions are aligned with the CWP values which include ensuring inclusive, diverse, multigenerational, and sustained community engagement and ensuring the CWP is actionable and adaptable. A table showing the alignment between CWP targets and strategies is provided at the end of this chapter. Collectively, these strategies and actions will help to meet multiple targets both directly and indirectly by leveraging resources across Los Angeles County that support and complement existing local and regional water resilience efforts, projects, and programs. These complementary and supported planning efforts are acknowledged in Appendix C.

Many of these strategies and actions will take time to fully realize but will provide immediate and interim benefits along the way. By continually identifying and taking near-term steps, we will facilitate consistent progress on targets, strategies, and actions. A two-year Action Plan, which identifies the steps and resources needed to implement actions within the current two-year period is included as Appendix A.

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Strategies & Actions



## CHAPTER 4 WORKING TOGETHER FOR A RESILIENT WATER FUTURE

The CWP is more than this initial document - it is a dynamic planning process rooted in the spirit of fostering ongoing regional collaboration. Our values, including considering equitable benefits and impacts of water resource management decisions, will continue to drive our progress. The success of this planning effort will continue to involve many water management entities and stakeholders working together, with facilitation by Public Works, to realize our shared vision for future water resilience.



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Implementation

# Plan Elements

## Targets

- Provide a metric to measure and track progress implementing the CWP

## Strategies

- Provide the regional, collaborative approaches to achieving the targets

## Actions

- Specific steps to support the strategies
- Action Plan: Near-term implementation plan to be revised every two years

# 4 Key Focal Areas

REGIONAL WATER  
SUPPLY RELIABILITY



GROUNDWATER  
MANAGEMENT AND  
QUALITY



SMALL, AT-RISK SYSTEM  
RESILIENCE AND DRINKING  
WATER EQUITY



WATERSHED  
SEDIMENT MANAGEMENT





# Water Resiliency Summit – April 29, 2024

# 4 Task Forces



## Water Communications

*Mission:* Transform Los Angeles County water consumers to become empowered and informed water advocates in the region.



## Nature-Based Solutions

*Mission:* Support the use of nature-based water management solutions across the County to improve the health of communities and ecosystems.



## Regional Water Reliability

*Mission:* Strengthen regional collaborations and partnerships to address climate change impacts, enhance environmental benefits, and support long-term, diverse, and reliable water resources development.



## Small Water Systems

*Mission:* Support small water systems within Los Angeles County to improve drinking water equity and create longer-term resilience and higher-quality supplies.

CWP is a “Living Document”

**CWP Strategies & Actions**  
**+** **YOUR** Local & Regional Efforts

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**CWP Targets**

# Advancing Towards Resiliency

**CWP Task Forces & Regional Collaborators are pursuing these key steps:**

- **Increasing** Local Water Supply by Approximately 600,000 AFY by 2045
  - **Implementing** CWP 2-Year Action Plans
  - **Hosting** 2025 Water Resiliency Summit
  - **Adopting** the LA County Water Plan

**Keep  
in touch!**

LA COUNTY  
**WATER PLAN**

**LACountyWaterPlan.org**

[LACountyWaterPlan@pw.lacounty.gov](mailto:LACountyWaterPlan@pw.lacounty.gov)

**Lee Alexanderson, P.E.**

**Principal Engineer**

[LAlexanderson@pw.lacounty.gov](mailto:LAlexanderson@pw.lacounty.gov)



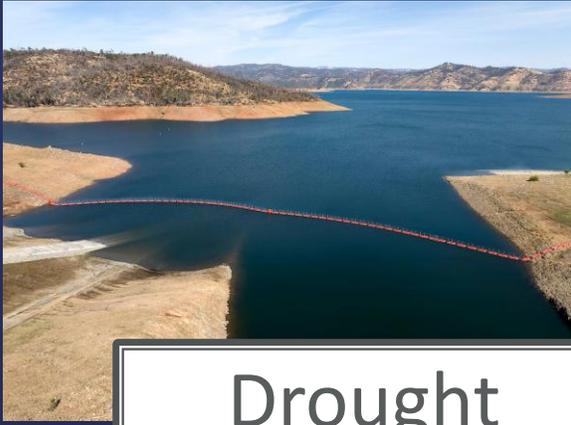
# Increasing Climate Resilience at Metropolitan Water District



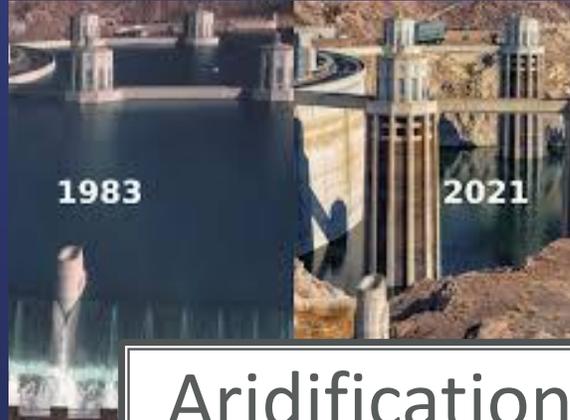
SUSTAINABILITY  
RESILIENCE  
INNOVATION



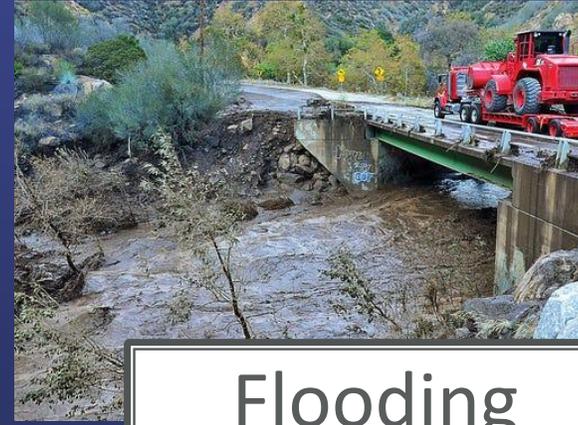
# Experienced Climate Impacts Led to Climate Adaptation Planning Process



Drought



Aridification



Flooding



Extreme Heat



Sea Level Rise

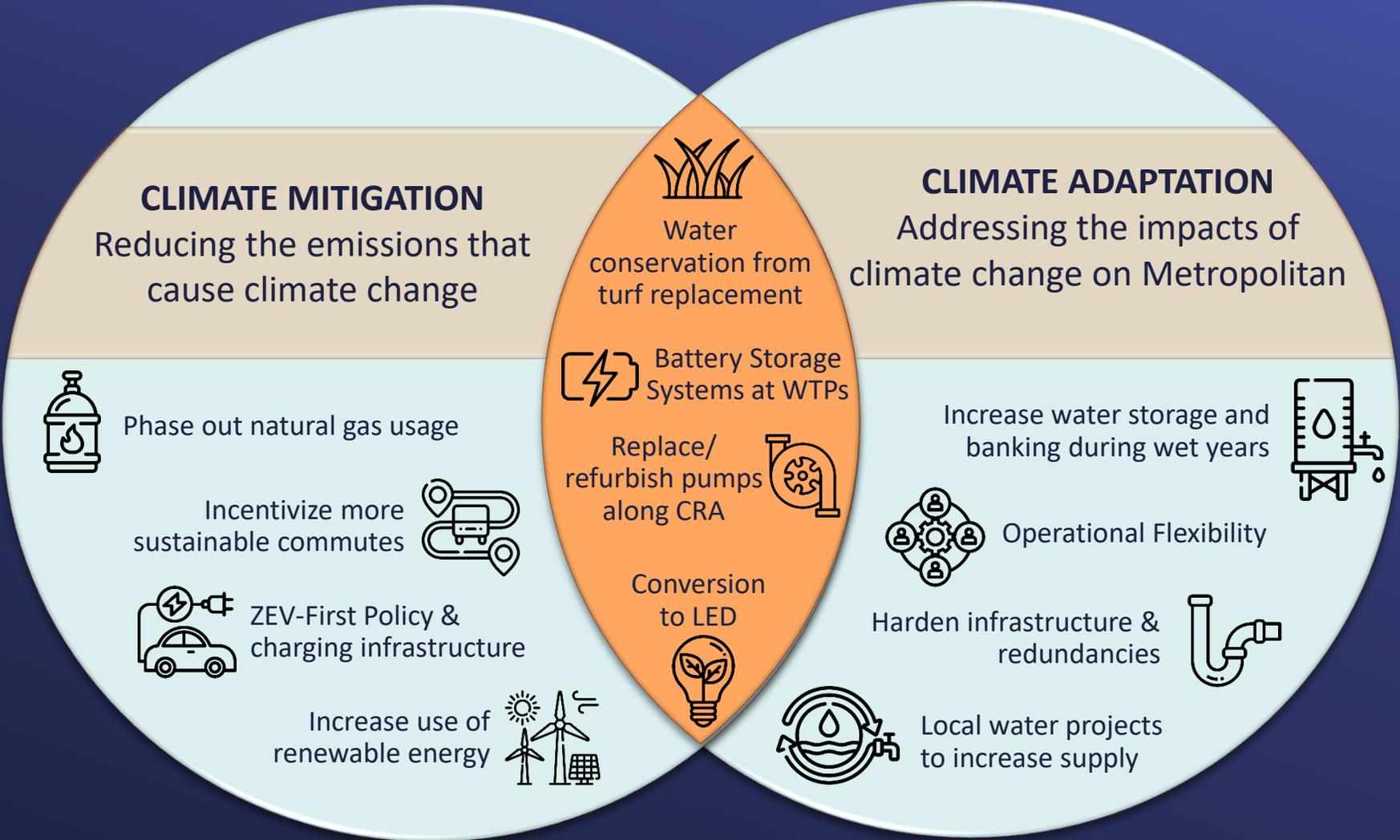


Fire

# Increasing Climate Resilience

## Climate Strategy

Metropolitan builds climate resilience by continuing to reduce its GHG emissions & by investing to manage more frequent & severe climate hazards.



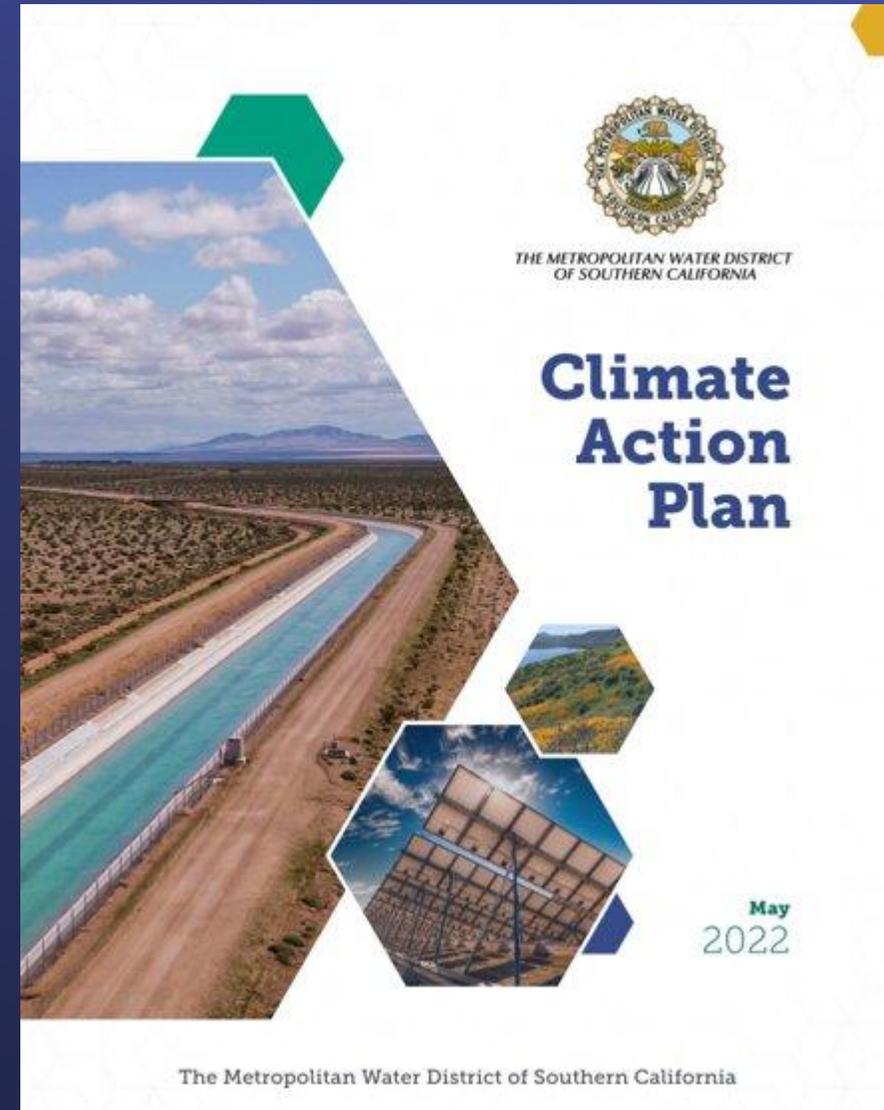
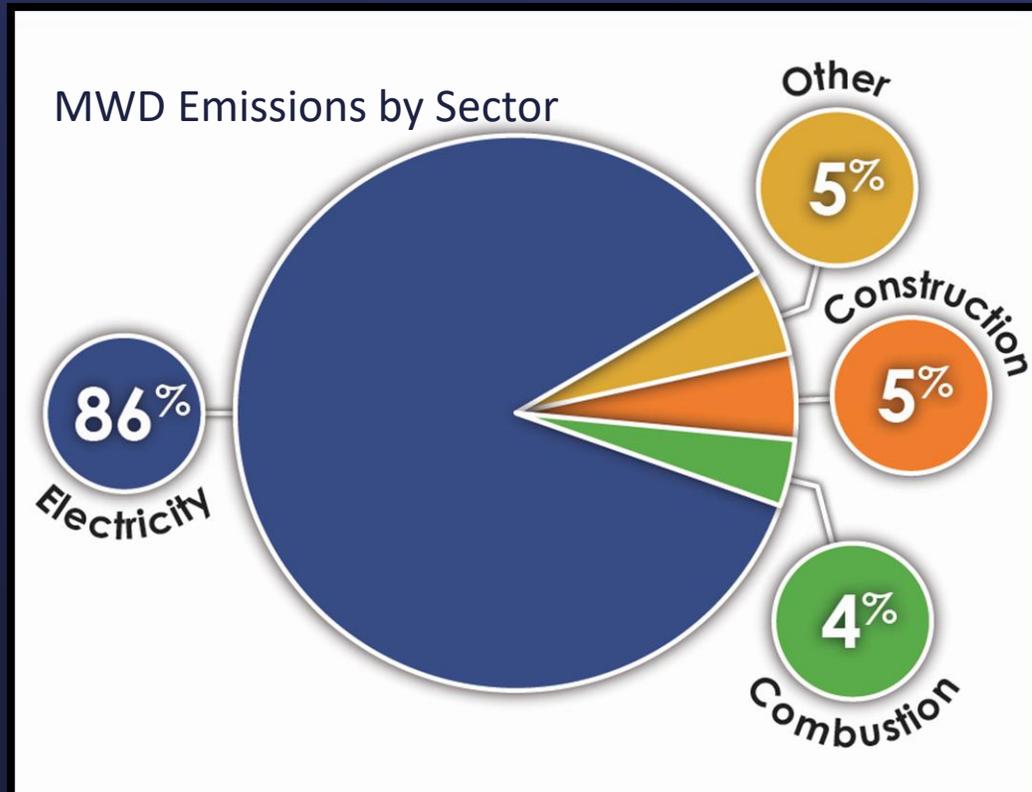
# Climate Action Plan - GHG Reduction Targets

Established an emissions target:

- Carbon neutrality by the year 2045

Interim target to ensure compliance:

- 40% below 1990 levels by 2030



# Climate Adaptation Master Plan for Water

*An Iterative and Adaptive Process to Achieve  
Long-Term Regional Resilience*

CAMP4W integrates

- water resources planning
- infrastructure development
- climate adaptation
- finance planning

into one interconnected and iterative process.



CAMP4W  
Designed to  
Achieve  
Long-Term  
Regional  
Resilience

## What does Resilience mean?

Resilience is the capacity of any entity – an individual, a community, an organization, or a natural system – to prepare for disruptions, to recover from shocks and stresses, and to adapt and grow from a disruptive experience.

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## What does Resilience mean?

Resilience is the capacity of any entity – an individual, a community, an organization, or a natural system – to **prepare** for disruptions, to **recover** from shocks and stresses, and to **adapt and grow** from a disruptive experience.

# CAMP4W...Not your typical Master Plan.

## **Iterative**

*refining and improving over time*

## **Adaptive**

*adjusting to changing conditions*

## **Innovative**

*introducing new approaches*

# CAMP4W...Not your typical Master Plan.

## Iterative

*refining and improving over time*

- Review and update data annually
- Employ best available climate science and methodologies
- Continual improvement

## Adaptive

*adjusting to changing conditions*

- Consider a range of potential futures
- Track current trends
- Adjust based on real world conditions
- Consider phasing of implementation

## Innovative

*introducing new approaches*

- Integrates water, climate, finance
- Provides standardized assessment method
- Evaluates all types of decisions
- Collaboratively developed

# Climate Adaptation Master Plan for Water

IRP Regional  
Needs Assessment

Climate Risk and  
Vulnerability  
Assessments

Infrastructure  
Studies and  
Assessments

Public & Partners  
Engagement

## Implementation Strategy

Time-Bound  
Targets

Policy Framework

Implementation  
Timelines

## Climate Decision-Making Framework

Evaluative Criteria

Project/Program  
Assessments

CIP Integration

## Adaptive Management

Signposts

Annual Reports

Long-Term  
Reviews

## Business Model Alignment

Water Resources  
Strategies

Financial  
Strategies

Affordability  
Strategies

Financial Forecast  
and Budget

# CAMP4W Comprehensive Assessment

Rubric Includes Quantitative and Qualitative Measures

<b>Evaluative Criteria</b>
<b>Reliability</b>
<b>Resilience</b>
<b>Financial Sustainability &amp; Affordability</b>
<b>Adaptability &amp; Flexibility</b>
<b>Equity</b>
<b>Environmental Co-benefits</b>

Each **project** or **program** would be considered through a robust narrative description of how project attributes achieve each objective

Descriptions could include:

- ✓ Quantitative metrics
- ✓ Qualitative information
- ✓ Gaps in information available

**Key**

Exceptional	Significant	Moderate	Limited	Very Limited	Undetermined or Not Applicable
-------------	-------------	----------	---------	--------------	--------------------------------

**Ranking Guidelines at the Attribute Level**  
Defining to which level a project, program or portfolio will deliver CAMP4W objectives for each attribute category.

Exceptional	The project/program/portfolio directly and completely addresses the benefits being assessed by the question/statement.
Significant	The project/program/portfolio directly addresses most elements of the benefits being assessed by the question/statement.
Moderate	The project/program/portfolio only addresses some elements of the benefits being assessed by the question/statement or addresses them indirectly.
Limited	The project/program/portfolio only addresses few or minor elements of the benefits being assessed by the question/statement or provides minor indirect benefits.
Very Limited	The project/program/portfolio does not provide any or very limited benefits to those being assessed by the question/statement.
Undetermined or Not Applicable	The ranking for this project/program/portfolio is not determined at this time or the attribute is not applicable.

# CAMP4W Themes Inform Policy Framework and Initiatives

Themes	Policy Framework
Reliability	➤ Metropolitan will consider climate risks and integrate climate adaptation strategies into water supply programs, policies, planning, implementation and operations
Resilience	➤ Metropolitan will integrate climate risk and vulnerability assessments for climate-related hazards including drought, extreme heat and precipitation, sea level rise, flooding, and wildfire using the best available climate science and climate change information into planning, implementation and operations
Financial Sustainability	➤ Metropolitan will reduce short-term and long-term climate-related financial risks through periodic reviews and potential refinement of its business model, active monitoring and managing of financial conditions, and by maintaining flexible financing alternatives
Affordability	➤ Metropolitan will continue to support retail user affordability efforts that support our mission to provide regional wholesale water service in the most economically responsible way
Equity	➤ Metropolitan will engage with the diverse communities we serve to listen, communicate transparently, and co-create solutions for greater equity in climate adaptation planning and implementation

# Climate Adaptation Policy Framework

Themes	Policy Framework
Resilience	<ul style="list-style-type: none"><li>➤ Metropolitan will integrate climate risk and vulnerability assessments for climate-related hazards including drought, extreme heat and precipitation, sea level rise, flooding, and wildfire using the best available climate science and climate change information into planning, implementation and operations</li></ul>

## Example Initiatives:



Establish Resilient Infrastructure Guidelines



Assess power system vulnerabilities



Develop response indicators and action plans for primary climate threats to water quality



Review workforce safety measures for climate risks



Update fire management plans for critical facilities

# Monitor and Report Signposts and Adaptation Strategies

- ✓ Identified Water Supply, Infrastructure, and Financial Signposts
- ✓ 2024 Annual Report



# Water Supply Reliability Signpost Metrics

*Demographics*



Trends in population, housing, and employment

*Climate Change*



Industry understanding of climate change impacts and emissions

*Local Agency  
Supply*



Trends in local agency supply production and capability

*Imported Supply  
(Risks &  
Regulations)*



Resulting supply impacts from climate change and regulations

*Storage*



Storage capability and accessibility

# Key Takeaways for CAMP4W Implementation Phase

- Scenario planning allows us to consider a variety of futures given the uncertainties of climate change
- Time-Bound Targets represent the range of possible futures and are used for planning purposes
- Adaptive management approach includes tracking signposts and current trends to inform Board decision-making
- Climate Decision-Making Framework provides a comprehensive and standardized approach to evaluating potential adaptation investments
- Climate Adaptation Policy Framework guides initiatives and the institutionalization of climate adaptation across Metropolitan

# Adaptation Strategies: Water and Energy Projects Planned for CAMP4W Assessment

Timelines are

**Key**

- ◆ Annual Report
- ★ Board Decision Point
- Budget Approval (CIP/other elements)
- CAMP4W Assessment
- Needs Assessment Update

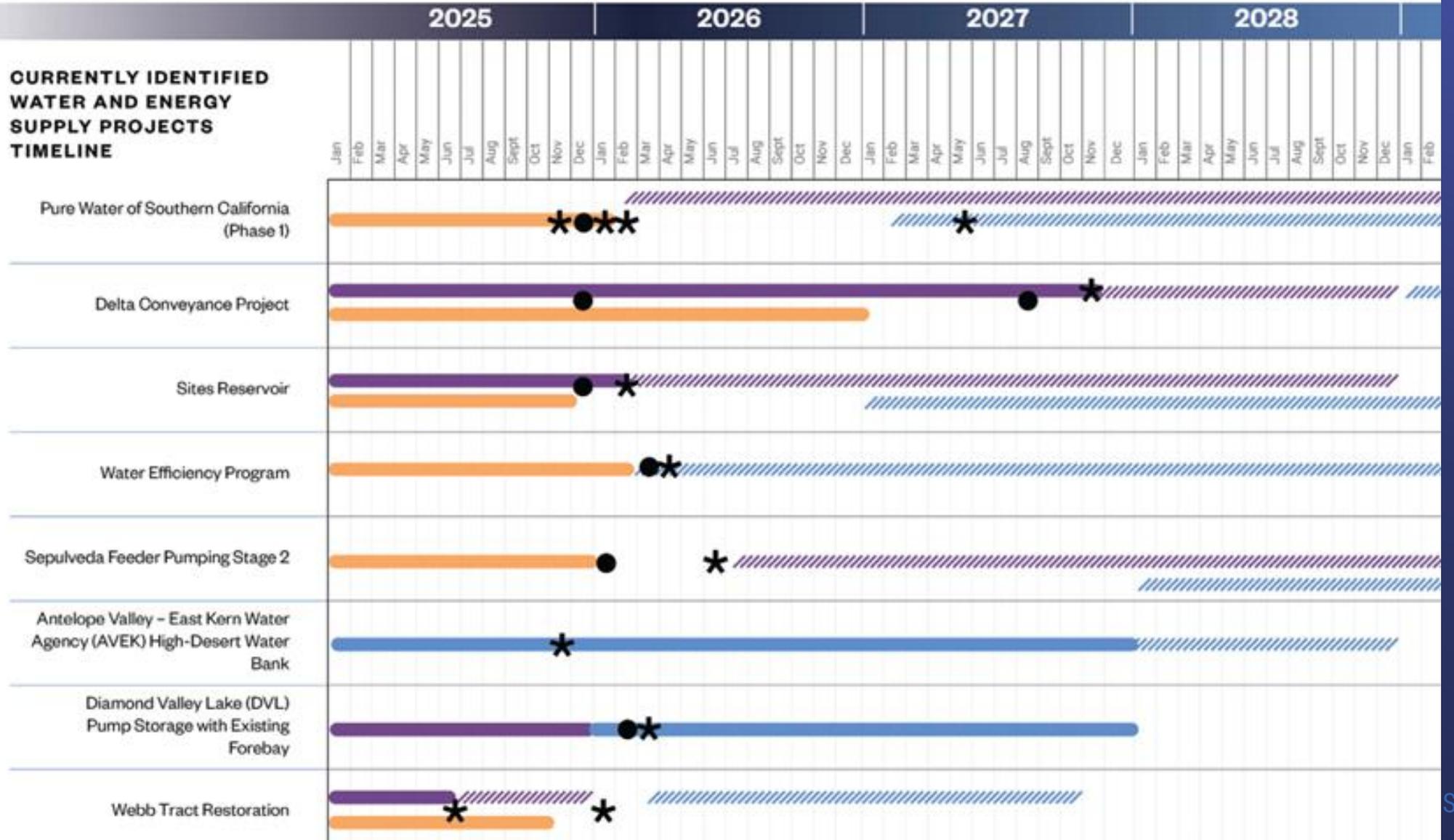
**Board Authorized Phase**

- Planning
- Implementation/Construction
- Design

**Phase Pe**

- Pl
- D

## CURRENTLY IDENTIFIED WATER AND ENERGY SUPPLY PROJECTS TIMELINE





# SCAG Toolbox Tuesday: Water Resilience Challenges & Opportunities

**Ryan Shaw**

Director of Water Resources



# WESTERN WATER SERVICE AREA

**1M+**

**PEOPLE SERVED**

**14**

**WHOLESALE CUSTOMERS**

**~25,000**

**RETAIL CONNECTIONS**

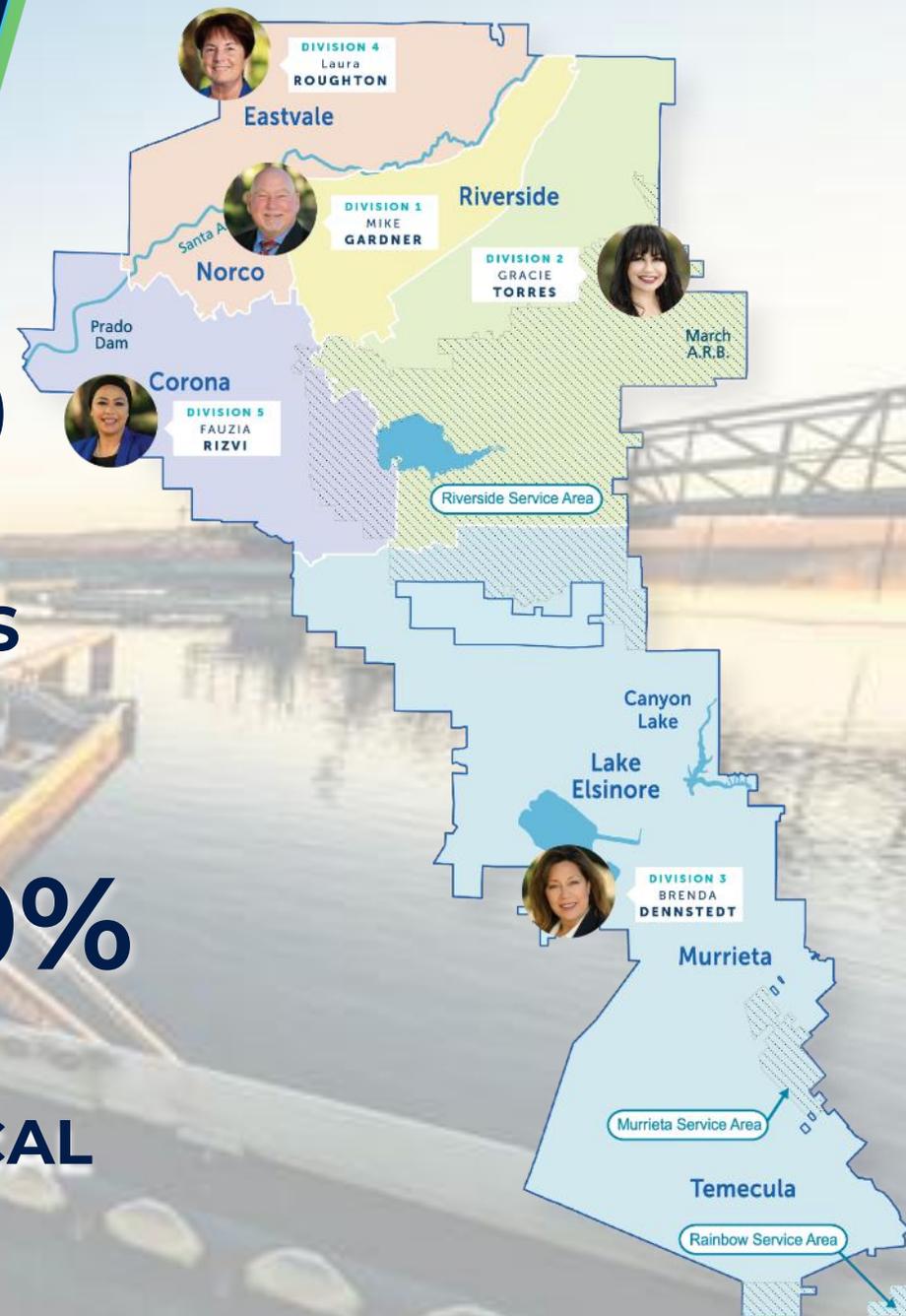
**25B**

**GALLONS DELIVERED PER YEAR**

**60% | 40%**

**IMPORTED**

**LOCAL**

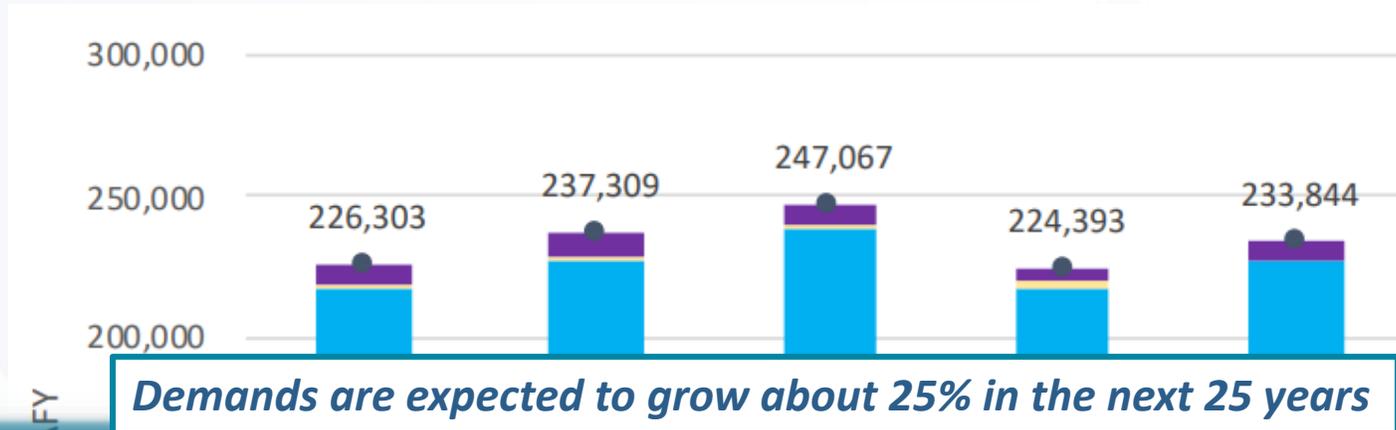


# Water Resiliency

- ❖ Statewide Storage
  - ❖ SB 72 (Caballero)
- ❖ Imported Water
- ❖ Groundwater
- ❖ Recycled Water
- ❖ Stormwater Capture
- ❖ Water Use Efficiency
- ❖ Partnerships

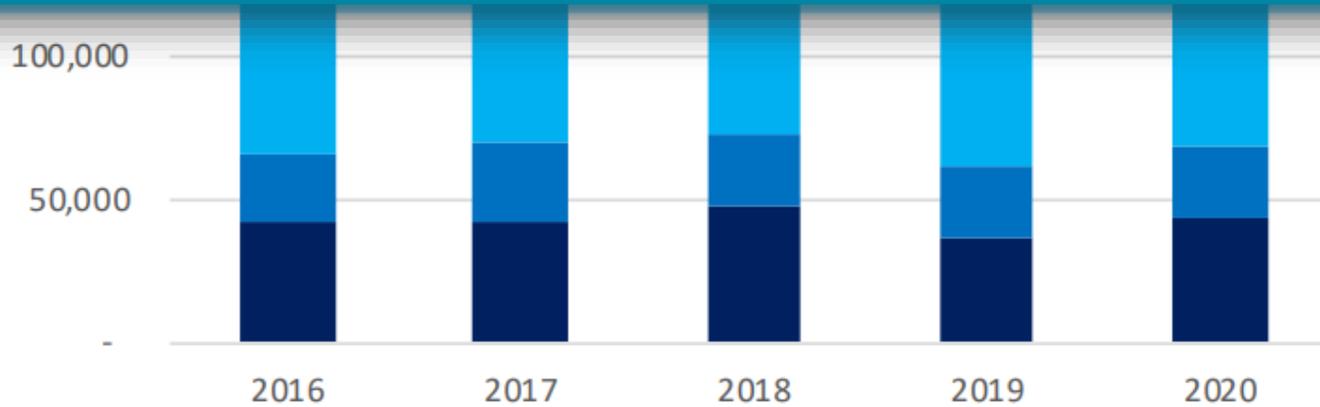


# Western's Demand Projection



- Making water conservation a way of life
- Securing local water resources
- Collaborating with Metropolitan in securing imported supplies

	2025	2030	2035	2040	2045
TOTAL DEMAND	244,895	256,534	268,727	281,499	294,878



- Recycled Water
- Groundwater
- Imported Treated
- Surface Water
- Imported Untreated
- Total Water Use

# Managing Water to Support Future Growth

## Challenges

- Regulatory Requirements
- Basin Sustainability
- Climate Change/Drought

## Solutions



Statewide Storage



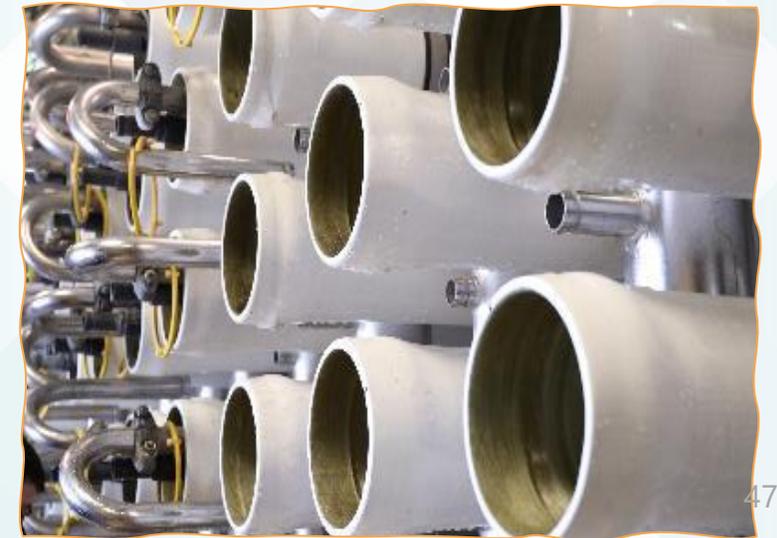
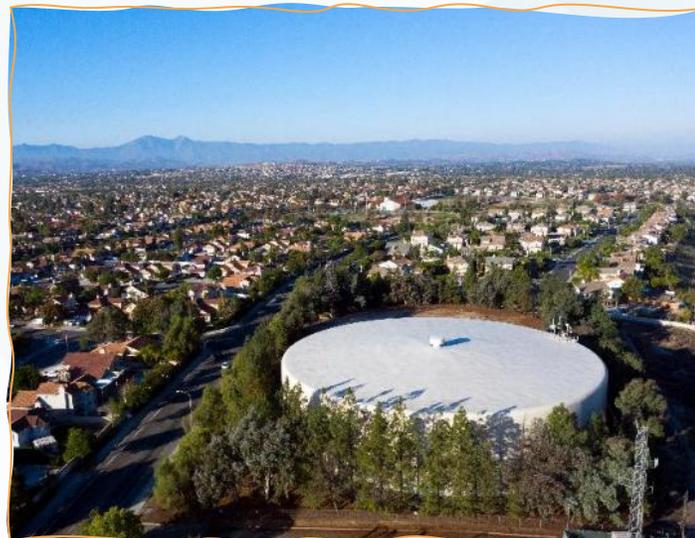
Recycled Water



Stormwater Capture & Recharge

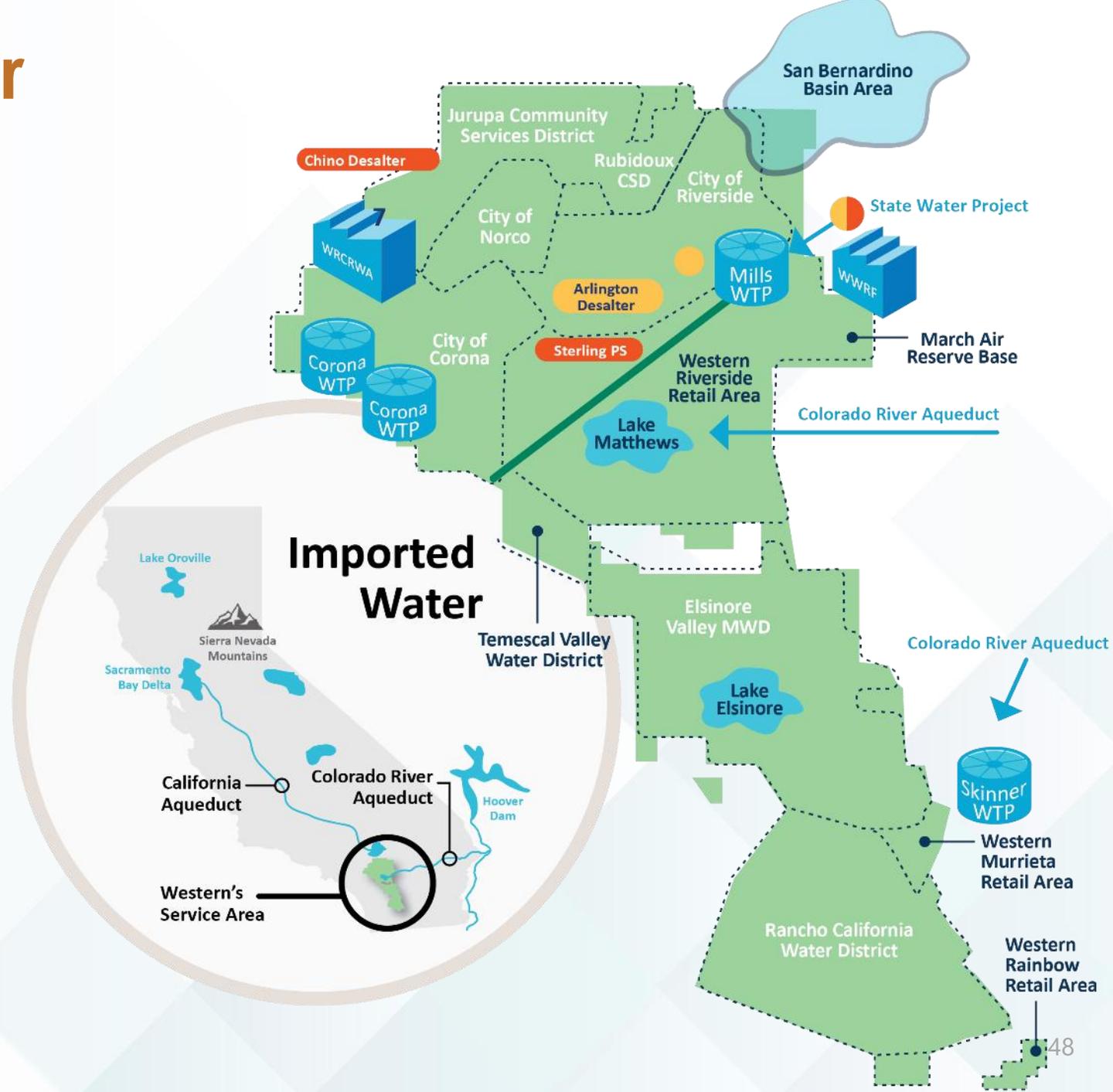


Groundwater Desalters



# Riverside County Water Task Force

- Legislation
- Development/Growth
- Rate Increases
- Water Supply Conditions
- Partnerships



# Thank You!

**Ryan Shaw**

Director of Water Resources



# Tell us how we did!

Take a quick 2-minute survey to help us improve future Toolbox Tuesdays!



*SCAN ME*